

**RÉGIE DE L'ÉNERGIE**

AVIS SUR LES APPROVISIONNEMENTS  
EN FOURNITURE ET TRANSPORT DE GAZ NATUREL  
NÉCESSAIRES POUR RÉPONDRE AUX BESOINS EN  
GAZ NATUREL DES CONSOMMATEURS QUÉBÉCOIS  
À MOYEN ET LONG TERMES

**DOSSIER : R-3900-2014**

**RÉGISSEURS : M. GILLES BOULIANNE, président  
M. LAURENT PILOTTO  
Mme FRANÇOISE GAGNON**

AUDIENCE DU 8 OCTOBRE 2014

VOLUME 3

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Sténographe officielle**

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1 L'AN DEUX MILLE QUATORZE (2014), ce huitième (8e)  
2 jour du mois d'octobre :

3

4 PRÉLIMINAIRES

5

6 LA GREFFIÈRE :

7 Protocole d'ouverture. Audience du huit (8) octobre  
8 deux mille quatorze (2014), dossier R-3900-2014.

9 Avis sur les approvisionnements en fourniture et  
10 transport de gaz naturel nécessaires pour répondre  
11 aux besoins des consommateurs québécois à moyen et  
12 long termes. Poursuite de l'audience du sept (7)  
13 octobre deux mille quatorze (2014).

14 LE PRÉSIDENT :

15 Bon matin mesdames et messieurs. Donc, on va  
16 poursuivre avec les représentants de TCPL. Bonjour  
17 messieurs, mesdames. Comme on ne vous connaît pas  
18 tellement ici à la Régie, les gens de TCPL,  
19 j'aimerais ça peut-être que vous vous présentiez  
20 avant de démarrer la présentation. Donc, on vous  
21 laisse.

22

23 TCPL

24 Stephen Clark

25 John Dueck

1 Catharine Davis

2 Bernard Pelletier

3 (9 h 05)

4 Mr. STEPHEN CLARK :

5 Merci. Bonjour. My name is Stephen Clark, I am  
6 responsible for TransCanada's natural gas pipelines  
7 located in Canada and in the Northeastern United  
8 States. I have accountability for this  
9 infrastructure, and obviously the gas pipeline  
10 component of our Energy East Project is a  
11 significant portion of what we are here to talk  
12 about today.

13 With me is Mr. John Dueck, Mr. Dueck is  
14 responsible for our market analysis within the gas  
15 pipeline business, and he will be here to help  
16 provide some comments to you.

17 First of all, I would like to thank you for  
18 providing the opportunity for us to share  
19 TransCanada's views regarding the issues that the  
20 Régie has been asked to consider and upon which the  
21 Régie will advise the Minister.

22 I have attended the hearings for the last  
23 two days, and it is clear to me that there are a  
24 lot of, what we call "urban legends" circulating, a  
25 lot of myths, and these legends and myths seem to

1 be based more on rhetoric than on fact. My job  
2 today, or our job today is to provide you with  
3 facts, because it is only upon the facts that you  
4 can advise the Minister. So, as I said a moment  
5 ago, I appreciate this opportunity to share some  
6 facts with you.

7 Now this slide provides a bit of an outline  
8 of the things we are going to talk about this  
9 morning, and I won't dwell on that, I will just  
10 move straight into our presentation.

11 Now this map shows you the, what we call  
12 our "Canadian Mainline", and I am going to talk  
13 about the gas side of our Energy East Project and  
14 what that means, what Energy East means to our  
15 business.

16 What we are proposing to do is to convert  
17 approximately three thousand kilometers (3,000 km)  
18 of our existing mainline, and this drawing shows  
19 you that system. Now the drawing is somewhat  
20 misleading because, in fact, there are multiple  
21 pipes in the system so, for example, in the  
22 Prairies, we are going to transfer one of five, or  
23 six existing lines; so there will still be existing  
24 gas transmission pipelines left in the Prairies to  
25 provide service.



1                   Similarly, through Northern Ontario, which  
2 runs from, essentially from Winnipeg to North Bay,  
3 we will be converting one continuous line and  
4 portions of another line to oil service, and within  
5 what we call the "Eastern Triangle", and we will  
6 talk about what I mean by the Eastern Triangle in a  
7 moment, we are going to convert one of two lines  
8 that run across what we call the "North Bay  
9 shortcut".

10                   And what that, the North Bay shortcut runs  
11 from North Bay here to Iroquois Junction, and there  
12 are two pipelines in that right of way but the  
13 entire Eastern Triangle is served by a network of  
14 pipes that incorporate the balance of the system  
15 that is not shown with the dotted line here.

16                   Now, actually, once we convert the gas  
17 pipeline, we will be able to meet all of our  
18 customers' contractual, all our obligations to  
19 serve our customers in all portions of the system,  
20 with exception of a slight capacity shortfall in  
21 Ontario. And to address that, what we are proposing  
22 to do is to construct our Eastern Mainline Project,  
23 which will provide additional capacity, additional  
24 new capacity, along what we call the "Montreal  
25 Line", which essentially runs from Toronto up

1 towards Montreal.

2 The Energy East Project will convert about  
3 three thousand kilometers (3,000 km) of pipeline  
4 from gas to oil transmission service and along with  
5 that is the shedding of capital and operating and  
6 maintenance costs. We are proposing to construct  
7 the Eastern Mainline Project to meet our existing  
8 contractual obligations, as well as new from gas  
9 transmission obligations that have resulted from an  
10 open season that we have recently completed.

11 That will allow us to meet our contractual  
12 obligations and the market needs following the  
13 transfer, we will be constructing approximately,  
14 well subject to approval, we will be constructing  
15 approximately five hundred and seventy-five  
16 terajoules per day (575 TJ/d) of gas transmission  
17 capacity. That is, or we do that through the  
18 construction of about two hundred and fifty  
19 kilometers (250 km) of new pipeline and the  
20 addition of nine (9) compressor units at existing  
21 stations. And the capital cost of that project is  
22 estimated about one and a half billion dollars  
23 (\$1.5 G).

24 So, at the highest level, we are removing  
25 three thousand kilometers (3,000 km) of pipeline

1 from gas service, and we are adding back  
2 approximately two hundred and fifty kilometers  
3 (250 km). We will talk about that in a little bit  
4 more detail later on, but I will note that the  
5 analysis that you provided to participants in this  
6 proceeding considers some of the components of that  
7 transfer but not all of them.

8 And I will tell you that the results that  
9 appear to be reached in that analysis overlook a  
10 number of these components, and you come up with a  
11 very different answer about the financial  
12 implications of this project if you consider things  
13 like the capital and operating costs that are shed  
14 across the whole system. So we will talk about that  
15 in a little bit more detail.

16 Now before we get into the details of my  
17 presentation, I would like to share with you a few  
18 key messages. And we have been sharing these key  
19 messages with our stakeholders over the past year  
20 and a half. As we have developed the project, some  
21 of the messages have changed slightly but these  
22 are, these are the messages that will be contained  
23 in our filing with the NEB, that we will be  
24 submitting shortly.

25 So first of all, all of our contracted

1 customers that have firm gas transmission  
2 arrangements with us will continue to receive safe,  
3 reliable and cost effective gas transmission  
4 service. That includes growth in the market.

5 One of the urban legends that seems to be  
6 circulating is that gas consumers are subsidizing  
7 oil, the oil project. In fact, that is not true,  
8 and in fact, it is the other way around.  
9 TransCanada and our oil, the Energy East oil  
10 shippers have agreed and have committed to  
11 providing a five hundred million dollar (\$500 M),  
12 that is half a billion dollar (\$0.5 G) contribution  
13 to the replacement gas capacity.

14 If you combine all the financial effects of  
15 the removal of that three thousand kilometers  
16 (3,000 km), the capital and operating costs  
17 associated with that, the addition of the one and a  
18 half billion dollars (\$1.5 G) worth of capital  
19 investment and the operating and maintenance costs  
20 associated with that, with the five hundred million  
21 dollar (\$500 M) contribution, this results in a  
22 savings for gas transmission customers of more than  
23 nine hundred million dollars (\$900 M) on a net  
24 present value basis calculated over the next  
25 fifteen years.

1           I will tell you, the actual number is  
2 approximately nine hundred and forty-five million  
3 dollars (\$945 M). And you'll find those details  
4 when we file our submissions to the National Energy  
5 Board, and I really encourage you to examine those  
6 closely because that is where the facts lie.

7           Now through the course of the conversations  
8 that we have had with stakeholders over the last  
9 eighteen months, there were some concerns that  
10 perhaps we might remove the North Bay shortcut and  
11 the capacity from the gas transmission system prior  
12 to this replacement capacity being available. And I  
13 want to assure you that is not the case, we will  
14 ensure that the capacity needed to meet our  
15 contractual obligations is in place prior to those  
16 assets being transferred to oil service.

17           Now through the course of our presentation  
18 this morning, we are going to describe to you a  
19 number of the market dynamics that are  
20 inevitabilities. And we have had lots of  
21 conversations over the last couple of days about  
22 what is going on in the Northeast United States,  
23 the emergence of Marcellus gas, all of these sorts  
24 of things, so we will be providing you our views on  
25 those particular subjects, and we think that, as I

1 say, it is inevitable that a number of events will  
2 occur here.

3 But in the very slim chance that things do  
4 not materialize as we expect, I want to provide you  
5 our assurance that, in fact, TransCanada is in  
6 business to deliver, and we will provide natural  
7 gas transportation capacity, and we will build  
8 capacity if it is needed due to some unforeseen  
9 events in the future. So I want to make sure we are  
10 really clear on those key messages.

