

APPENDIX D

DISCOUNTED CASH FLOW ESTIMATES

The DCF Model

The standard alternative to risk premium models is the discounted cash flow model. This model infers the required rate of return by replicating the actions of an investor in valuing the firm's securities. To do this we need to define the costs and benefits attached to an investment. The cost is simply the price of the security (P_0 , price at time zero) and the benefits the stream of cash inflows expected at time t in the future (C_t). However, since the investor can always invest in alternative investments, future expected cash flows are not of equal value. As a result future cash flows are "discounted," or reduced in value, to reflect this "opportunity cost." This is the basic idea behind using the discounted cash flow model,

$$P_0 = \sum_{t=1}^{\infty} \frac{C_t}{(1 + K)^t}$$

where K is the discount rate or investor's required rate of return.

Once we estimate the stream of future cash inflows, we can equate them to the current price and solve for the investor's required rate of return. For example, this is the standard way of valuing bonds. At the end of every business day investment banks simply take the coupon payments on a bond and its terminal value, and use the last trading value for the bond to solve the above equation for the bond's "yield to maturity." This yield to maturity is then published in the newspaper as an objective measure of the investors' required rate of return for a default free security. I already use this DCF estimate as part of my risk premium estimates. However, we can take this a stage further and estimate the DCF required return on equity directly using this same procedure.

The expected equity cash flows are the future expected dividends. Unlike the stream of cash

flows on a bond the dividends are not contractual and are more difficult to forecast, particularly for individual stocks. Consequently the DCF model is only used for low risk dividend paying stocks or the market as a whole, where the expected dividends can be assumed to grow at some long run average growth rate g . In this case, each dividend is expected to grow at the rate g , so we can substitute $d_1 = d_0 * (1+g)$ into the valuation equation to get:

$$P_0 = \frac{d_1}{K - g}$$

where the stock price is equal to the expected dividend per share, divided by the investor's required rate of return, minus the dividend growth expectation, g . The advantage of this formulation of the problem is that we can easily rearrange the equation to obtain,

$$K = \frac{d_1}{P_0} + g$$

which states that the investor's required rate of return can be estimated as the expected dividend yield plus the expected growth rate in dividends. This is the direct analogy with the yield to maturity on a bond. This formulation of the model is often called the Gordon (or dividend discount) model after my late colleague Professor Myron Gordon of the University of Toronto.

Further it is straightforward to show that increased dividends primarily come from increased future earnings, which are generated by the firm retaining some of its current earnings for re-investment. If we set X as the earnings per share and denote b as the fraction of earnings retained within the firm, then $(1-b)X$ is the dividend and bX , the retained earnings.¹ Provided the assumptions of the DCF model hold, it is straightforward to show that dividends and earnings will then grow at a long run growth rate estimated as the product of the firm's retention rate (b) and its return on common equity (r), which is referred to as its sustainable growth rate. Note that while K is the return that investor's require, r is the actual return on equity (ROE) the firm is

¹ This assumes that the only change in shareholder's equity comes from retentions, that is, everything flows through the income statement.

expected to earn.²

An example may help to make these assumptions clear. Suppose, as in Schedule 1, the firm's book value per share is \$20 and its return on equity expected to be 12%. In this case, its earnings per share are expected to be \$2.40 and with a 50% dividend payout rate, its dividends per share and retained earnings are both expected to be \$1.20. Moreover, since \$1.20 has been retained and reinvested within the firm, next period's book value per share increases to \$21.20. As a result, the firm is expected to earn \$2.544 in the following year, i.e., 14.4 cents more. This additional 14.4 cents comes from earning the 12% return on equity on the \$1.20 of retained earnings. The increase in earnings per share, dividend per share and retained earnings is 6% each year and is calculated directly as the product of the firm's return on equity of 12% and its retention rate of 50%. Moreover, the value of the firm's common stock can be calculated from equation (1), which also increases at this 6% rate, since only the dividend per share is expected to change.

The importance of Schedule 1 is in showing some of the implications of the dividend growth model. First, note that if the investor's fair rate of return is 10%, the stock price in Schedule 1 is \$30, determined as the expected dividend of \$1.20 divided by the discount rate minus the growth rate (or 0.04). This price exceeds the book value of \$20 by 50%. This is because the firm's return on equity (r) is 12% and the investor's required or fair rate of return (K) is only 10%. This is the reason why economists look at market-to-book ratios to infer the investor's opportunity cost. If market-to-book ratios exceed one for a regulated company, most economists immediately assume that the firm's return on equity exceeds the return required by stock holders, implying that the regulator should lower the firm's allowed rate of return. In our example the *ROE* exceeds the required rate of return by 2% which results in a market to book ratio of 150%.

Second, it is the return on equity that drives the growth in both dividends per share and earnings per share, provided that the dividend payout is constant. If the dividend payout is gradually increased over time, then it is possible to *manufacture* a faster growth rate in dividends than

² There is an additional term if the firm repeatedly sells shares at a premium to its book value, but this term

earnings per share, from the same underlying level of profitability.

For example, in Schedule 2 the same data is used as in Schedule 1 except that the dividend payout starts at 50% and then increases by 2% per year. By the end of year 5 earnings per share have only risen to \$2.99 instead of the \$3.03 in Schedule 1, because less money has been reinvested within the firm. As a result, there is less capital to generate earnings. Thus the earnings in Schedule 2 only grow at a 5.6% compound growth rate, down from the 6% of Schedule 1. Conversely, since more of the earnings are being paid out as dividends, dividends per share are up to \$1.73 instead of \$1.52. This is a 9.6% compound growth rate, rather than the 6% in Schedule 1.

In the short-run, Schedule 2 demonstrates that the growth in dividends per share can be artificially manipulated by increasing the dividend payout. This is not sustainable in the long run, since the dividend payout cannot be increased indefinitely. Moreover, the manipulation can be detected by performing the basic 'diagnostic' check of tracking the behaviour of the firm's dividend payout over time, and the firm's return on equity. However, if the analyst is not aware of the change in the dividend payout, estimating the fair rate of return by adding this manipulated dividend growth rate to the expected dividend yield will overstate the investor's required rate of return. It is important in this case to base the estimate of the investor's required rate of return on a long run sustainable growth rate, estimated from the underlying growth in earnings and dividends and the two components of growth.

The third implication of Schedule 1 is that the DCF estimate using the historic growth rate is appropriate only when the assumptions of the model hold. This means that non-dividend paying firms, firms with highly fluctuating earnings and dividends, and firms with non-constant expected growth cannot be valued accurately using the formula. Usually these assumptions hold for regulated utilities, so the DCF estimate is particularly appropriate for use in determining the fair rate of return for a regulated utility. However, for non-regulated firms and utility holding companies (UHCs), these assumptions are frequently violated. As a result, estimating the

is small and usually dwarfed by estimation problems.

investor's required rate of return by using the formula $K=d_1/P_0 + g$, is tenuous and subject to significant measurement error.

Circularity

When we apply the DCF model to estimate a fair return we estimate the dividend yield and future growth rate. In the example in Schedule 1 the dividend is forecast to be \$1.20 which with a \$30 stock price means a 4% dividend yield. When this is added to the sustainable growth rate of 6% we get back the investor's fair rate of return of 10.0%. However, it is sometimes alleged that this DCF estimate is circular, since the ROE used to forecast the future growth rate of 12% differs from the investor's required or fair rate of return estimated at 10%. The allegation is that if a regulatory body were to accept the 10% estimate and reduce the allowed ROE then future growth will drop and with it the stock price. As a result there is an inconsistency between the forecast ROE and the DCF fair return estimate. However, this inconsistency or circularity is false.

Note that there will always be a difference between the forecast ROE and the investor's fair return, whenever the market to book ratio differs materially from 1.0.³ However, this does not affect the estimate produced by the DCF model. Suppose for example the ROE was decreased to 10%, after the fair return is correctly estimated at 10% using the DCF model, what happens? In this case the forecast earnings per share drop to \$2 from \$2.40 and with the same 50% payout the dividend is cut to \$1.0 and the forecast growth rate drops to 5% (50% retention times the 10% ROE). The stock price will then also drop and using the same DCF equation the market price will fall back to its book value of \$20.

$$P_0 = \frac{\$1}{0.10 - 0.05} = \$20$$

³ We see this every day in the bond market where a bond selling above (below) par has a stated coupon interest rate higher (lower) than the current market interest rate.