11 Now before we dive into the nuts and bolts  
12 of the... our presentation here, let me just lay  
13 the landscape out for you and provide you a few  
14 details. This map shows the eastern component of  
15 the pipeline system that we're discussing. Now I  
16 mentioned the Eastern Triangle, a few minutes ago.  
17 And really, the Eastern Triangle comprises the  
18 geography east of North Bay through the system in  
19 Québec, and down to Dawn. So it includes volumes of  
20 gas coming in at Dawn, the Toronto area, and I want  
21 to talk about Niagara and Chippawa, a little bit,  
22 here. And then, we get into the geography east of  
23 this portion of the system. So the Eastern Triangle  
24 is this entire system here. And we'll be talking  
25 about the affected area, in a few minutes. And the

1 affected area is really shown within this bubble  
2 here. And the reason I want to make the distinction  
3 is because the transfer, the North Bay shortcut,  
4 impacts our ability to serve the affected here. So,  
5 the affected area includes domestic markets within  
6 this area, so from east of Toronto through to the  
7 eastern most portion of the system, and east of  
8 North Bay.

9 The affected area also includes export  
10 points at Iroquois, East Hereford, and a couple of  
11 other smaller ones, or a few other smaller ones at  
12 places like Napierville and Philipsburg. But the  
13 big export points, within the affected area, are  
14 Iroquois and East Hereford, which connects to the  
15 Portline natural gas transmission system. So I just  
16 wanted to point that out to you, so when we have  
17 some conversation, a little later on this morning,  
18 you'll be familiar with the geographies I'm talking  
19 about.

20 Okay. So let's go back in time, five or six  
21 years. Our Canadian mainline system was constructed  
22 over the past five decades, and it's been providing  
23 service from western Canada to eastern markets,  
24 eastern Canadian markets, to markets in the Mid-  
25 West, the United States, and into the eastern

1 Seaboard of the United States.

2 This map and the arrows on it show the  
3 historic gas flow patterns across North America. So  
4 you can see a big red arrow going from western  
5 Canada into the east and the north-east U.S. You  
6 can see gas coming up from the Gulf Coast into  
7 those markets as well, over the California. This is  
8 the flow pattern that was typical across the  
9 continent, when conventional gas production was the  
10 predominant source of supply in North America.

11 About five years ago, the world started to  
12 change, and the development of horizontal drilling  
13 technologies and fracking technologies allowed  
14 shale gas that was previously uneconomic to be  
15 produced, to now be economically produced. And  
16 what's happened, particularly in the north-east, is  
17 the development of the Marcellus and Utica shales,  
18 has truly blossomed. This graph shows our view of  
19 the historic and expected production from the  
20 Marcellus and the Utica, and you can see it is just  
21 taken off exponentially. So, we go from two  
22 thousand and eight (2008) to today, and the  
23 Marcellus and Utica is producing ten Bcf a day  
24 (10 Bcf/d).

25 Now, we'll point out that this



1 TransCanada's forecast of what's going on. And  
2 there doesn't seem to be any doubt about the fact  
3 that the Marcellus and the Utica and growing  
4 extraordinarily quickly. In fact, Wood Mckenzie and  
5 others forecast numbers considerably higher than we  
6 have. And I will point out this big red axe on the  
7 graph shows you where production hit in twenty  
8 fourteen (2014). So it's considerably higher than  
9 our forecast. In fact, it's at fifteen billion  
10 (15 B) cubic feet a day. That's more than Western  
11 Canada is producing today. So, in five or six short  
12 years, the Marcellus Utica base has gone from  
13 nothing to fifteen Bcf a day (15 Bcf/d).

14 And as Jen Snyder a couple of days ago, the  
15 Marcellus is located just a hop skip and a jump  
16 from the markets in the north-east U.S. And gas  
17 naturally tries to go to the market that's most  
18 proximate to it. Now, we've got a black line on  
19 here that shows the demand in the Northeast U.S.,  
20 and that includes the entire geography through New  
21 England, down into New York, and the markets that  
22 are proximate to the Marcellus. That black line  
23 shows you that, in twenty thirteen (2013), the  
24 supply in that area exceeded all the market in that  
25 area. And as you can see, the graph climbs to well

1 above that black line. And I want to restate that  
2 our forecast is more modest than those that you're  
3 hearing from other folks, they are considerably  
4 higher. So, if anything, this is a conservative  
5 view of what is inevitable in the Marcellus.

6 Now, yesterday, there was a question from  
7 one of the panel members about the Scientific  
8 American article, and is this real? I've spent the  
9 last twenty (20) years of my career working in the  
10 natural gas business across the country. And I've  
11 watched what's happened with shales. And I'll use  
12 Western Canada as an example, because that's where  
13 my previous responsibilities lay. When Western  
14 Canada started producing natural gas, fifty (50)  
15 years ago, there was approximately two hundred and  
16 fifty trillion cubic feet (250 Tcf) of original gas  
17 in place that could be economically produced. That  
18 number declined over time, as the markets consumed  
19 that supply. And if you went back five or six  
20 years, you'd find that the expectation was that the  
21 remaining gas in place was probably, I don't know,  
22 between a hundred and fifty (150 Tcf) and two  
23 hundred Tcf (200 Tcf). So, the original gas in  
24 place was being consumed. We now have almost a  
25 thousand trillion cubic feet (1000 Tcf) or

1           producible gas in Western Canada, because of the  
2           technologies that are allowing the Marcellus to  
3           produce.

4                        So, I agree with what Ms. Snyder and Mrs  
5           Bartos said yesterday. The development of shale gas  
6           is an extraordinary phenomenon. It is an  
7           inevitability. And we have literally decades and  
8           decades and decades of gas supply available in  
9           North America now.

10                      So, one of the questions we have to ask is,  
11           where is this gas going to go? It will not stay  
12           just in that geography, it will push its way to  
13           market. I think, Ms. Snyder yesterday mentioned  
14           that the gas price in the Marcellus is two dollars  
15           (\$2), and we know the gas price in the market is  
16           higher. So, it will try to make its way to the  
17           market values at the most, that's natural  
18           economics.

19                      So, what's happening is, that gas is now  
20           pushing its way to market. There are enormous  
21           numbers of pipeline project that are in  
22           development, on the cusp of being realized, that  
23           will change those gas flow patterns to a great  
24           extent.

25                      Now, this is what... this map is the same

1 one I showed a few minutes ago, but with what we  
2 see occurring today. And what you will see is the  
3 arrow going from Western Canada to Eastern Canada  
4 is much smaller. That's to illustrate the fact that  
5 through... from Western Canada to those Eastern  
6 markets is falling away. There seems to be a bit of  
7 a perception that marketplace in Western Canada is  
8 running out of gas. It's not running out of gas,  
9 it's just struggling to push its way into the  
10 market. In fact, that's why some of those energy  
11 projects on the West Coast are being developed.

12 And if you look at this map, you can see  
13 that grey shape, or sorry, the brown shape on the  
14 map, now has volumes pushing into the marketplace.  
15 And that's the reality that we're dealing with.

16 So, let me move on a little bit and talk  
17 about some of the things that we've seen occurring  
18 over the last few years. I mentioned a few minutes  
19 ago, on that map I pointed you to Niagara and  
20 Chippawa. So, these are what were previously export  
21 points, Southwest of Toronto, so down the Niagara  
22 Peninsula. Historically, those export points  
23 delivered gas into the United States. And you can  
24 see from this map the volumes back in the... well,  
25 five, six years ago, maybe a little bit further

1 back from that, we were delivering about a billion  
2 cubic feet a day (1 Bcf/d) or a thousand (1000) TJs  
3 a day into that marketplace.

4 As that Marcellus gas started to emerge, it  
5 displaced the markets that the main line had been  
6 serving. So, you can see the throughput at Niagara-  
7 Chippawa declining. And in fact, now we have gas  
8 coming into Canada from the Marcellus. We recently  
9 completed a pipeline project that allows four  
10 hundred million cubic feet a day (400 Mmcf/d) or  
11 about four hundred (400) TJs a day to come into  
12 Canada, rather than the other way around. So, we've  
13 seen a swing, where you can see the peak day  
14 exports at Niagara-Chippawa for about one and a  
15 half Bcf a day (1.5 Bcf/d). We now have four  
16 hundred million a day (400 Mmcf/d) coming in.

17 So, we've had about a two Bcf a day  
18 (2 Bcf/d) swing in pipeline flow in the course of  
19 six or seven years. And I will tell you that we are  
20 currently expanding that route, so that the  
21 quantity of gas imported is about to grow. So, this  
22 is not speculation, this is happening.

23 Let me talk a little more about the trends  
24 we're seeing on the system today. This is that  
25 Iroquois export point, what we call... some

1 people... we call it Waddington. It's really the  
2 local export point. So, the deliveries onto the  
3 Iroquois pipeline have historically been in the  
4 order of about a billion cubic feet a day  
5 (1 Bcf/d). But what you can see from this graph is  
6 that the market has gone from being base-loaded by  
7 the mainline to one where we're providing peaking  
8 supply. And in fact, at the moment, Iroquois is not  
9 delivering any case to the market place, it's...  
10 we're not flowing it there at the moment. We expect  
11 to this winter, but you can see the trend.

12 So, when we go through our analysis and  
13 look at what's going on from a geologic point of  
14 view and from a market point of view, we expect  
15 this trend to look very much like Niagara-Chippawa.  
16 We'll talk about that a little bit more with some  
17 of the pipeline developments that are unfolding in  
18 the Northeast U.S. Now, this graph is a few months  
19 old. And in fact, the pace of development has  
20 caused us to expect the decline in the throughputs  
21 you see in that grey line to actually be  
22 accelerating. That grey line is shifting to the  
23 left, where we expect it to shift to the left, as  
24 we continually monitor the marketplace and look at  
25 what's occurring.

1                   So, we fully expect Iroquois to stop  
2                   delivering gas to the Northeast U.S., or perhaps at  
3                   a much less level, a lower level. And in fact, we  
4                   think there's a very good probability it will  
5                   become an import point. And we'll talk about that a  
6                   little bit later.

7                   So, all of these things that I've just  
8                   described to you have caused a shift in flow  
9                   patterns and a fair bit of turmoil on the mainline  
10                  and yesterday, you heard a few remarks about some  
11                  of the challenges that IFFCO has been facing and  
12                  some of the comments that made about the LDC  
13                  settlement and I'd like to take just a couple of  
14                  minutes to talk about some of those things because  
15                  it helps set the context for some of the things we  
16                  want you to consider when you're advising the  
17                  minister.

18                  So, first of all, let's talk about the HR3-  
19                  2011 decision that the NEB rendered close to a year  
20                  and a half (1 1/2) ago. What that decision did it  
21                  recognized the challenge that the mainline was  
22                  facing and the markets were facing and they  
23                  rendered the decision that changed the commercial  
24                  model under which the mainline operates and through  
25                  the course of that proceeding, we had many, many at

1 far stakeholders advocating the TransCanada should  
2 not be allowed to recover the costs of its system.  
3 The TransCanada was at risk for recovery and they  
4 shouldn't have to pay all the costs of the system.  
5 So that hearing was a rather herculean proceeding.  
6 We had seventy-two (72) days of oral testimony and  
7 I think about twenty thousand (20,000) pages of  
8 evidence we had to manage, but it was a very, it  
9 was a real turning point for the mainline. So the  
10 board actually came out with a decision and what  
11 they did was they set from tolls, at numbers that  
12 were less than cost. So less than the cost to  
13 providing service and this was particularly true in  
14 the Eastern Triangle. The toll set in the HR3  
15 decision meant that the Eastern Triangle revenues  
16 only covered about two-thirds (2/3) of cost of  
17 service in the Eastern Triangle and they said, now  
18 we recognize a shortfall here. So what they did is  
19 they differed about a hundred million dollars  
20 (\$100 M) a year of revenue collection to the future  
21 and said depending on how things go, you may or may  
22 not be able to recover those costs. And they also  
23 provided us the ability to price our interruptible  
24 service on a, what we call our discretionary  
25 services on a market value basis and collectively,



1 that model was what the board gave to us and said,  
2 it is your responsibility to make this work. You've  
3 got to be competitive, you've got to be, understand  
4 your markets and you have... it's your  
5 responsibility and if you do not do a good job, you  
6 will be disallowed costs. So in that world, we move  
7 forward and we heard some comments yesterday about  
8 some of the turmoil, particularly in the eastern  
9 markets, as a result of that decision. Because the  
10 tolls were set below cost, it made it very  
11 challenging to recover the cost of the system but  
12 it also made us very sensitive about the shifting  
13 of volumes that are currently being, at that time,  
14 being transported long haul across the continent,  
15 to pay a higher toll, being replaced with volumes  
16 that were transported short haul and pay a smaller  
17 toll. To put that in perspective, for every  
18 molecule of gas that converted from long haul to  
19 short haul, we lost between two-thirds (2/3) and  
20 three-quarters (3/4) in revenue depending of what  
21 path we're talking about. So a very significant  
22 issue. Now at the same time, the Marcellus volumes  
23 were growing and the market place that we want to  
24 access those Marcellus volumes. That's what we  
25 wanted. More cost effective. I know GMI spent lots

1 of time chatting with you folks about the  
2 conversion from western Canadian supply to north-  
3 eastern U.S. supply and why that was good for  
4 Québec. We understand that but the NEB decision  
5 made it very, very difficult for us to actually  
6 accommodate that without having a very significant  
7 financial implication for the mainline itself.

8 That led to a number of discussions that we  
9 have with LDCs and we got to the LDC Settlement  
10 which was essentially a compromise that was reached  
11 that allowed us to accommodate what the market  
12 wanted but also provided us with a reasonable  
13 opportunity to recover our costs. So I would say it  
14 was a win-win for everybody and I think that was a  
15 real accomplishment because going into that  
16 process, the market place was in a lot of turmoil  
17 and I'm sure you'll hear from Ms. Rahbar about the  
18 turmoil that her constituents within IGUA found  
19 because in fact, at the end of the day, IGUA came  
20 out and said yes, we've right to sort this out and  
21 deal with the turmoil.

22 So that kind of sets the context a little  
23 bit about how we got to where we are and why things  
24 are currently where they are. I will come back to  
25 talk about the LDC Settlement a little bit later on

1 because there were some remarks made yesterday that  
2 are not correct. I'd like to correct the record on  
3 that and provide you our points of view on that but  
4 I'll leave that until later. So, let's carry on  
5 here. Now, well before I go there, I do want to  
6 make one remark about the LDC Settlement, and one  
7 of the things that was said about the Settlement is  
8 that TransCanada has no risk. Well, that is not  
9 true.

10 The Settlement has a term through to twenty  
11 thirty (2030), and certainly, it helps manage the  
12 risk, but the facilities we are constructing will  
13 only be a third of the way through their  
14 appreciable life, and to suggest that TransCanada  
15 has no risk when the Settlement only addresses the  
16 first third of the facilities' life is, I think  
17 mischaracterizes things, there is certainly risk  
18 there.

19 On top of that, we have the system that  
20 lies west of the Eastern Triangle, so the  
21 Settlement only deals with things up to twenty  
22 twenty (2020) on that part of the system. But over  
23 and above all of that, we still have the test to  
24 satisfying the National Energy Board that all the  
25 tolls that come out of the Settlement provide, they

1 are set at a just and reasonable level. And the  
2 Board has shown that it considers what is  
3 competitive when they evaluate just and reasonable  
4 tolls.

5 So when Ms. Brochu described the LDC  
6 Settlement as insulating TransCanada from any risk  
7 I think is mischaracterization, and I would ask you  
8 to keep that in mind when you think about what they  
9 are, what the LDCs are asking us to do and what we  
10 think is prudent design practice and operation of  
11 the system.

12 So now let's move on a little bit. And on  
13 Monday, Ms. Snyder showed a graph of what goes on  
14 in the Eastern Triangle, and I think the graph was  
15 a bit misleading because it showed physical  
16 throughput but it did not discuss the contractual  
17 arrangements that result in that flow. So I think  
18 it is important that, first of all, we define what  
19 firm service is and what discretionary or  
20 interruptible service is.

21 Firm service is an arrangement, a  
22 contractual arrangement between us and our shippers  
23 where there is an annual contract with renewal  
24 rights, we have an obligation to provide service  
25 under that contract, and our customers have an

1 obligation to pay the annual toll associated with  
2 that service. Sounds pretty straightforward.

3 Discretionary service, and I put  
4 interruptible or IT service on the slide here, is  
5 quite different. First of all, we have no  
6 obligation to provide that service, it is provided  
7 on an "as is where is" basis so to speak. There is  
8 no obligation for our customers to use that  
9 service, and as a result, there is no obligation to  
10 pay for the annual cost of that service, you just  
11 pay for what you use. So it is a bit akin to having  
12 a hotel room for a night versus renting an  
13 apartment for a year, you know, you use the hotel  
14 when you want to, you don't, you don't pay for it.  
15 So that is the kind of the analogy that I use.

16 Now TransCanada is a contract carrier, we  
17 provide service to those that contract with us on a  
18 firm basis, that is our obligation. And our whole  
19 business model is driven by firm demand. Those who  
20 use interruptible service, they make an educated  
21 decision, they make an economic decision, they  
22 decide if they want to secure service and guarantee  
23 that that capacity is available for them, or they  
24 use the pipeline opportunistically, if gas prices  
25 are low, they may choose to use gas, if they...

1 generally, people who use interruptible service  
2 have alternatives, that is why they use  
3 interruptible service.

4 So they opportunistically look at what the  
5 cheapest fuel is, what, perhaps they have other gas  
6 pipelines that they can use from time to time, so  
7 they make a season decision; I mean, these are  
8 educated counter parties, they understand what they  
9 are doing; they make the decision as to whether or  
10 not they want to use, to take the opportunity of  
11 using interruptible and having flexibility to  
12 change their gas supply, or their fuel supply, from  
13 time to time.

14 We heard yesterday that, you know, the  
15 prices last winter were very high. Well, yes, it  
16 was the coldest winter in thirty-five (35) years,  
17 people are overlooking the winters when it was  
18 warm, gas prices were low, and they were able to  
19 capture value that firm shippers weren't. So it is  
20 balancing, and it is really an optimization that  
21 our customers make. That is their decision, it is  
22 not, TransCanada doesn't have the responsibility of  
23 telling people how to contract, that is a decision  
24 that our customers make.

25 So I come back to, we are a contract

1 carrier, and we provide service to those that we  
2 have an obligation to provide service to.

3 I want to just touch on one of the things  
4 that came out of the RH3 2011 Hearing, and that is  
5 the doctrine of no required rights and no required  
6 obligation, and as regulators, I expect you are  
7 familiar with that phrase. I am not a lawyer, but  
8 to me, what it means is, our customers only have an  
9 obligation to pay for the costs, or pay the tolls  
10 on the system when they actually have a contract  
11 with us. And the regulator made that very clear to  
12 us that those who do not have a contract with us do  
13 not have an obligation to pay.

14 It also means that the shipper doesn't have  
15 rights to capacity they haven't contracted for. So  
16 that's the quid pro quo for the, in the no acquired  
17 rights and no acquired obligation. And that really  
18 is, I think, in my mind, sets, defines what a  
19 contract carrier is. So I would like to leave that  
20 thought with you because we will start talking  
21 about, in a few minutes here, about what  
22 contractual rights and obligations our shippers  
23 have and what contractual rights and obligations we  
24 have, and that factors into where we go from here.  
25 So let's talk a little bit about the future. As our

1 Energy East project started to emerge, as the  
2 concept emerged, we had many, many, many  
3 conversations with our stakeholders. This is going  
4 back as far as two years, and there literally had  
5 been dozens and dozens of those conversations. And  
6 as the project has matured, we've made press  
7 releases, we've explained to the marketplace what  
8 we are planning on doing.