However, at the new price the dividend yield now increases to 5% ($\$1/\20) so that with the new lower growth rate of 5% we again estimate the investor's fair return accurately at 10%.

Investors will be far from happy that the allowed ROE has been cut from 12% to 10%, but that does not invalidate the use of the DCF model to estimate their fair or required rate of return of 10%. Similarly if the regulator for some reason increases the allowed ROE to 14% then the dividend would increase to \$1.40 and the forecast growth to 7%. In this case the stock price would increase to \$46.67 and the dividend yield drops to 3.0%, so again the dividend yield plus growth correctly estimates the investor's fair rate of return of 10.0%.

The fact is that the DCF model simply reverse engineers the forecast cash flows to extract the investor's fair rate of return; it says nothing about whether or not the investor would be happy if the firm earned that rate of return on its book value. Further proponents of this circularity argument often apply the DCF model based on analyst growth estimates and yet these same analysts have to get their forecast growth rates from somewhere and invariably they are based on future profitability, that is ROEs. Moreover, even if they are not explicitly based on a forecast ROE, one is always implicit in a growth forecast. For example if an analyst's growth forecast of 7% is used, then with a 50% dividend payout this means by definition the analyst is forecasting an ROE of 14%. It is impossible to ignore the result that any forecast growth rate carries with it a forecast ROE.

DCF Estimates for the "Market" as a whole

In terms of DCF estimates we can go from the broad to the specific. By broad I mean the market as a whole, since by holding a diversified portfolio an investor reduces the possibility of gains from one firm resulting from losses by another. In Schedule 3 is a graph of the dividend yield on the TSX Composite along with the yield to maturity on the long term Canada (LTC) bond (Cansim V122501). At the end of July 2013 the TSX yield was 3.26%, while the LTC yield was 2.85%, which is somewhat unusual, since you have to go back to the mid 1950's for a similar situation where long Canada bonds yielded less than the TSX Composite. However, what we

have in common with the mid 1950's is a period of relatively low inflation, as shown in Schedule 4, with. What is now needed is a forecast dividend growth rate for the Canadian market.

In Schedule 5 is a graph of the after tax profits and dividends earned and paid in Canada from the GNP accounts back to 1961. In both cases they are scaled by GDP. The after tax profits are those reported for tax purposes and do not reflect the accounting games that go into GAAP profits. As is to be expected, aggregate dividends (right side axis) are more stable than aggregate after tax profits. After-tax profits plummeted, for example, during the recessions in 1981, the early 1990s and marginally in the early 2000s and during the recent financial crisis. Overall dividends on average have been 2.42% of GDP since 1961 and after tax corporate profits 6.43%, but much more variable. Until recently after tax profits in particular have been above these long run averages and reached over 11.0% before the financial crisis as high resource prices benefitted Corporate Canada and the resource heavy TSX Composite index.

Note that dividends are more stable than earnings and usually do not exceed 3.0% of GDP as firms don't like to cut their dividends. This is important since some utility analysts "key" dividend growth forecasts off earnings forecasts. This is suspect since the greater variability in earnings means that their average growth rate always exceeds that of dividends in the same way that the arithmetic return always exceeds that of the geometric (compound) growth rate. However, with this caveat it is hard not to conclude that in the long-run dividends and after tax profits grow at about the same rate as the overall economy, but are more variable. The average real Canadian growth rate since 1961 has been about 3.40% while the Bank of Canada's operating band for inflation centres on 2.0%, this implies a long-run growth rate in dividends and earnings at about 5.50% (1.02×1.034). This is probably a low estimate for two reasons; first the GDP accounts have become less reliable as the economy has shifted to a knowledge based economy since it has become more difficult to estimate the value of productivity changes; second the arithmetic vs compound growth rate problem also affects the GDP accounts, which are less variable than similar accounts for companies.

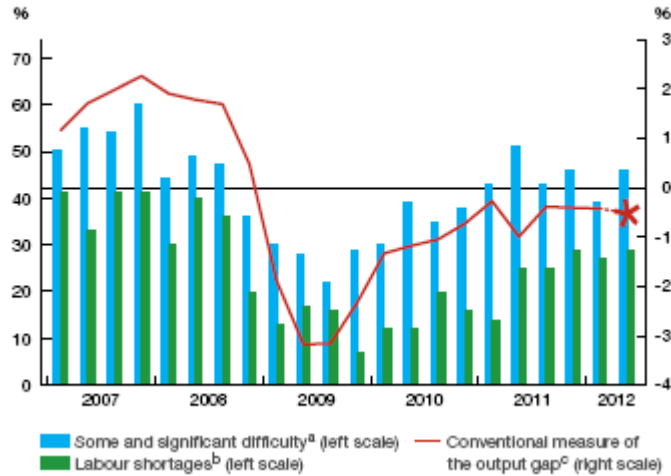
An alternative estimate of future growth for the market as a whole is to use the “*br*” growth rate. In Schedule 6 is the aggregate dividend payout from the GDP accounts. We can see very clearly the jump in the payout during the severe recessions in the early 1980s and 1990s when Corporate Canada had serious profitability problems. The median payout is 37%. In Schedule 7 is the dividend payout based on the earnings and dividends of the TSX Composite. We can see the impact of the recessionary periods even more clearly, but this time the payout is truncated for the over 100% payout periods. The TSX data is based on GAAP profits and reflect “big bath” accounting, that when times are bad and the stock market expects bad news, firms tend to exaggerate their losses and build reserves that allow them to smooth profits in the future. The median payout for the TSX is higher at 50% for these reasons and the fact that it goes back to 1956, when payouts were generally higher. Overall I judge the dividend payout to be in a range 37-50% or a retention rate (*b*) of 50-63%.

From Schedule 1 of my main testimony the average ROE of corporate Canada back to 1987 has been about 9.24% and the median 9.73%. Multiplying these ROEs by the retention rates gives a sustainable growth rate range of 4.7% (0.50×9.2) - 6.1% ($.63 \times 9.70$) which brackets the estimate of 5.5% from the long run GDP growth rate. I would judge 6.1% to be a generous forward estimator of the long run earnings growth rate. If this is combined with the recent (end of July 2013) TSX dividend yield of 3.26%, the DCF estimate for the market as a whole is 9.56% ($(1.061 \times 1.0326) - 1$). Conversely with the 5.5% growth rate the estimate is 8.94%. These would be reasonable estimates if the market were at the mid-point of the business cycle, rather than just leaving the “recession or slowdown” phase.

At the current point in time Canada has recovered from recession, but from Schedule 8 Corporate Canada is still running slightly below normal capacity. The median capacity utilisation levels since 1987 have been 82 & 84% for non-farm and manufacturing respectively, but currently they are at 81.1-79.7%, indicating that we are still in the growth stage of the business cycle. This observation is confirmed by the current 7.2% unemployment rate which is still above the non-accelerating unemployment rate of 6.0% and has been stuck at around 7.1-7.2% throughout 2013. The fact that there still exists some spare capacity and we are still not at normal real output levels is also the judgment of the Bank of Canada which in its monetary policy report in July 2013

indicated that there was still excess supply in the Canadian economy and conditions had retreated since 2011.

Chart 20: A small amount of excess supply remains in the Canadian economy



What this means is that a simple application of the Gordon model using the current dividend yield and growth rates of 9.56% is probably marginally low since we should expect some short term pick-up in growth.

If we use a three year period for the two stage growth model:

$$P = \frac{d * (1 + g)}{(1 + K)} + \frac{d * (1 + g)^2}{(1 + k)^2} + \frac{d * (1 + g)^3}{(1 + k)^3} + \frac{d * (1 + g)^3(1 + g2)}{(1 + k)^3(K - g2)}$$

where the current price (P) is equal to a dividend (d) growing at g for three years and then g2 thereafter forever, discounted back at k. If we set the current dividend at \$3.26 on a notional \$100 value, the long run growth rate at 6.1% and an additional 3% growth for the next three years solving for the fair return k. gives 9.85% or an additional 0.29%. The higher discount rate simply results from the fact that with more short-run growth a higher rate is needed to equate the \$100 present value. If short run growth is not 3% but an additional 10% then the discount rate would have to be about 10.6% or about 1.0% higher. However this implies total earnings and dividend growth of 16.1% over the next three years, and they will both be 56% higher by 2016, which I

would judge to be on the high side. Overall I would judge the fair rate of return on the Canadian market to be 9.23-9.85%, consistent with the Canadian market selling at a premium to book value and recent average ROEs of 10.28%.

In Schedule 9 is a graph of the dividend yield on the S&P500 index and in Schedule 10 a graph of the dividend payout rate on the S&P500 firms. The average dividend payout since 1967 is 49% while the median payout is 43% meaning that typically 56% of the earnings for S&P500 firms are reinvested to generate future growth in earnings. However, note from the graph that the S&P500 firms suffered significant problems in 2007-2009 during the financial crisis, which is not as evident in the Canadian data, particularly the tax data. In contrast, there is no evidence of the serious problems suffered by Corporate Canada in the recessions in the early 1980s and 1990s.

Since 1987 the average ROE for the S&P500 firms was 13.45% and the median ROE 14.19%. These are higher than the Canadian average ROE since the data is for the largest firms in the US economy, whereas that for Canada is for all firms. If I pair the median payout and ROE the “*br*” growth rate is 8.08% and if I pair the averages the growth rate is 6.85% reflecting both the higher average payout and lower average ROE. Combining these with the current dividend yield on the S&P500 index of 2.03% gives a fair return on the US market under normal conditions of 9.04-10.56%. Similar to the Canadian market I would expect some greater short term growth in the US market, since the US is below capacity with 7.30% unemployment (August 2013). I would judge a fair return on the US market to be very similar to the 9.0-10.0% as in Canada but marginally higher.

Of note is that in a recent US strategy report (July 18, 2012) RBC estimated the historic equity market return in the US at 9.4%, which would be consistent with the above analysis. However, RBC then estimated a “supply side” model to get a 4.9% long run (ten year) forecast for average US equity market returns. Their approach was a variant of the above calculations. They started with a 2.1% dividend yield on the SP500 from which they subtracted 0.50% for dilution caused by firms issuing shares and reducing the investor’s proportionate interest. This gives a cash yield of 1.60%. RBC then used a 2.1% forecast inflation rate and estimated earnings growth at 3.8% or slightly higher than the US economy’s average growth rate of 3.50%. However, RBC points out

that margins are at an all-time high in the US and they forecast that if the US economy grows at 3.5% profits will only grow at 2.2%. Finally, RBC judges the US market to be over-valued based on the long run “Shiller” PE ratio and predicts a 1.0% valuation drag on expected returns. This analysis results in a 4.9% expected return on the US stock market as follows:

Dividend Yields:	2.1%
Net Share issuance:	-0.50%
Inflation:	2.1%
Real Earnings growth:	2.2%
Change in PE:	-1.0%
Total equity return:	4.90%

I am nowhere near as pessimistic as RBC about the US and judge there to be excellent short run growth prospects in the US leading to top line revenue growth to match the improved margins that have generated bottom line growth in a weak economy. However, what it points out is that professionals in the investment business often generate much lower expected rates of return than those that I have generated.

S&P Utility DCF cost estimates

As well as the data for the S&P500 as a whole, Standard and Poors also publishes data on the utilities that meet the requirements to be included in the S&P500 index. In Schedule 11 is the summary data for the traditional utilities which include the standard electric and gas utilities. Note that the S&P data includes the firms that at the time were classified into these groups so whereas there were only 2 utilities included as gas utilities in 2010, in 1993 there were 13 and the data for that year is for those 13 firms.

The schedules provide the basic data needed for a DCF analysis. The data includes dividends, earnings, book value per share, average market values and the return on equity. From this it is possible to calculate several pieces of useful information. First, is the average payout, which is in the fourth column and its inverse, the retention ratio. Clearly, utilities as low risk and low growth investments have relatively high payouts: in not one of the 20 years is the payout less than 50% for the electric utilities and the average payout is over 70%. This may be biased high

by the large payout in 2000 for the electric utilities. For the gas utilities the payout is more variable as there are fewer gas utilities in the SP500 index. In this case there are 6 years of under 50% payout and a couple of years when the payout was over 100%. However, the median payout for the gas utilities is still is very high at 67% and essentially the same as that for the electric utilities.

The very high dividend payout means that the growth potential for these utilities is low, which reduces the error in using the DCF model. It also means that utilities are quintessentially dividend or income stocks. The average 2012 dividend yield for the electric utilities was 4.63% and for the gas utilities 3.39% significantly higher than that on the S&P500 in December 2012 of 2.2%.

To estimate the future growth rate I can assume that each year the utility is expected to earn its current *ROE* so that its earnings will grow by the retention rate times this *ROE*. For example, in 1993 the retention rate was 10.57% and the *ROE* 11.25% for the electric utilities implying future earnings growth of 1.19%, which is the g ($b*ROE$) in the next column. For 1993 the dividend yield for the S&P Electric utilities was 5.73% (column 8), so that the DCF equity cost estimate was 6.99%, which is in column 10. In 1993 the average long term (ten year) US Treasury yield was 5.80% implying that the electric utility risk premium was only 1.59%.

Column 11 gives the market to book ratio for these utilities, which in 1993 was 1.59, implying correctly that the *ROE* of these utilities of 11.25% exceeded their equity cost. This calculation is a mechanical exercise and obviously includes estimation error. To reduce individual estimation errors the exercise is repeated for each year from 1993 until 2012. This gives the average and median electric utility risk premium of 3.43% and 3.84% with 2.58% and 3.09% for the gas utilities. However, the br growth rate is sensitive to the actual earnings which affect the retention rate and may not capture the full amount of growth expectations. To check for this the last two columns estimate the utility risk premium with two alternative growth expectations. URP2 assumes that the expected *ROE* is the long Treasury yield plus 5.0%, which avoids the problem of fluctuating earned returns. URP3 also assumes that the retention rate is the constant median

growth rates for the whole period. In this way I avoid the problem of declining retention rates as earnings have been squeezed. These assumptions tend to be conservative. URP3 assumes a higher ROE than was often earned, while assuming a constant retention rate allows both the higher dividend yield from a higher payout, without penalising growth expectations. Both of these assumptions would tend to increase the estimate of the average utility risk premium. The average and median URP2 is 3.19% and 3.37% for the electrics and 1.80% and 3.14% for the gas utilities and for URP3 the values are 3.66% and 3.70% for the electrics and then 2.39% and 1.83% for the gas utilities.

From the data in Schedule 11, I derive the following conclusions:

- Risk premiums of the order of 2.00-4.00% for a typical US utility over ten year US government bond yields is reasonable as reflecting typical experience over the last almost 20 years.
- For the more stable US electric utilities the risk premium for the period 1993-2012 is more stable at 3.19-3.84%.
- Although 2013 data is not yet available the impact of lower US treasury yields has shown up in the more recent US data as increasing utility risk premiums, since the most recent risk premiums are higher than average
- The most recent US electric utility risk premiums during the “Operation Twist” period (2011 & 2012) have been 4.5-6.0%.

Individual company estimates

The DCF estimates for the market as a whole and the S&P utility indexes are more reliable than for individual companies due to the significant measurement error attached to forecasting future growth rates. For example, the forecast growth rate for the economy is more accurate since the growth rate in profits for the market as a whole is constrained by the growth rate in the economy. However, the growth rates are mechanically estimated and do not reflect market estimates. Consequently some use analyst forecast of earnings growth as a proxy for the sustainable growth rates in the former estimates. However, in my judgment these are no more reliable as can be

illustrated by looking at the sample of US utilities that I analysed in Appendix C in terms of their relative risk adjustment. These utilities tend to be smaller gas utilities that are not in the SP500 and tend to be less diversified as a result.

The following table has data I extracted on October 7, 2013

		Yield	Past G	Future G	# Analysts	K	Beta	CAP (\$Billi
AGL	Gas	4.2	0	NA	NA		0.51	5.3
Vectren	VVC	4.34	20.5	5	7	9.56	0.45	2.69
WGL	WGL	4.04	25.79	5.25	7	9.50	0.32	2.15
Piedmont	PNY	3.89	2.67	5	6	9.08	0.51	2.42
Northwest	NWN	4.42	-2.56	4	4	8.60	0.36	1.11
New Jersey	NJR	3.94	0.3	2.5	5	6.54	0.35	1.76
	Median	4.12	1.485	5	6	9.08	0.405	2.285
	Average	4.14	7.78	4.35	5.80	8.66	0.42	2.57
	S&P500			9.43%				

Note that the current dividend yields range from 3.89% to 4.42% due to the particular circumstances of each utility, but the median dividend yield of 4.12% is consistent with the average of 4.14% and the high dividend payouts of utilities. The five year forecast growth rates, range from 2.5% to +5.00% with a median value of 5.0% and an average of 4.35%. As a result if these earnings growth rates are substituted into the DCF equation we get DCF equity cost estimates ranging from 6.54% to 9.56% with a median of 9.08% and an average of 8.66%.