9           And while that process was unfolding, we  
10 continuously run what we call open seasons. And  
11 open seasons are really the name we give to the  
12 process through which our customers contract with  
13 us. So, you see, on the screen here, we have three  
14 acronyms or three abbreviations. The first one is  
15 Daily Existing Capacity Open Season, and that is  
16 process that we run every day, to provide capacity  
17 to people; and I want to emphasize this is for  
18 existing capacity. So if you go back in time, there  
19 was lots of capacity available, on the system. Over  
20 the last little while, on certain paths, that  
21 capacity has been subscribed. We also have another  
22 existing capacity open season that happens on a  
23 regular basis. It's essentially a mandate, as part  
24 of our tarif. And to the extent when the pipeline  
25 gets full, we have new capacity open seasons, when



1 the marketplace says : « Yes, we want new  
2 capacity. ». So we run our process to solicit  
3 market interest and find out what the market truly  
4 wants. Through the course of the development of  
5 energies, we've been notifying the market what is  
6 going on, we ran what we call our twenty sixteen  
7 (2016) new capacity open season. We'd notified out  
8 stakeholders what we thought the implications of  
9 Energy East were, and said : « This is coming. If  
10 you would like the service, if you're using  
11 interruptible or discretionary services, and you  
12 want firm service because you need reliable  
13 service, please let us know. » So there's been a  
14 extraordinary large amount of communication about  
15 that.

16 So we ran our open season process at the  
17 very tail-end of last year and the beginning of  
18 this year. And we did get some subscription for  
19 service. So we've incorporated that subscription  
20 for new service into the design of the Eastern  
21 Mainline project, to make sure we are properly  
22 sizing that, and determining what the marketing  
23 truly needs.

24 So you've heard a lot of forecasts of what  
25 the demand in Québec will be. We've certainly gone

1 through that, Concentric has provided some advise  
2 to you, KPMG, Wood Mackenzie. They basically all  
3 agree about what the demand was, but we approach  
4 this differently. We actually went to the market  
5 and asked them, and said : « Okay guys, this is  
6 coming; what do you need? » And we got the results.  
7 And those results include things like a contract  
8 with IFCO. That's incorporated into our Eastern  
9 Mainline project design. So when we looked at what  
10 the pipeline capacity requirements in the affected  
11 area are, we looked at our existing contracts, our  
12 existing firm contracts, we looked at the newly  
13 contracted firm services, and we looked at the  
14 renewal rights, to that each of these contracts  
15 contain.

16 Then we made the conservative assumption  
17 that every one of those firm contracts exercised  
18 its renewal rights going forward. And we used that  
19 as the basis for sizing the Eastern Mainline  
20 project, to make sure we could meet our contractual  
21 obligations.

22 Now, there was some comments that the open  
23 season was not performed correctly. We'll talk  
24 about that a little bit later. But I will tell you,  
25 as part of the LDC Settlement, the LDCs were very

1           anxious for some of the projects that you discussed  
2           yesterday, things like the Kings North project, and  
3           the Van Loop. All of those projects, the LDCs were  
4           very anxious to get constructed right away. So  
5           we've been trying to accelerate things. And there  
6           was a discussion : « Maybe you should hold another  
7           open season » We're trying to build our facilities  
8           in the most efficient and effective matter, and to  
9           minimize the amount of environmental disturbance,  
10          and generally you do that by doing things once,  
11          rather than by doing them repeatedly. We also have  
12          a scheduling requirement with Energy East, and that  
13          meant that we move forward and when we ran the new  
14          capacity open season for twenty sixteen (2016), we  
15          incorporated both the market growth needs, as well  
16          as the implications of Energy East.

17                        So, it's interesting to hear now that  
18                        people are suggesting perhaps we should wait and  
19                        see how things unfold and all that sort of thing,  
20                        but I'll leave at that for the moment.

21                        So, when we went through the analysis,  
22                        we've sized Eastern Mainline project to meet our  
23                        firm demand, and we also looked at what the actual  
24                        flows on the system have looked like. And you'll  
25                        see on our next chart that, in fact, the design

1 that we're putting in place will accommodate firm  
2 requirements. But those firm requirements exceed  
3 what the market has consumed on a peak day basis,  
4 historically and that's inclusive of the coldest  
5 winter we've seen. So, when we build the Eastern  
6 Mainline Project, it will do a number of things. It  
7 will make sure the market need's are met, it will  
8 provide access to a variety of reliable supply  
9 sources. And as I said earlier, if in fact our  
10 predictions are wrong and a number of things all do  
11 not occur, TransCanada is still there to provide  
12 service and expand the system if it's needed.

13 Now, I want to get into a little bit more  
14 technical detail. This is a bit of a similar chart  
15 to the one that I mentioned, that Wood Mackenzie  
16 showed earlier. What we've done is we've actually  
17 looked at the domestic markets first here. So, let  
18 me just walk you through what is this chart is  
19 trying to describe.

20 So, first of all, the red line at the top  
21 here is the capacity within the effected area  
22 today. So, that's prior to the removal of the North  
23 Bay shortcut and the construction of the Eastern  
24 Mainline Project. What the brown line below it  
25 shows you is what the capacity of the system will

1 be within the effected area once we remove the  
2 North Bay shortcut and construct the Eastern  
3 Mainline Project. Okay?

4 So, the capacity on the system will sit  
5 just in excess of two point five (2,5)... twenty-  
6 five hundred terajoules per day (2500 TJ/d).

7 Now, this area you see at the bottom of the  
8 graph, this pale blue area, is the actual physical  
9 flows to the domestic markets within the effected  
10 area. I want to draw your attention to the past  
11 three years, because what you will see here is  
12 portions of that graph are shown as black. And that  
13 area describes the volumes that were delivered into  
14 those domestic markets on a discretionary service  
15 basis. You'll notice that there's really no black  
16 here. And that's because, as a result of the RH3  
17 decision, a lot of the markets are firmed up. So,  
18 the markets that we serve in the Eastern delivery  
19 area, so the markets that we serve to GMI, the  
20 markets that we serve in Ottawa, those sorts of  
21 things, they're now almost exclusively served under  
22 firm contracts.

23 I do want to pause for a moment here,  
24 because we were reviewing our written submissions,  
25 and then we realized that there was a slight

1 mischaracterization, and we talked about this. And  
2 we described GMI having sufficient capacity to  
3 serve its markets and the GMI EDA, which is a  
4 portion of that effected area. And that's not quite  
5 accurate. What we should have said is, the firm  
6 contracts held by GMI and others that serve markets  
7 in the GMI EDA are sufficient to meet the markets  
8 needs. I just want to draw that distinction,  
9 because about a quarter of that market is served  
10 by... well, on the TransCanada system are served by  
11 somebody other than GMI, so our markets actually  
12 contract on us rather than have GMI hold the  
13 capacity on the mainline for them. And that may  
14 explain some of the things that we heard from GMI  
15 later, but we'll come back to that in a minute.

16 So, let's go back to the graph here. So,  
17 what you see here is the peak day requirements in  
18 the marketplace. And in fact, on a daily peak  
19 basis, the highest number we've seen historically  
20 occurred last winter or the winter before last. But  
21 certainly, last winter was the most, I guess, the  
22 most extensive cold winter we saw.

23 So, what is available? The capacity that's  
24 available to serve markets within the effected area  
25 is considerably higher than all the domestic

1 markets, even on the peak day basis. And what we've  
2 done is we have sized the Eastern Mainline Project  
3 so that the gap between that peak day load, or in  
4 fact the peak... the firm contract level that  
5 exceeds peak day, combined with the newly  
6 subscribed firm transport contracts that came out  
7 of the new capacity open season, as well as all the  
8 firm contracts serving those export markets,  
9 assuming they all renew, are accommodated within  
10 that capacity that sits over and above, between the  
11 brown line and the domestic load. So, people are  
12 saying, "Well, gee, the domestic market might not  
13 get served." There is ample capacity there to make  
14 sure that that occurs.

15 Now, let's talk a little bit about our  
16 export markets. Now, you'll see in this graph, on  
17 the legend on the right side of the chart, those  
18 are those export points that I talked about within  
19 the effected area. The largest of those are  
20 Iroquois and East Hereford. Now, each of those  
21 contracts have been in place for some length of  
22 time. And what this graph shows you is what we call  
23 the expiry profile. So, our firm contracts have a  
24 renewal option. And this graph shows you what the  
25 current contract level is, it sits just in excess

1 of seven hundred TJs a day (700 TJ/d). But what it  
2 does, is it looks forward and says, "What happens  
3 if nobody renews those contracts?" And you can see  
4 very quickly those contracts fall away to a small  
5 portion of that seven hundred TJs a day (700 TJ/d).  
6 So keep that in mind when you think about this  
7 graph which is the one that I showed you a few  
8 minutes ago and when we discussed the Marcellus.  
9 The markets that are served by those export points  
10 are those ones that are a just a hop, skip and a  
11 jump away from the supply and there's an enormous  
12 amount of activity going on south of the border  
13 that means that those Marcellus volumes will be  
14 able to access the market served by things by PNGTS  
15 and Iroquois. This map shows a number of the  
16 projects that are in development. Some of them are  
17 mature and some aren't but if you add up the  
18 capacities contained in these projects, you will  
19 see the vast... they vastly exceed the volumes of  
20 gas that we export from those markets. Now let me  
21 just draw your attention to the Constitution  
22 pipeline because this is one of the projects that's  
23 the most mature of these. So the Constitution  
24 pipeline will run from the Marcellus. Marcellus is  
25 shown in this brown area on the map. It will



1 deliver gas into a place called Wright which is a  
2 bit of a noodle point on the Iroquois system. Now  
3 Iroquois runs down into markets in the New York  
4 Long Island area and there was some discussion  
5 about well, what's going on down there? The bottom  
6 line is there are no expansion projects downstream  
7 of Wright at this point that would accommodate the  
8 growth of the market that Miss Snyder was talking  
9 about. So, it is quite possible that the volumes  
10 from Constitution will completely back out the  
11 volume of gas that Constitution moves back into  
12 Canada. And we're expecting to hear a FERC decision  
13 on the Constitution project within the next six  
14 months or so. We'll see how that unfolds but that's  
15 just an example of what's going on down in the  
16 north-east U.S. And you can see, there's just a  
17 spectrum of projects here and some of them are  
18 massive. If you look at the north-east direct  
19 project, what we call NED up here, it can grow to a  
20 two point two (2.2) bcf a day market. Now I  
21 acknowledge that there's some market growth down  
22 here but these volumes, the capacities of these  
23 pipelines are enormous and what they will do is  
24 they'll allow that Marcellus gas to displace the  
25 source of supply that has historically served those

1 markets and we'll get into what that means for the  
2 mainline in a moment.