There are several problems with the above approach. One most obvious problem is the absence of analyst growth forecasts for the largest utility (AGL), even for some of the others it is not obvious that each of them contributed to the reported growth estimate. Another more basic problem is that these analyst forecast tend to be over optimistic. At Schedule 12⁴ is a Globe and Mail article that reports on an update of a study by the consulting firm of McKinsey. They report that analysts start out optimistic when making their five year forecast, but gradually as they get more information (generally from the company) they hone in on the correct number. This is a result that has been in the academic literature for some time and is not necessarily driven by any

⁴ Schedule 13 has a clearer repeat of the content of the article

conflict of interest as was evident in the global settlement⁵ but simply an attachment effect, where analysts tend to become attached to a stock and see good in it until proven otherwise.

Easton and Sommers⁶, for example, have documented the optimism bias at 2.84% and in their conclusions (page 1012) state:

We show that, on average, the difference between the estimate of the expected rate of return based on analysts' earnings forecasts and the estimate based on current earnings realizations is 2.84%. When estimates of the expected rate of return in the extant literature are adjusted to remove the effect of optimistic bias in analysts' forecasts, the equally weighted estimate of the equity risk premium appears to be close to zero. We show,

however, when estimates are based on value-weighted analyses, the bias in the estimate of the expected rate of return is lower and the estimate of the expected equity premium is more reasonable, 4.43%.

Easton and Sommers also state (page 986)

Our estimate of the implied expected rate of return on the market from the value-weighted regression, after removing the effect of bias in analysts' forecasts, is 9.67% with an implied equity risk premium of 4.43%. Of course, this estimate of the equity risk premium is more reasonable than that obtained when all observations have equal weight.⁸

This optimism bias may also be evident in the earnings forecast for the utility industry and the overall S&P500, which at 9.43% exceeds what can be expected as long run growth estimates using reasonable assumptions on long run average retention rates and earned ROEs. A 9.43% growth rate in aggregate earnings, for example, with a typical 50% retention rate implies a 20.6%

5 This was the 2003 US\$1.4 billion settlement between US Attorney General for New York Elliot Spitzer and a series of major US investment banks, where the investment banks admitted that security analyst compensation was tied to investment banking income and that analyst reports were in some instances fraudulent and lacked objectivity.

6 "Effect of analyst's optimism on estimates of the expected rate of return implied by earnings forecasts, Journal of Accounting Research, 45-5, December 2007.

incremental ROE and an extremely healthy US economy. Further, as I have just shown with the RBC forecast for the US, individual forecasts suffer the analyst optimism bias and are often widely inconsistent with aggregate data and what they imply for the economy. Analysts may forecast the US economy's earnings to grow at 9.43% based on adding up all their individual company estimates, but RBC using a top down approach has a 2.20% real growth forecast! Part of this is a time horizon problem. This range of five year earnings growth estimate would only be as a short run estimate to be used in a two-stage growth model.

A final problem with the use of analyst forecasts is that they are based on earnings not dividends. This is a problem since while the model assumes that earnings and dividends grow at the same rate in practice this is not the case. Firms tend to smooth their dividends. This means they do not cut dividends as much when earnings fall and then delay increasing them when earnings increase. In periods such as the present when earnings are expected to recover this leads to an over-estimate of the dividend growth rate and with it the investor's required rate of return.⁷ This is not to say the estimates above for the US LDCs are wrong, as is well known a broken clock tells the correct time twice a day. However, generally I am extremely skeptical of results based on analyst forecasts, when we know that they are generally biased high..

Conclusion

I would judge the overall equity market return in Canada to be in a range of 9.23-9.85% and the US to be very similar. I would judge the large US utilities included in the S&P500 index to warrant a utility risk premium on average of 3.0-4.0% over the long treasury yield. However, there is evidence that this utility risk premium has increased over the last few years due to very low US Treasury yields. I would judge DCF estimates using analyst growth forecast to be less reliable than DCF estimates for the market as a whole.

⁷ The higher volatility of earnings growth also means that the DCF estimate based on dividend growth is over-estimated due to the standard arithmetic versus geometric growth problem.

SCHEDULE 1

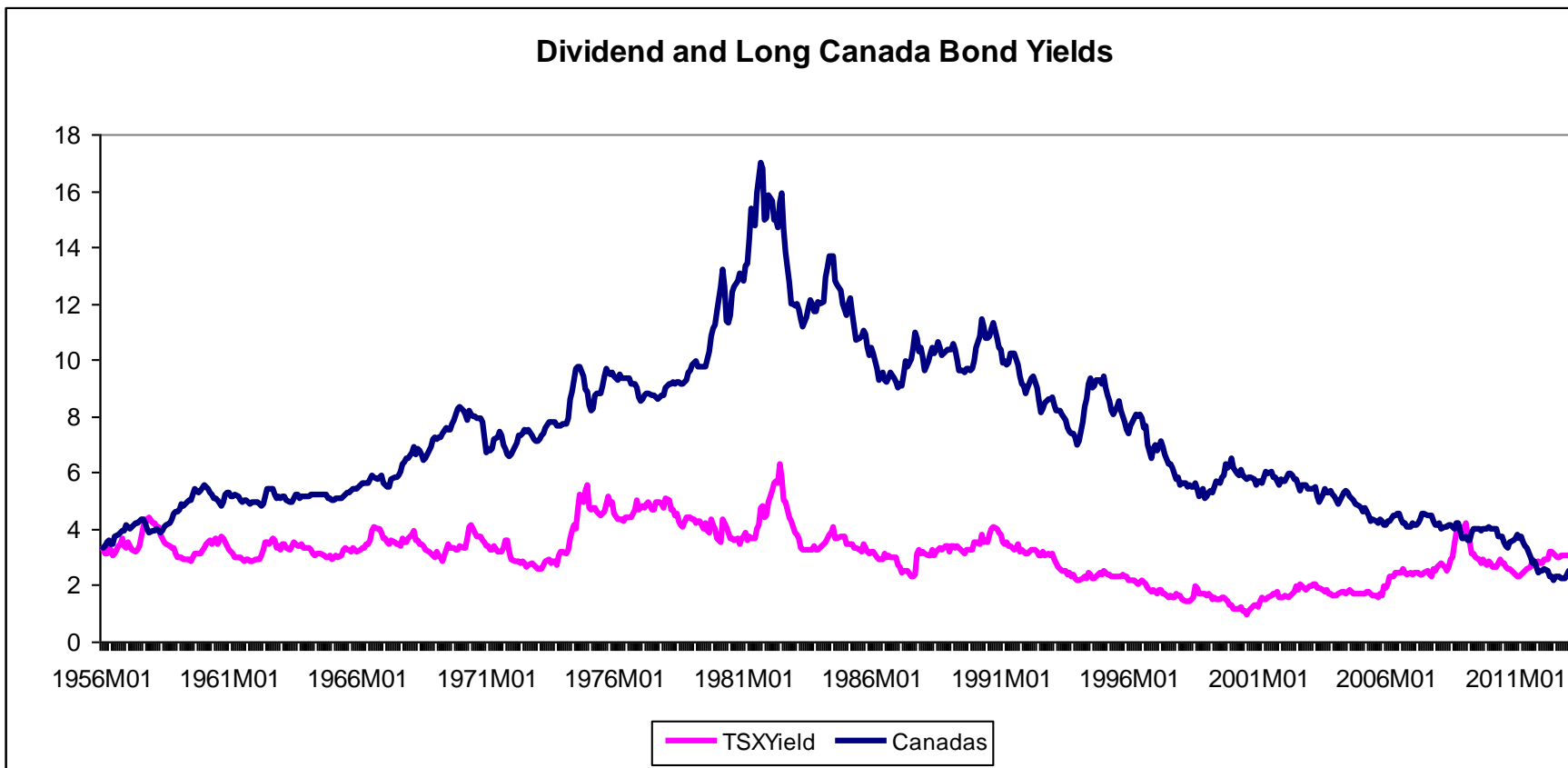
<u>YEAR</u>	<u>BEGINNING BOOK VALUE PER SHARE</u>	<u>EARNINGS PER SHARE</u>	<u>DIVIDEND PER SHARE</u>	<u>RETENTIONS PER SHARE</u>
1	20.00	2.40	1.20	1.20
2	21.20	2.54	1.27	1.27
3	22.47	2.70	1.35	1.35
4	23.80	2.86	1.43	1.43
5	25.24	3.03	1.52	1.52

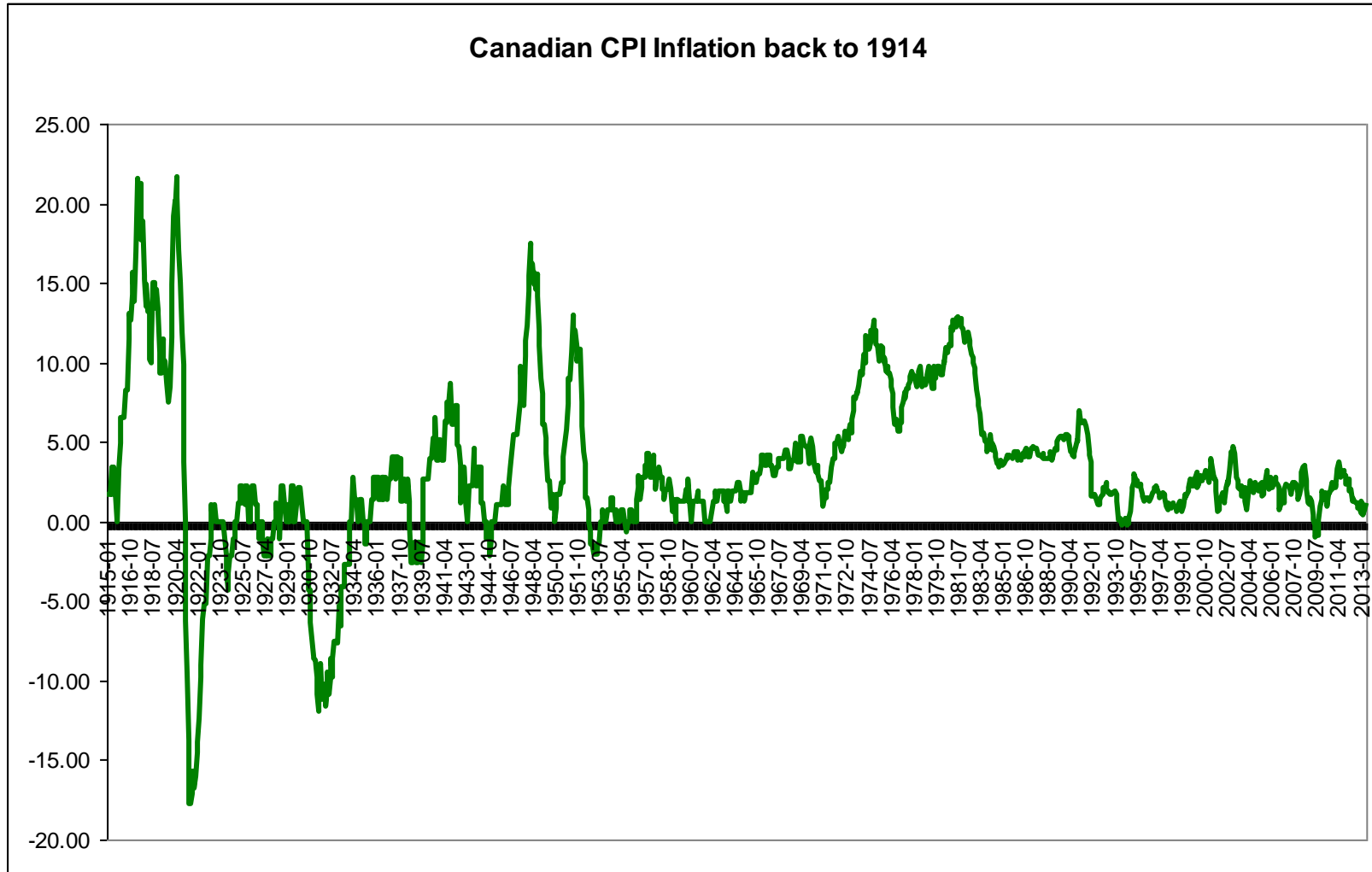
ASSUMPTIONS: Return on Equity = 12%
 Dividend Payout = 50%
 Cost of Equity = 10%