3 I will mention that a number of the anchor  
4 shippers on NED are the same shippers that contract  
5 with us at those export points and I think you  
6 touched on that yesterday a little bit. We see,  
7 just to put in the north-east direct project, about  
8 three hundred and seventy-five (375) tjs per day of  
9 subscription from the same customers that we serve  
10 today.

11 Now, over the course of the conversations  
12 I've had with stakeholders, I found that this whole  
13 idea of capacity and demand for the capacity a bit  
14 overwhelming for folks. I put together a series of  
15 slides that kind of depict step-by-step what goes  
16 on out there and I'd like to walk you through that  
17 because I think it'll help everybody understand  
18 what's going on here. So, this graph shows you the  
19 capacity in the affected areas today. So it sits at  
20 about three point two (3.2) or thirty-two hundred  
21 (3,200) tjs per day. I mentioned earlier that we  
22 will make sure that we have that new capacity in  
23 place and available to serve the market before we  
24 actually take the North Bay shortcut and convert it  
25 to all service. So, when that occurs, now you know

1 that'll be just before hopefully a very short  
2 period of time, that three point two (3.2) or  
3 thirty-two hundred (3,200) tjs a day will actually  
4 grow by the capacity that we have with the eastern  
5 mainline project. So you get up to about thirty-  
6 seven fifty (3,750) tjs per day of capacity and  
7 then we remove the North Bay shortcut and we come  
8 down to the capacity of the system that I  
9 described, actually in that brown line on the  
10 prior, on that slide a few minutes ago. So that's  
11 the capacity that'll be available following the  
12 construction of the eastern mainline project and  
13 the transfer to the North Bay shortcut.

14 Now, if you go to November twenty sixteen  
15 (2016), which is when those new capacity open  
16 season contracts go into service, and if we assume  
17 everybody renews their existing firm contracts, the  
18 domestic firm contractual within the affected area  
19 is described by this, sort of light brown coloured  
20 bar. And I want to emphasize that this bar includes  
21 the IFFCO contract and the Bécancour contract which  
22 exists. It's an existing contract and it's being  
23 utilized today. So that shows you what the market  
24 as contract today plus the growth of the market as  
25 subscribed to and this red area that lies on top on

1 the brown or the kind of... I guess maybe call it  
2 pink, is what we've seen has a historic peak up to  
3 twenty fourteen (2014). So that's the peak load in  
4 that affected area that we see. So you can see in  
5 fact the firm contracts exceed the historic peak  
6 which means that unutilized capacities are  
7 available for discretionary service. So that  
8 addresses the domestic load and on top of that, the  
9 green area shows what is currently contracted to  
10 export markets assuming everything renews. So you  
11 can see, they match. So the purpose of this graph  
12 is to really demonstrate that we will have capacity  
13 in place to meet the market's needs, or the market  
14 that has contracted with us for service. And part  
15 of our job is to make sure we have the right  
16 facilities set in place, we don't want to overbuild  
17 because, ultimately, that results in more costs  
18 than you would otherwise need, you want the system  
19 to be running, functioning at a high-load factor.  
20 And really, part of the benefits of this project is  
21 that it right-sizes the system.

22 Now if we go forward in time and think  
23 about November twenty seventeen (2017), recall,  
24 some of those export contracts can expire prior to  
25 that, and frankly we expect that to occur. Now we

1 don't know what the market will do. Interestingly,  
2 during the LDC Settlement Hearing, the Northeastern  
3 markets said, "Oh! yes, yes, we like having the  
4 flexibility to use Canadian source supplier supply  
5 source to the mainline."

6 But in that hearing, we also asked for some  
7 changes to our tariffs so we would get better  
8 indications of what the market needed looking  
9 forward, and we asked for a, what we call a "term-  
10 up provision", so to the extent we had  
11 opportunities to either, or if we were looking at  
12 expanding the pipe or had an opportunity to find  
13 other uses for the pipe, we wanted to get a vision  
14 of what the marketplace wanted.

15 And I will tell you, those markets in the  
16 Northeast very much resisted any sort of tariff  
17 obligation that would allow us to get better  
18 insights, they want to preserve as much optionality  
19 as possible. And I will leave it to you to  
20 speculate as to why you think they want that  
21 optionality.

22 So what I have done here is, I have shown  
23 you what we expect is going to happen. We see that  
24 emergence of Marcellus growth as inevitable. So  
25 what this graph demonstrates is, we anticipate that

1 some of that market, that seven hundred (700) TJs  
2 is going to no renew its contracts, and for  
3 example, we have said, "Well, perhaps four hundred  
4 (400) TJ/d will not renew, it will use Constitution  
5 for supply or one of the many other projects."

6 What that means is, the capacity that was  
7 previously contracted on a firm basis will now have  
8 some uncontracted capacity, and that uncontracted  
9 capacity will be available for any unexpected  
10 market growth that chose not to contract with us  
11 today.

12 If we go further forward in time, and I  
13 think, Madame Gagnon, you asked about the  
14 probability of the south-to-north project going  
15 forward, well this is what this graph really  
16 illustrates, it illustrates the possibility, or the  
17 eventuality that those volumes coming from the  
18 Marcellus can actually push back into Canada. And,  
19 in fact, we have had customers who were asking for  
20 that to occur, we have had people ask for that. But  
21 really, until that infrastructure in the States  
22 comes to be, I don't think that opportunity is  
23 quite ripe.

24 But one of the things to realize is that if  
25 that should occur, and we do frankly expect it to

1 occur in due course, that means you have got a new  
2 source of supply pushing its way into that affected  
3 area, so you have volumes coming through from Dawn  
4 into the affected area, you have volumes coming  
5 through North Bay into the affected area, and now  
6 you have got a new source of supply coming in  
7 through Waddington from Iroquois.

8 What that does is that functionally  
9 increases the physical capacity of the system  
10 because you are feeding it from multiple, another  
11 source, and to the extent that source of supply  
12 lies closer to parts of the market, it means it  
13 idles other portions of the system, which expands  
14 capacity.

15 So if you recall the graph I showed you a  
16 few minutes ago with some of the export contracts  
17 not renewing, we have got capacity of twenty-five  
18 hundred (2,500) TJs approximately following the  
19 construction of the Eastern Mainline Project, if  
20 you have those Waddington imports, and let's just  
21 assume they are a couple of hundred (200) TJ/d, all  
22 of a sudden, that adds capacity to the system with  
23 no capital cost. So now you have got more capacity  
24 again on the system, and yet more capacity that is  
25 available for potential market growth.

1                   So let's imagine none of these things...  
2                   well, frankly, let's imagine a world when all of  
3                   these things don't occur, and I think that is an  
4                   important distinction, it is all of these things  
5                   have to not occur, it is not just one of them. If  
6                   that happens, and if for some unforeseen reason the  
7                   market needs more capacity, we will build it. But  
8                   frankly, we think, with an educated point of view,  
9                   from an educated point of view and looking at what  
10                  is going on, that is an extremely low probability  
11                  event.

12                  So what I would like to do is try and wrap  
13                  up our comments here and leave you with some final  
14                  remarks. When we look at the Québec marketplace, we  
15                  have incorporated IFFCO and things like the restart  
16                  of the Bécancour Power Plant; that is incorporated  
17                  in our design, we can accommodate that. Setting  
18                  that aside, the expected growth in Québec is  
19                  relatively modest, and I think you have seen that  
20                  consistently from the various experts. The growth  
21                  is there, it is stable, it is incorporated in the  
22                  grand scheme of things.

23                  We have designed our Eastern Mainline  
24                  Project in accordance with a contract carrier  
25                  business model, which is the one we operate within.



1           What we are doing here will provide the flexibility  
2           that the marketplace is looking for, and at the end  
3           of the day, we will have the capacity needed to  
4           meet the market's requirements.

5                         Now by removing the costs of that  
6           uncontracted capacity across the system, we are  
7           able to provide efficiency and lower costs for  
8           customers. And we will get into that, I will give  
9           you a few remarks on why we believe that is the  
10          case and why perhaps it is a different conclusion  
11          that you reached in your preliminary analysis. But  
12          the bottom line is gas shippers are not subsidizing  
13          the oil business, in fact, and see all the way  
14          around. There's a half a billion dollar (\$0.5 B)  
15          contribution being made. And that's a very large  
16          number. And it results in an even larger number, in  
17          terms of cost savings for our customers.

18                        Now, at the very macro level, people talked  
19          about what does this means for price, the price of  
20          the commodity in Québec. As I mentioned before, the  
21          market is served, is almost exclusively with firm  
22          contracts, now, bringing gas in from Dawn. And our  
23          people talked yesterday about the price of gas at  
24          Dawn and, frankly, it's a very liquid market hub.  
25          It's insulated from the peaky nature of what we see

1 in the eastern seaboard. It's not exposed to  
2 pipeline constraints. So, there's a much more  
3 moderate price environment at Dawn. And frankly,  
4 that's where our customers that have these firm  
5 contracts are sourcing the vast majority of their  
6 gas from. So I suggest you that this concern about  
7 gas price impact is perhaps overstated.

8 One of the things it's interesting to note  
9 is a lot of that Marcellus gas will push its way  
10 into Dawn. And if you recall, miss Snyder mentioned  
11 yesterday that the gas price in the Marcellus is  
12 two dollars (\$2) today. To the extent, more that  
13 supply pushes into Dawn, those of us who are  
14 economist in the room, generally, when you increase  
15 supply, the price drops. So I think, in fact, we  
16 may see suppression in price, over what might  
17 otherwise occur if these events don't happen. So I  
18 think we are actually in a place where Québec will  
19 see some significant benefits, and to the extent,  
20 things like gas comes in at Waddington, and it's  
21 coming directly from the Marcellus. There's another  
22 opportunity there. So I don't think we're going to  
23 see an adverse price impact in Québec. We may  
24 actually see an improvement, when compared to all  
25 other things being equal.

1                   Now, the energies project alone is going to  
2 bring many many benefits to Québec. You'll hear and  
3 see when we'll file our energies application; there  
4 is a very compelling case there. But I think the  
5 gas side of this is a compelling case as well, and  
6 then, we're in a happy circumstance where everybody  
7 can win. And I think, in fact, when miss Brochu  
8 talked about her dreams yesterday, perhaps we can  
9 all realize those dreams, and part of this project  
10 can help deliver those.

11                   So let's kind of conclude the formal  
12 portion of this presentation. I'd like to highlight  
13 for you some things that, you know, I'd hoped you  
14 to see in your remarks to the Minister. As I said  
15 earlier, all customers that have signed contracts  
16 with us will get service, no one is going to go  
17 short of gas here. Even on a peak day, we've shown  
18 that firm contracts exceed the peak day  
19 requirements. Québec will have the flexibility that  
20 it has longed for. And, in fact, that's an imminent  
21 circumstance, here. The capacity will be there,  
22 following Energy East, and Québec shippers will  
23 benefit from them. So I'll leave my remarks there.

24                   I would like to just come back to a few  
25 comments that were raised through the course of the

1 couple of days, just to provide you some, our views  
2 on those comments. So, first of all, in your  
3 analysis, and I think GMI accurately characterized  
4 this yesterday: the LDCs Settlement and Energy East  
5 are completely independent. They are not... The  
6 LDCs Settlement is independent of Energy East,  
7 it's, we're hoping for a decision soon, and it  
8 will, you know, assuming we get an approval, it  
9 will be there. Energy East is separate and  
10 distinct, and that leads me to another issue that  
11 was mentioned yesterday, and...

12 There was a suggestion that in the LDCs  
13 Settlement, there was some prohibition on us,  
14 pursuing Energy East until the LDCs Settlement had  
15 been approved, and people had become used to it.  
16 That's not the case. There's no such prohibition.  
17 And I will in fact just read to you now a few of  
18 the words that are in the LDC's Settlement, and if  
19 you want, you can find these remarks, you can find  
20 this arrangement on the NEB website; it was  
21 submitted as part of our LDC's Settlement filing.  
22 It's in our application; it's one of the appendix  
23 to our initial application. But I'll just  
24 paraphrase and read one of the components to it.  
25 It says:

1                   Nothing in this agreement shall restrict  
2                   the ability of any party to take any action  
3                   or commence any proceeding or take any  
4                   position with any governmental...

5                   So nothing in this agreement shall prevent any  
6                   party taking any position they wish, and it  
7                   explicitly refers to on Energy East. It also refers  
8                   to the land matters consultation initiative that  
9                   the NEB was going through. So there was no, nothing  
10                  that says we shouldn't follow or pursue Energy  
11                  East, while the LDCs Settlement is being dealt  
12                  with. And this is an area when I guess we have a  
13                  bit of a disagreement. But I encourage you to go  
14                  back to the contract to read the words, because I  
15                  think it will make it clear.

16                  We talked about the twenty sixteen (2016)  
17                  open season, sort of not being understood by  
18                  shippers or somehow not a true assessment of the  
19                  market need. I won't go through this with you, but  
20                  I've got a listing of all the communications with  
21                  our stakeholders in the general public about Energy  
22                  East and the implications of what it means. And  
23                  there are probably in excess of a dozen  
24                  conversations that we've had, formal conversations  
25                  we've had with our shippers as well as the general

1 public. We have a forum on the mainline called the  
2 TTF, and it really, it's the name for the Tolls  
3 Task Force. And it's the forum where we get all our  
4 stakeholders together on a regular basis and  
5 discuss what's going on. It's a forum through which  
6 we try to address issues.

7 We also have senior level interactions, we  
8 have an annual shipper conference with the  
9 executive team of our shippers. And I participate  
10 in those all the time. They occur, and I know, I  
11 can assure you that those conversations and the  
12 implications of Energy East were discussed with all  
13 our shippers.

14 So, when we went in the new capacity open  
15 season, the actual notice period, the notices  
16 clarified that capacity will be scarce, you should  
17 firm up. We've had open season notices that advise  
18 people in writing that Energy East will remove  
19 capacity and they should be aware of that and plan  
20 accordingly. So, to say or suggest that the  
21 marketplace didn't understand the twenty sixteen  
22 (2016) new capacity open season somehow understates  
23 what the market really needs. I don't understand  
24 that, I don't... I disagree with that.

25 There was a suggestion that we should run

1 another open season to truly see what the market  
2 need is. Well, those sort of things all just delay  
3 energy. It's not practical. In the commercial  
4 world, you have to react when the market wants it.  
5 All the shippers are anxious to move this project  
6 forward, and we are trying to accommodate their  
7 needs. And I can tell you, I testified in the  
8 Mackenzie Valley Pipeline hearings, and we all know  
9 what happened due to the delays, and how long that  
10 took. And who knows what that meant for the North,  
11 but that project is not going forward. So, you  
12 know, delays and things that prevent there being  
13 clarity as to what opportunities can be pursued  
14 mean the projects don't go.

15 One of the things that was asked of, I  
16 believe Mrs. Bartos, was the question about the  
17 five percent (5%) in the LDC settlement. And I  
18 think there's been perhaps a misunderstanding of  
19 what that five percent (5%) really does. During the  
20 course of the discussions on the LDC settlement, we  
21 had some conversations about no bypass, because  
22 that was one of the threats that emerged after the  
23 RH3 decision. And we reached an agreement with the  
24 LDCs that they would not bypass us and we would not  
25 bypass them. Now, it was recognized that there was

1 a possible emergence of biogas, the LDCs that they  
2 would not bypass us, and we would not bypass them.

3 Now it was recognized that there was the  
4 possible emergence of biogas or shale gas within  
5 Québec, and that potentially could tie directly  
6 into the GMI system. We understand that, so there  
7 was a discussion and the five percent (5 %) number  
8 was landed on. That doesn't limit how much gas can  
9 come onto the system, what it does, it means the  
10 first five percent (5 %) can enter the GMI system  
11 without paying a toll on mainline; if volumes grow  
12 to more than that, then the toll is paid on the  
13 mainline. So there is no physical limitation of  
14 actually physically how much gas can come on from  
15 indigenous sources, if you will.

16 I would like to talk about IFFCO a little  
17 bit because the remarks yesterday suggested that  
18 somehow there were huge barriers to entry and that  
19 this was difficult for them to manage. The reality  
20 is, when you are requiring capacity on a system,  
21 the way a tariffed or a regulated pipeline operates  
22 is, to the extent there is a new opportunity or an  
23 expansion required, the person asking for that  
24 service generally backstops the investment or the  
25 development of that project in the event they



1 cancel their projects.

2 I think you heard yesterday from IFFCO  
3 that, you know, it is still to be determined if  
4 they proceed. So we are moving forward investing  
5 money to develop capacity for them, and that is not  
6 just within the Eastern Mainline Project, it  
7 stretches all the way back down to Dawn with some  
8 of the projects that we would, the King's North and  
9 the Vaughan loop, etc.

10 We have to secure, ensure we get those  
11 costs covered in the event that that project  
12 doesn't move forward, and functionally, the Open  
13 Season process and those accountabilities that GMI  
14 are commenting on about somehow blunting the  
15 market's requirement, that is typically how  
16 regulated pipelines work, the open season was run  
17 in accordance with our tariff provisions and the  
18 precedent agreements that we typically use. So we  
19 will see where that goes.

20 Now yesterday, GMI made some comments about  
21 capacity not being ready for, available for three  
22 years and how this is, you know, somehow a critical  
23 circumstance. GMI goes through a process of looking  
24 at what its market needs, that is, we heard from  
25 madame Brochu yesterday that they spend a lot of

1 time talking in the marketplace and understanding  
2 that. They participated in the 2016 Open Season and  
3 did subscribe for more capacity, and now they are  
4 saying, "Well, gee...", all of a sudden, this is  
5 this new load and, frankly, I don't understand what  
6 that has come from, because we just finished the  
7 Open Season process earlier this year, and they did  
8 subscribe for what they felt the market needs.

9 Now there is a possibility of what is going  
10 on here is, there is a bit of a shuffling of the  
11 contracts, and if you recall, I mentioned a few  
12 minutes ago that the GMI EDA has sufficient firm  
13 capacity to meet the physical requirements that we  
14 have seen being delivered on that system  
15 historically.

16 And I speculate that maybe what is  
17 happening is, customers within the GMI EDA that  
18 have historically used marketers to access gas on  
19 the mainline are now saying, "Well, gee, we would  
20 like to access the capacity through GMI." So it may  
21 not actually be the new load on the system, it just  
22 may be a reshuffling of who provides that service  
23 on the mainline to that end-use customer. But I am  
24 speculating, I am just, I don't have visibility to  
25 that.

1                   So I think what I will do is, I will leave  
2                   it at that, and that will conclude my remarks, but  
3                   I would be happy to entertain any questions you  
4                   might have.

5                   M. MARC-ANDRÉ LANDRY :

6                   R. Juste deux secondes, Monsieur le Président, Madame,  
7                   Monsieur les régisseurs, juste pour vous dire, la  
8                   modification dont monsieur Clark faisait mention  
9                   dans nos soumissions, c'est à la page 18, où il  
10                  faut juste ajuster le texte en conséquence de ce  
11                  que monsieur Clark vient de vous indiquer.

12                  Et monsieur Clark vous a cité l'Entente de  
13                  règlement, et juste pour vous permettre de vous  
14                  diriger plus rapidement, c'est l'article 4.2 du  
15                  règlement, si jamais vous voulez revoir le texte.  
16                  Merci.

17                  LE PRÉSIDENT :

18                  Merci, monsieur. Donc, la Régie va donc prendre une  
19                  pause de trente (30) minutes, on va revoir nos  
20                  questions et revenir avec des questions pour le  
21                  panel de TCPL.