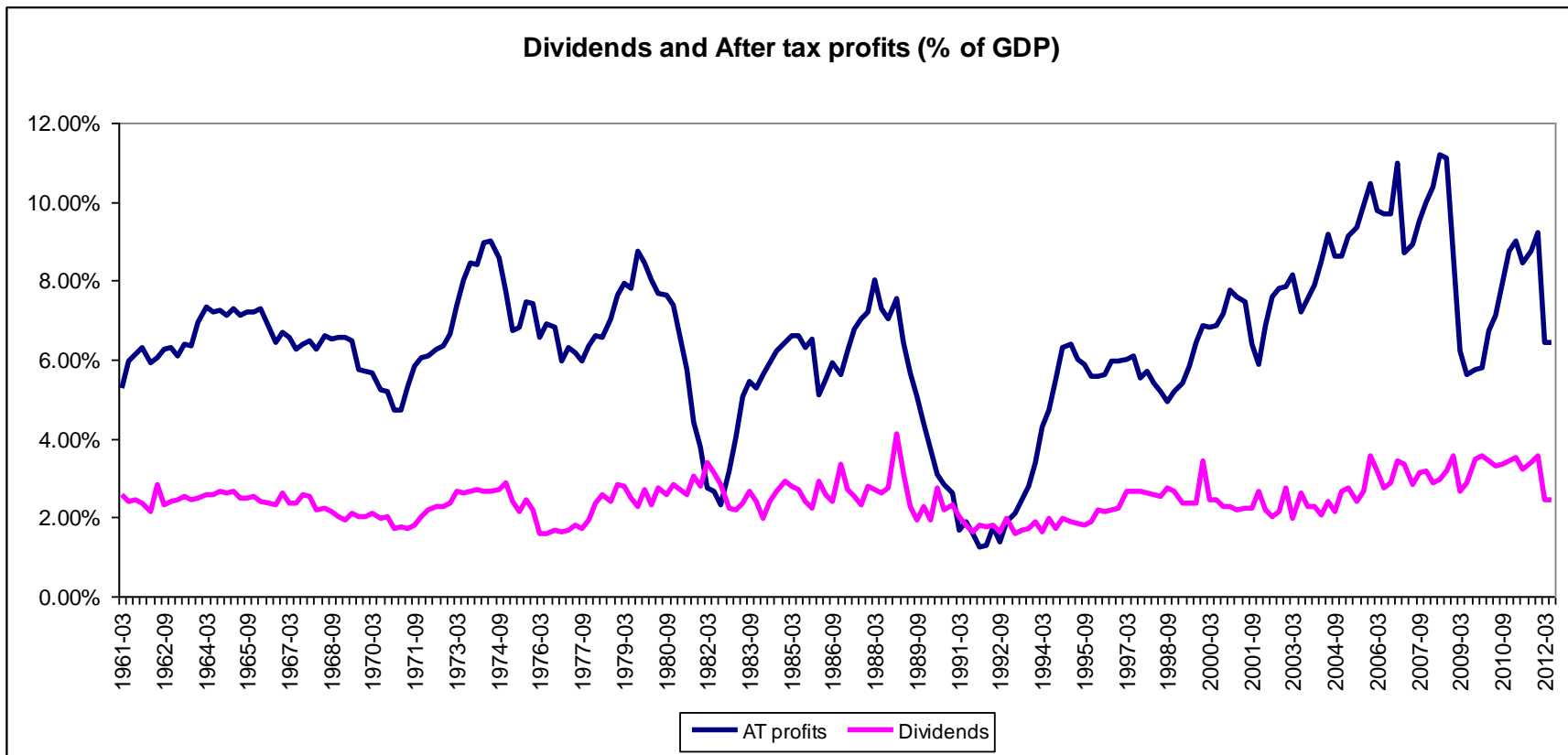
SCHEDULE 2

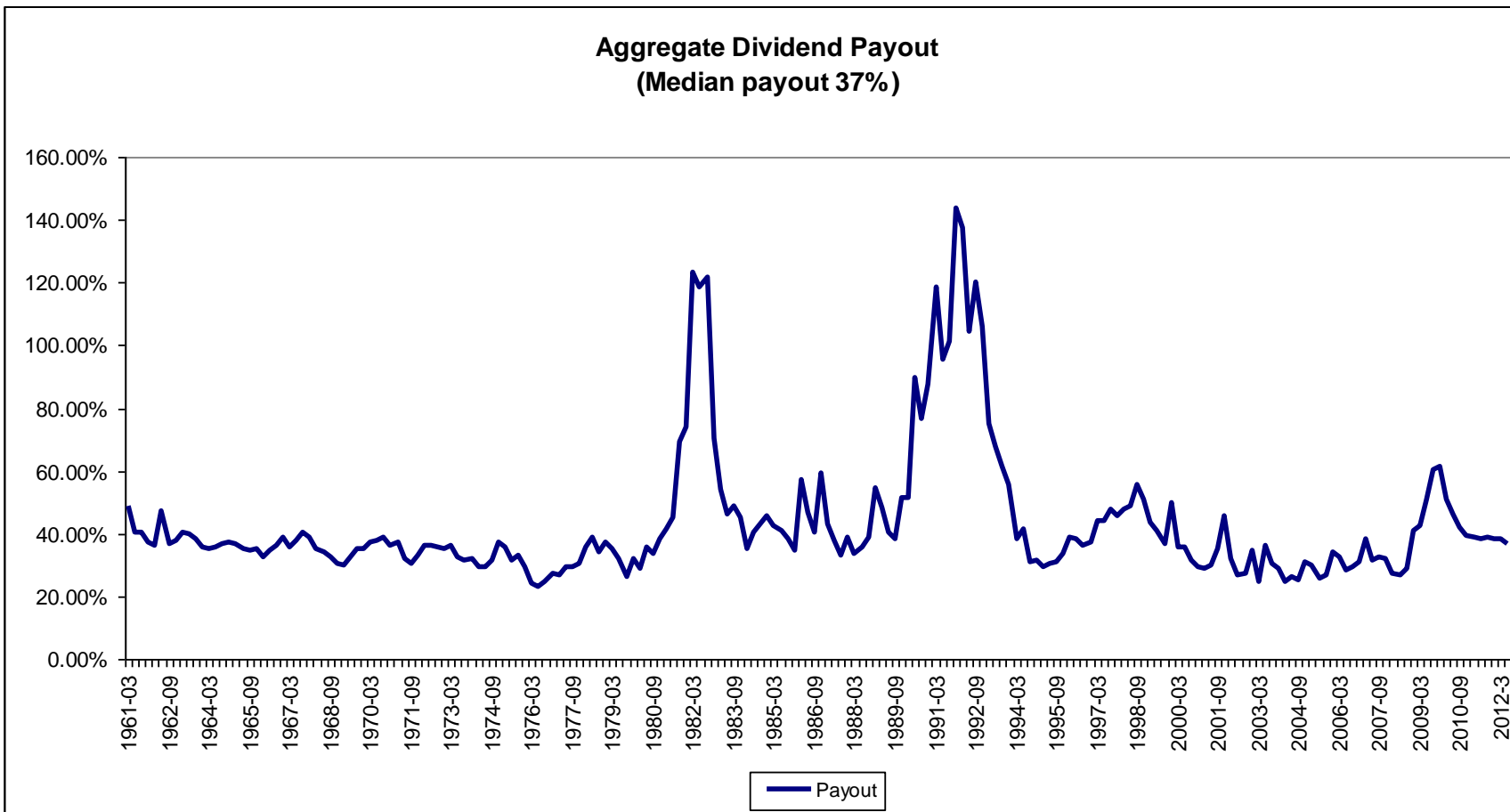
<u>YEAR</u>	<u>BEGINNING BOOK VALUE PER SHARE</u>	<u>EARNINGS PER SHARE</u>	<u>DIVIDENDS PER SHARE</u>	<u>RETENTIONS PER SHARE</u>
1	20.00	2.40	1.20	1.20
2	21.20	2.54	1.32	1.22
3	22.40	2.69	1.45	1.24
4	23.70	2.83	1.59	1.25
5	24.90	2.99	1.73	1.26

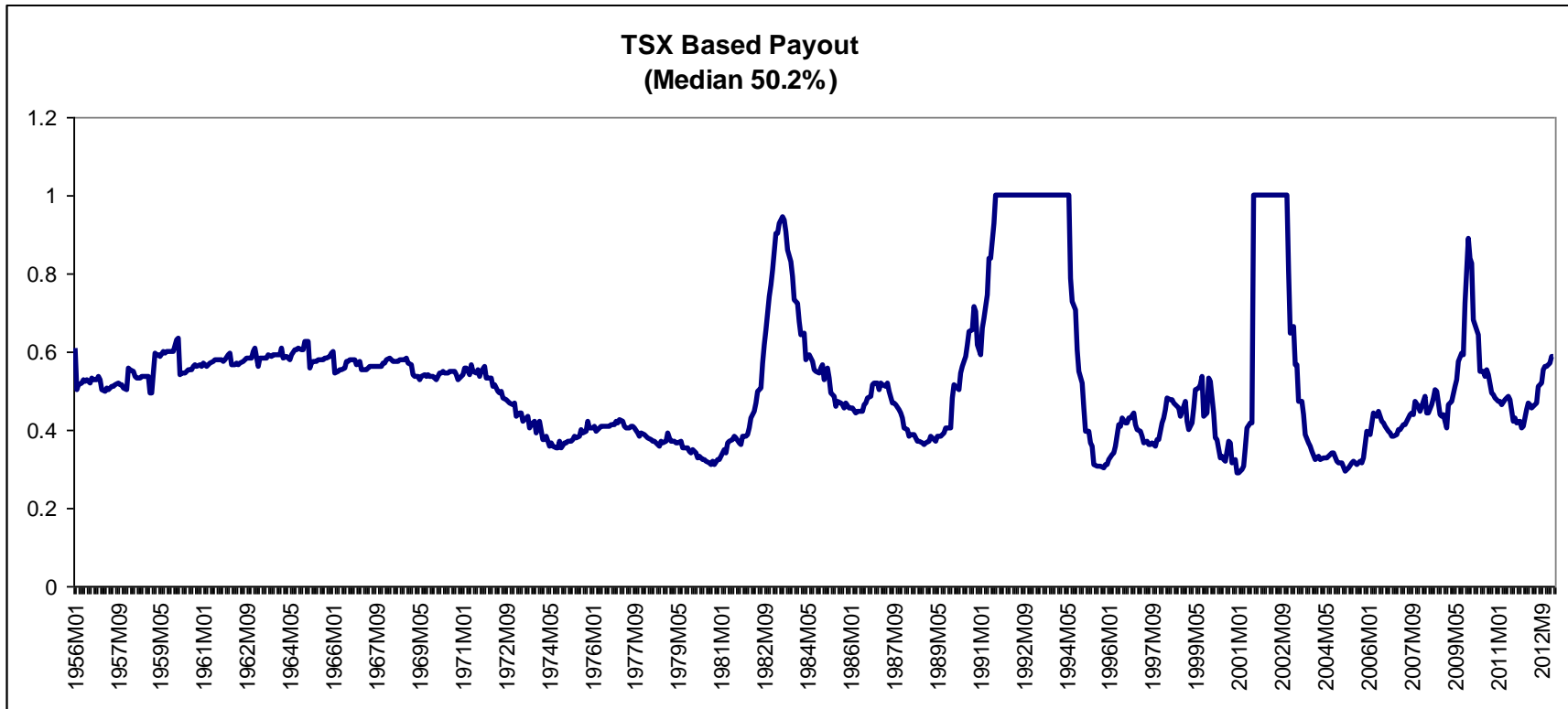
ASSUMPTIONS:	Return on Equity	=	12%
	Dividend Payout	=	50% + 2% p.a.
	Required Return	=	10%