22                  SUSPENSION DE L'AUDIENCE

23                  REPRISE DE L'AUDIENCE

24

25

1 LE PRÉSIDENT :

2 Rebonjour, Mesdames, Messieurs. Des questions pour  
3 vous, les représentants de TCPL, Monsieur Pilotto.

4 M. STEPHEN CLARK :

5 A. Excuse me, Mr. Chairman, I apologize but I  
6 overlooked one matter I wanted to discuss with you.  
7 It's about the scenarios that you had provided to  
8 stakeholders. I don't want to interrupt you if  
9 you're going to ask me questions, I'm happy to  
10 wait, but I want to make sure we share some  
11 thoughts about that analysis with you. I'm in your  
12 hands.

13 M. LAURENT PILOTTO :

14 Q. **[1]** Vous me devancez. C'est exactement les  
15 questions... Alors, allez-y.

16 A. Okay. First of all, the first page of the analysis  
17 discusses the benefits that result from the LDC  
18 settlement. And as I said earlier, the LDC  
19 settlement is a stand-alone arrangement. It has  
20 really nothing to do with Energy East and the  
21 benefits that come from the LDC settlement will be  
22 realized regardless of the outcome of Energy East.  
23 So, I'm not sure if there was an impression that  
24 somehow they were linked together. That's not true.  
25 It's simply a matter of... it's an arrangement that

1 we have negotiated and we're waiting for board  
2 approval of.

3           Nevertheless, I would like to just make a  
4 couple of comments about the first page. And  
5 inevitably, the analysis has provided herein embeds  
6 some assumptions that we don't know. They were made  
7 by whoever provided the analysis or did the  
8 analysis.

9           But the one thing I will point out is we've  
10 tried to replicate the analysis and by  
11 backcalculating with the tolls from a compliance  
12 circumstance with the existing decision or the  
13 existing circumstance and settlement tolls that  
14 we've applied for, it appears that the benefit is  
15 being calculated with the assumption of a basis  
16 differential between Empress and Dawn of about  
17 ninety cents (\$0.90).

18           In fact, the forward curves today suggest  
19 the basis is more like fifty cents (\$0.50). And in  
20 fact, if you repeat the calculations, and I'm  
21 basing this on some assumptions, but if you repeat  
22 the calculations, the benefit that comes from the  
23 LDC settlement is considerably more and is  
24 approximately double the numbers that are contained  
25 on this first page. So, that's where I'd like to

1 start, and I'm not sure and if you have any  
2 questions. I don't really have much more to share,  
3 because I don't know all the assumptions embedded.  
4 The only things that I do know are the tolls and  
5 the volumes. So, as I say, we did some  
6 backcalculation there.

7 The next comment I'd like to share with you  
8 is on page 2, it's your case 1. And it appears the  
9 way the analysis has been done as it looks at the  
10 Eastern Triangle in isolation. And it also makes  
11 some assumptions about the costs of... well, the  
12 net book value of the North Bay shortcut or the  
13 transfer price, and the capacity and the capital  
14 cost of the Eastern Mainline Project. And I will  
15 tell you the... or the net book value, or the  
16 expected transfer price for... the net book value  
17 for the North Bay shortcut, it's about four hundred  
18 million dollars (\$400,000,000), or it's projected  
19 to be at the time of the transfer. And obviously,  
20 this morning we talked about the capacity and cost  
21 of the Eastern Mainline Project at five hundred and  
22 seventy-five TJs per day (575 TJ/d) and one point  
23 five billion dollars (\$1.5B). So, these numbers,  
24 I'm not sure where they came from, they're probably  
25 from some... maybe the project description or some

1 of the conversations that we've had with industry,  
2 but the numbers that I just described to you are  
3 our most recent ones.

4 But probably more important here is the  
5 analysis focuses solely on the capital cost of what  
6 will be removed in the Eastern Triangle and what  
7 will be constructed in the Eastern Triangle. And as  
8 I mentioned earlier today, there are a number of  
9 others factors that need to be incorporated into  
10 the analysis to get a true assessment or a complete  
11 assessment of the value of what we're proposing to  
12 do.

13 To explain this a little bit, I have to go  
14 back to the LDC settlement. Within the LDC  
15 settlement, there are commitments from the LDCs to  
16 maintain a certain amount of their supply on the  
17 long haul basis through to twenty twenty (2020).  
18 There's also a commitment to a bridging  
19 contribution. And that bridging contribution,  
20 essentially, helps address some of the costs of the  
21 shifting from long haul to short haul. And about  
22 eight percent (80%) of that bridging contribution  
23 will be born by the Eastern Triangle, if you will.  
24 These are real costs that will be reduced as a  
25 result of the transfer of the Prairies and Northern

1 Ontario Line, as well as the reduction of the  
2 operating and maintenance costs of the Prairies and  
3 Northern Ontario Line.

4 So, to get a full analysis of the benefits  
5 of what we are proposing to do with Energy East,  
6 those factors need to be incorporated into the  
7 analysis. So, the nine hundred million dollar (\$900  
8 M) or the nine hundred and forty-five million  
9 dollar (\$945 M) number that I've described to you  
10 earlier, It incorporates those... the results of  
11 the LDC Settlement and the commitments that were  
12 made under that agreement and I acknowledge that's  
13 subject to a board approval certainly and we're  
14 waiting on that but if you combine those  
15 considerations with things like the five hundred  
16 million dollar (\$500,000,000) contribution and the  
17 costs, the new, well the updated costs of the  
18 eastern mainline project, you come to the nine  
19 hundred and forty-five million dollar (\$945 M)  
20 benefit. As I said, that'll all be contained in our  
21 filing that will be submitted, you know, in the  
22 coming days. I will tell you that the, that nine  
23 hundred and forty-five million dollar (\$945 M)  
24 benefit is about equally split between Eastern  
25 Triangle shippers and the Prairies - Northern



1 Ontario line. so if you factor all that in, and go  
2 through the math, I think you will find that rather  
3 than having a negative impact that results from  
4 energy, you will find it's a positive impact in  
5 terms of savings for the Eastern Triangle. Now, I  
6 don't propose to get into all the details in try to  
7 do the math. I'm not able to do that on the fly  
8 here but that information, as I said, will be in  
9 our filing and you'll have a great opportunity to  
10 scrutinize that in more detail and if there are  
11 further questions, we can certainly deal with those  
12 in due course.

13 As far as case 2 goes, I have to say I  
14 struggled a little bit with what this implied and  
15 what I took from it was that it suggested those  
16 were a scenario where energies would proceed but  
17 with the North Bay shortcut staying in the gas  
18 service and I wish to emphasize that that's not  
19 what we're applying for, that's not what the oil  
20 shippers have offered to acquire and frankly, I  
21 think a number of the assumptions that seem to be  
22 embedded in this assume that in the future, there  
23 would still be interruptible volumes going to  
24 export markets and that kind of thing. I just don't  
25 see that as being a realistic scenario given what

1 we've described earlier today about the Marcellus  
2 gas and all the pipeline development south of the  
3 border. So I won't spend any more time on  
4 discussing case 2 because frankly, this is just not  
5 what we're proposing to do but I do observe that if  
6 something like a case 2 scenario materialized, it  
7 would certainly materially jeopardize the energy's  
8 project both from a cost-schedule and frankly, the  
9 benefits that gas shippers might realize with  
10 energies as constructed. So, I'll leave it at that  
11 for case 2 but just I just wanted to share those  
12 thoughts with you.

13 So, I'm not sure if I answered your  
14 questions or if you have further questions.

15 M. LAURENT PILOTTO :

16 Q. **[2]** No it answers our questions. Thanks.

17 LE PRÉSIDENT:

18 Q. **[3]** Bonjour Monsieur Clark et Monsieur Dueck. Je  
19 suis resté... j'ai quelques questions effectivement  
20 sur votre... dans votre présentation de ce matin  
21 relativement, là, à l'acétate numéro 16 pour...  
22 These ones? Oh! 15? Donc, je suis resté un petit  
23 peu surpris lorsque j'ai vu ce graphique-là,  
24 graphique dans lequel vous concluez, là, qu'il va y  
25 avoir de la capacité suffisante pour rencontrer les

1 « peaks » et les nouveaux engagements, si on veut,  
2 de ferme et toutes les exportations. Je suis resté  
3 surpris parce que j'avais en tête un tableau  
4 similaire, un graphique similaire présenté par Wood  
5 Mackenzie, madame Snyder, où est-ce que, en fait je  
6 ne sais pas si vous avez ce document-là, peut-être  
7 pas. C'est celui... je vous vois aller, là. Oui,  
8 c'est celui-ci.

9 Me MARC-ANDRÉ LANDRY :

10 Slide 11, Monsieur le Président?

11 LE PRÉSIDENT :

12 Bonne question. J'ai juste, devant moi j'ai...  
13 C'est peut-être celle plus loin où est-ce qu'on  
14 compare. Dans le rapport.

15 Me MARC-ANDRÉ LANDRY :

16 Quelle page?

17 LE PRÉSIDENT :

18 31.

19 R. Merci beaucoup.

20 Q. **[4]** Comme vous pouvez voir, Monsieur Clark, c'est  
21 pas tout à fait le même graphique. En fait, je  
22 comprends que TCPL présente un graphique qui parle  
23 du marché domestique tandis qu'ici, dans le rapport  
24 de Wood Mackenzie, on parle de l'utilisation, si on  
25 veut, des capacités dans la zone EDA. Moi, conclure

1 sur votre graphique, là, de la page 15, qui a de la  
2 capacité disponible, j'ai bien de la difficulté  
3 avec ça, parce qu'au-delà du bleu, là, que vous  
4 avez en deux mille treize - deux mille quatorze  
5 (2013 - 2014), il y a des contrats fermes qui sont  
6 encore en vigueur avec les LDCs américains, il y a  
7 de l'exportation. Moi, ce que je... Avec ces  
8 informations-là, je me dis que vos peaks, là, pour  
9 la zone, devraient dépasser facilement le deux  
10 point six (2,6) Bcf/jour, ou encore même, l'hiver  
11 dernier, finir tout près du trois, trois point deux  
12 (3.2) Bcf/jour. Est-ce que je me trompe? Est-ce que  
13 je comprends bien? Il n'y en a pas de capacité. Ce  
14 n'est pas vrai qu'on peut rencontrer de la capacité  
15 dans ces circonstances.