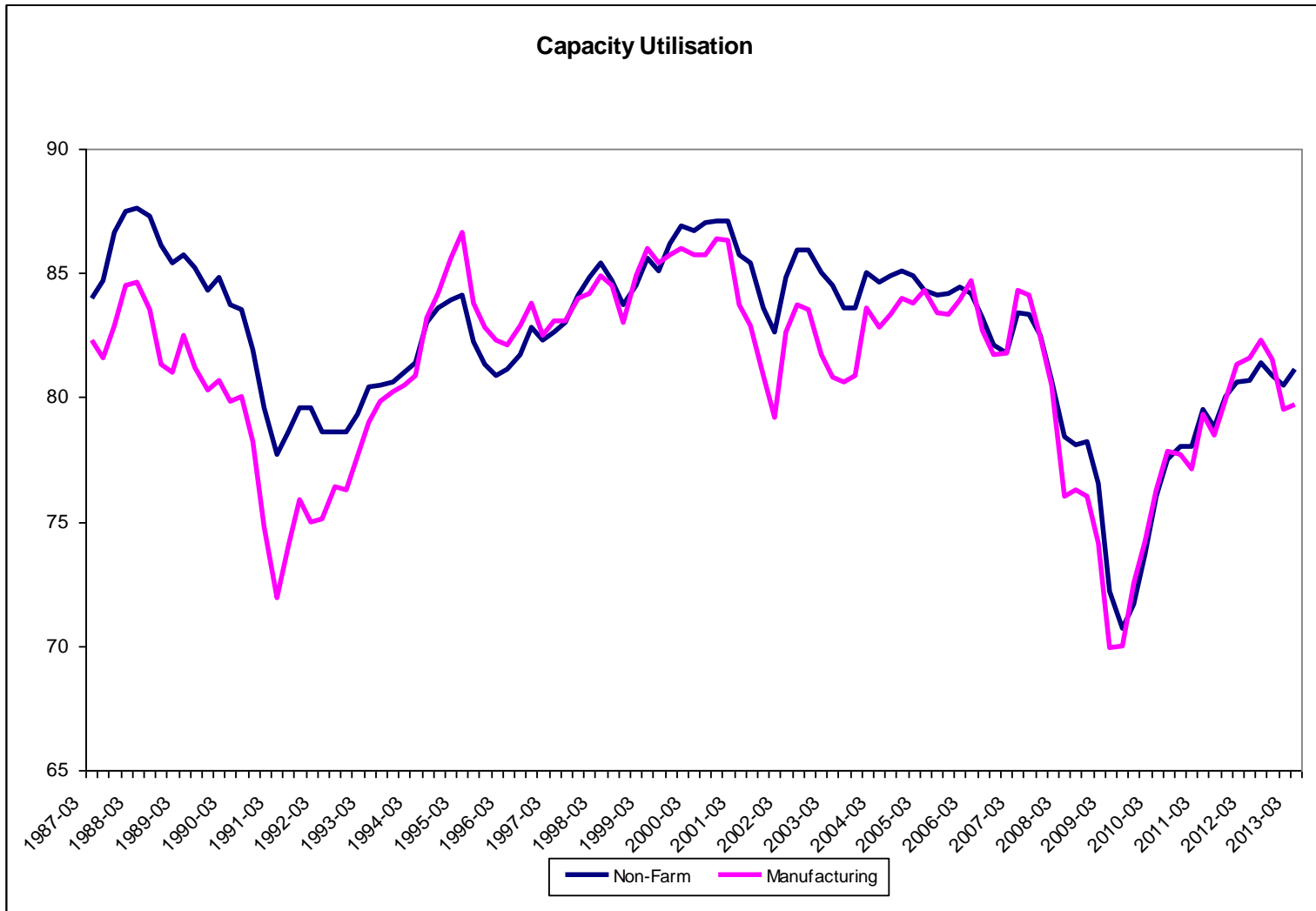


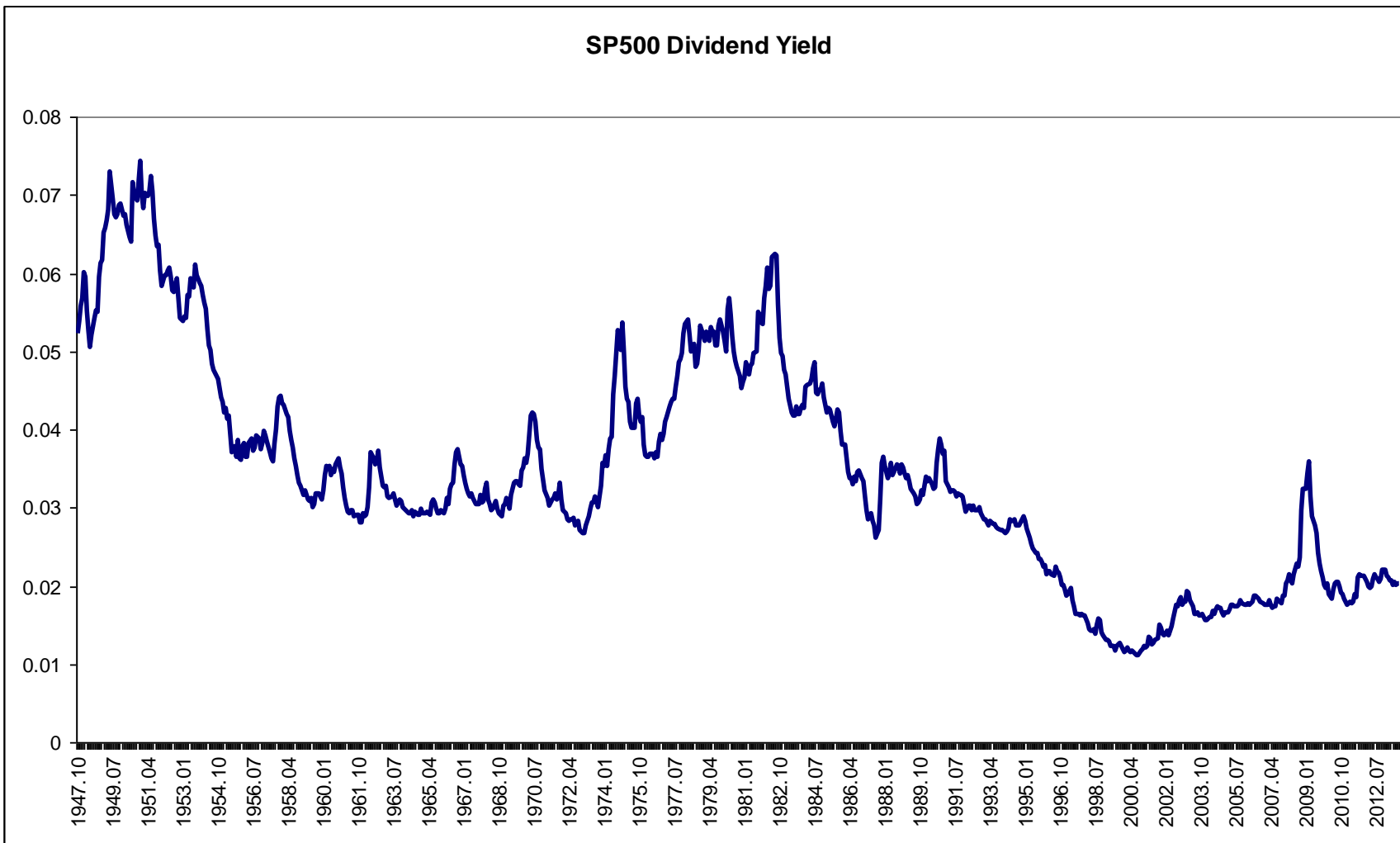


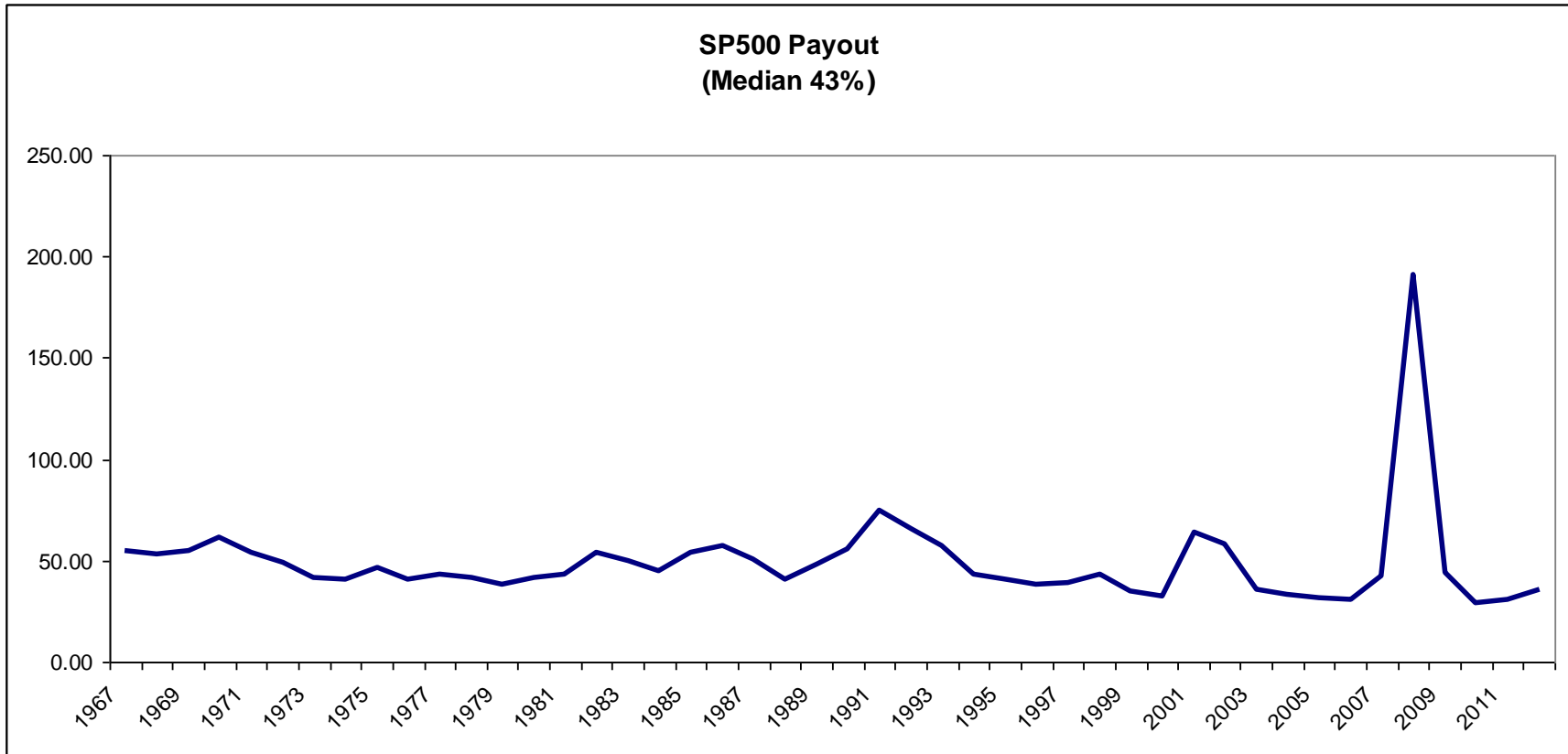












S&P Electric UHC Data

	EPS	DPS	PAYOUT	RETAIN	ROE	g (B*ROE)	Y
1993	7.95	7.11	89.43	10.57	11.25	1.19	
1994	8.45	7.05	83.43	16.57	11.71	1.94	
1995	9.23	6.97	75.51	24.49	12.36	3.03	
1996	9.07	6.96	76.74	23.26	11.64	2.71	
1997	7.63	6.64	87.02	12.98	10.16	1.32	
1998	8.52	6.5	76.20	23.80	11.05	2.63	
1999	9.31	6.24	67.02	32.98	12.36	4.08	
2000	6.06	6.36	104.95	-4.95	7.04	-0.35	
2001	10.58	5.42	51.23	48.77	13.63	6.65	
2002	7.31	5.93	81.12	18.88	10.18	1.92	
2003	8.44	5.29	62.68	37.32	10.61	3.96	
2004	11.12	5.77	51.89	48.11	12.37	5.95	
2005	10.22	6.85	67.03	32.97	11.86	3.91	
2006	12.35	6.99	56.60	43.40	12.68	5.50	
2007	14.82	7.85	52.97	47.03	12.81	6.02	
2008	15.27	8.57	56.12	43.88	12.83	5.63	
2009	13.37	8.8	65.82	34.18	10.53	3.60	
2010	14.56	9.06	62.23	37.77	10.96	4.14	
2011	13.94	9.49	68.08	31.92	10.1	3.22	
2012	12.46	9.77	²⁸ 78.41	21.59	8.37	1.81	
average			70.72	29.28	11.23	3.44	
Median			67.55	32.45	11.45	3.41	

S&P Gas UHC Data

URP assumes actual br growth, URP2 assumes that the expected ROE is the Treasury yield plus 5.0% and URP3 also assumes retention at the median retention rate. Source data is from Standard & Poors Analyst's Handbook 2013.

ECONOMY AND MARKETS

MARKET LAB

Wall St.'s woeful forecasting not getting better



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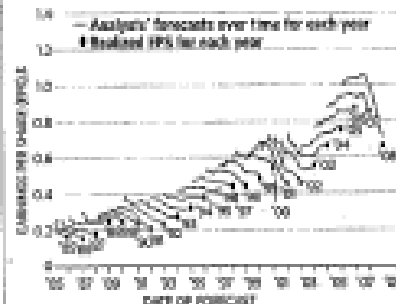
Nearly a decade ago — about the time the bursting tech bubble had raised serious questions about conflicts of interest in Wall Street equity research — consulting firm McKinsey & Co. did a study on the accuracy of analysts' company earnings forecasts. The results were discouraging: Analysts were routinely over-optimistic about earnings growth, too slow to revise forecasts when economic conditions changed, and prone to increasingly inaccurate forecasts when the economy slowed.

Since then, major scandals involving tainted research have

OFF THE MAZE

Analysts are often too optimistic and their forecasts exceed companies' realized earnings per share. Over the past 25 years, actual growth surpassed forecasts only twice. Both times were during the recovery following a recession.

S&P 500 COMPANIES



come to light, Wall Street's biggest firms have paid \$4-billion (U.S.) in penalties for those practices, and regulators have put rules in place aimed at clearing equity research with more inde-

pendence and distance from the investment-banking side of the business. Unfortunately, McKinsey reports, the changes have had little effect on the accuracy of analysts' projections.



DOWNTURN REVEALS SAME OLD HABITS

In an update of the 2001 study, McKinsey researchers found that from 2007 to 2008, analysts' earnings projections actually did

look less unrealistically rosy. In each of those years, analysts, on average, actually underestimated S&P 500 annual earnings for significant portions of the year — and underbot through the entire year in 2007 and 2008.

But lest we think this was evidence of a new kind of thinking within Wall Street research departments, the Street's wide-eyed optimism came back with a vengeance starting in 2009.

Going back over the past 25 years, McKinsey found that, on average, analysts' earnings-growth forecasts "have been nearly 100-per-cent too high." Annual S&P 500 consensus growth forecasts have typically been in the 10- to 12-per-cent range, while actual earnings growth has averaged 6 per cent.

BROKEN-CLOCK ACCURACY

Looking at five-year rolling average growth estimates, there have

only been two periods in the past 25 years when the earnings real or exceeded analysts' forecasts. Both were in recovery periods after the U.S. recessions of the early 1980s and the early 2000s.

"This pattern confirms our earlier findings that analysts typically lag behind events in revising their forecasts to reflect new economic conditions," McKinsey researchers write.

"When economic growth accelerates, the size of the forecast error declines; when economic growth slows, it increases."

This pattern means that when the analysts are accurate with their forecasts, it's sort of the same way a broken clock is accurate — twice a day.

"As economic growth cycles up and down, the actual earnings S&P 500 companies report occasionally coincide with the analysts' forecasts."

Wall St.'s woeful forecasting not getting better

[David Parkinson](#) The Globe and Mail

Published Friday, May. 21 2010, 6:00 PM EDT

<http://www.theglobeandmail.com/globe-investor/investment-ideas/wall-sts-woeful-forecasting-not-getting-better/article4353202/>

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Since then, major scandals involving tainted research have come to light, Wall Street's biggest firms have paid \$1.4-billion (U.S.) in penalties for those practices, and regulators have put rules in place aimed at creating equity research with more independence and distance from the investment-banking side of the business. Unfortunately, McKinsey reports, the changes have had little effect on the accuracy of analysts' projections.

Downturn reveals same old habits In an update of the 2001 study, McKinsey researchers found that from 2003 to 2006, analysts' earnings projections actually did look less unrealistically rosy. In each of those years, analysts, on average, actually underestimated S&P 500 annual earnings for significant portions of the year - and undershot through the entire year in 2005 and 2006.

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