16 R. So you touched on the, probably the most important  
17 part of the discussion today. When you look at the  
18 graph that Wood Mackenzie has provided, what they  
19 have not done is identified how much of the U.S.  
20 export is contracted on a firm basis, and how much  
21 is contracted on a discretionary basis. They show  
22 the total flow. In fact, the firm contracts for all  
23 of those use of U.S. exports... If you go back to  
24 the graph that I showed you with the renewals, so  
25 that was graph 16 in our presentation, the firm

1 contracts sit at about seven hundred (700) Tjs. The  
2 flow in excess of that is all under discretionary  
3 surface, and that's the important component, and I  
4 think we touched on that through the conversations  
5 yesterday, when we talked about the peak in power  
6 load in the United States; they don't sign firm  
7 contracts. So the volumes that you see over and  
8 above the capacity of the system following the  
9 conversion, that volume is flowing on an  
10 interruptible basis, has made no commitment to use  
11 or pay for the system. As I mentioned earlier, we  
12 are a contract carrier, so we are building to meet  
13 the market that we're obliged to serve, not for the  
14 market that may use us from time to time. And if  
15 you recall what's going on with the Marcellus, we  
16 expect not only will the interruptible volumes  
17 start to use Marcellus directly, but we expect the  
18 firm volumes as well.

19 One of the things that happens when that  
20 new infrastructure's built south of the border, to  
21 underpin those kind of capital investments, people  
22 make firm commitments to use and pay for that  
23 capacity. Then, they have a sunk cost obligation,  
24 so the probability of them coming back to Canada  
25 once they've made that financial commitment to

1           those new facilities is very slim. Does that answer  
2           your question, Mr. Chairman?

3       Q. [5] Thank you.

4           M. LAURENT PILOTTO :

5       Q. [6] Good morning mister. Good morning again.

6       R. Good morning, or should I say bon matin?

7       Q. [7] Bon matin, which is a direct translation of  
8           good morning.

9       R. I'm glad I got it right.

10      Q. [8] À la page 2 de votre mémoire, TransCanada  
11           décrit quatre moyens qui pourraient permettre de  
12           rencontrer une augmentation de la demande. Alors je  
13           vais vous laisser le temps de retrouver... Mais,  
14           essentiellement, il y a quatre bullets.

15      R. Excusez-moi, Monsieur. You said page 2?

16      Q. [9] Yes. Or maybe it's in French.

17      R. Could you describe which section number?

18      Q. [10] It's at the very beginning of the paper, I  
19           think it's section 2.4; four bullets.

20      R. O.K. We have that.

21      Q. [11] Yes. Section 2.4. Donc, vous décrivez quatre  
22           moyens qui pourraient permettre de rencontrer une  
23           augmentation de la demande; récupération de  
24           capacité qui va se décontracter lorsque le marché  
25           du nord-est va commencer à utiliser des sources

1 d'approvisionnement locales; c'est ce que vous  
2 venez juste de discuter avec mon collègue; donc, la  
3 décontraction qui risque de découler du fait que  
4 des U.S. LDC se sont commis pour des capacités  
5 fermes sur Constitution ou NED ou tout autre  
6 pipeline qui serait construit dans le sud. Vous  
7 parlez aussi que - et je trouve ça un peu  
8 contradictoire - que PNGTS a un projet  
9 d'augmentation de capacité, le projet Sea-to-Sea.  
10 M. LAURENT PILOTTO :

11 Q. [12] Alors est-ce qu'on n'est pas en train de  
12 regarder des flux inverses, c'est-à-dire, en même  
13 temps qu'il y a des capacités nouvelles qui se  
14 construisent au sud, il y a un projet « south-to-  
15 north » qui peut renverser le pipeline Iroquois à  
16 Waddington, puis PNGTS à l'autre bout qui fait un  
17 « open season » pour une augmentation de capacité,  
18 c'est un peu... mêlé, tout ça.

19 Mr. STEPHEN CLARK :

20 A. I understand, and that is part of the challenge  
21 that we have to overcome, it is a very complex  
22 business. In fact, the opportunities to bring gas  
23 in at Iroquois, or shed export at Iroquois, are not  
24 necessarily exclusive of things like sea-to-sea on  
25 PNGTS, which would increase exports to the PNGTS

1 markets.

2 We have talked about how pipelines may be  
3 built in the United States. If gas comes in at  
4 Iroquois, at Waddington, it is actually downstream  
5 of any of the implications of the Energy East  
6 conversion. The TQM system, east of Iroquois, well,  
7 the mainline inclusive of TQM east of Iroquois is,  
8 will be functionally full, and if market growth  
9 occurs, there will have to be some construction  
10 there in any event, regardless of energy used.

11 But if the scenario that you describe  
12 occurs, it may occur if Constitution gets built and  
13 other projects don't go further, it may be easier  
14 for gas to come in at Waddington and possibly go  
15 through to TQM. So it is possible those kinds of  
16 things will occur, it is essentially the market  
17 working, the market tries to find the best  
18 opportunity, the quickest way to make these things  
19 happen.

20 And it may be difficult for the pipes to  
21 get all the way, that last piece into the Boston  
22 market, and PNGTS might be, may have an opportunity  
23 there, but I know that a number of the projects, or  
24 the people who are considering that sea-to-sea are  
25 expecting the volumes would come at Waddington. It



1 is their way of getting that Marcellus that last  
2 little leg.

3 But Energy East doesn't change that in any  
4 way, and in fact to the extent volumes start to  
5 come into Waddington, they may well exceed the  
6 needs of that Boston market and then be able to  
7 provide service to markets in Québec and Ontario as  
8 well. So it is a possibility that those things  
9 align and again provide capacity that is needed for  
10 the domestic market as well.

11 Q. [13] Vous l'avez évoqué tantôt, puis je ne veux pas  
12 revenir ad nauseam là-dessus, mais est-ce que vous  
13 avez des indications sérieuses que les clients  
14 actuels qui ont réservé, depuis plusieurs années,  
15 de la capacité sur Iroquois vont se décontracter  
16 une fois que des options, des pipelines concurrents  
17 au sud vont être construits, s'ils se construisent?

18 A. I can't speak with certainty as to what they will  
19 do on our system, I have to make a seasoned or an  
20 educated judgement based on what I see happening.  
21 What I can say is, I know a number of the parties  
22 that do transport gas on Iroquois from our system  
23 have signed anchoring agreements for the  
24 development of those new projects.

25 So will they completely replace our system

1 with capacity on other pipelines? Probably not the  
2 entire volumes. Will they reduce how much they  
3 transport on our system? That is my strong  
4 expectation. We are at a point where we have to use  
5 the information we have available, use our  
6 judgement to make a decision as to what, what  
7 course of action we should take. We have an  
8 opportunity, with Energy East, to deliver  
9 significant value to both oil and gas shippers, and  
10 we have to make a decision whether we pursue that  
11 based on the information we have at hand.

12 And I guess what I am proposing to you, you  
13 know, using a seasoned judgement and the  
14 inevitability of what is happening in the  
15 Marcellus, I think we are in a circumstance where  
16 it makes a lot of sense to pursue this. I mean, we  
17 are at a fork in the road, and as Yogi Berra said,  
18 "If you reach a fork in the road, take it", and we  
19 are at that point, where we have to make a decision  
20 one way or another.

21 And, you know, we talk about speculation,  
22 when you look at the risk of certain events  
23 occurring, I said the Marcellus is inevitable, and  
24 I really mean that word, it is coming. Well, it is  
25 already here, and the growth is just continuing,

1 and it is the most economic production basin the  
2 producers see in North America.

3 I mentioned earlier today that I have  
4 worked in the Western Canadian Sedimentary Basin  
5 for, you know, ten or twenty years, and I can tell  
6 you, if there is a commercial opportunity to  
7 connect a basin that has a depressed price with a  
8 premium market, the marketplace will work, it will  
9 find a way to make that happen, and they will do it  
10 as quickly as they possibly can.

11 So it comes back to deciding which fork in  
12 the road we take. If we take a look at all those  
13 circumstances, we have to make an educated  
14 decision. What I am telling you is that we have  
15 sized the Eastern Project to meet all their firm  
16 obligations, having gone to the marketplace and  
17 asked them what they need in the future. So, we've  
18 already gone through that process, to make sure we  
19 haven't missed anything. And so, here we are, we  
20 now have to... have to make that educated decision.

21 One thing I should mention, if we actually  
22 just go to... if we go to the slide that shows the  
23 expiry profile. People have to give us two years  
24 notice of what they're going to do, so the first  
25 expiry is about... is almost upon us. We'll know in

1 the next few weeks what our markets are going to do  
2 for expiries two years from now. I expect they're  
3 going to renew, because there projects aren't just  
4 quite mature enough for them to make that decision.  
5 But I expect by the time we get to this time next  
6 year, we will certainly be... we'll have better  
7 insights as to what the market is going to do. But  
8 we've got... we'll see how that all unfolds, but as  
9 I say, I think it's an inevitable circumstance.

10 Q. **[14]** Si je continue dans les « bullets » de votre  
11 mémoire 2.4, la deuxième option c'est « Importation  
12 de gaz américain dans l'Est du Canada ». Je crois  
13 que c'est ce que nos LDC veulent faire. Mais  
14 vous... enfin, tout ca repose beaucoup sur la  
15 décontraction de Iroquois vers le sud et plutôt la  
16 matérialisation du projet South-to-North. Madame  
17 Snyder de Wood Mackenzie semblait dire, elle,  
18 plutôt, que jamais en période de pointe Iroquois va  
19 être complètement décontracté vers le sud. Alors,  
20 il y a comme deux positions. Je comprends que vous  
21 envisagez que vraiment il y a des bonnes chances  
22 que South-to-North se réalise. On a une experte qui  
23 nous dit : « Non, non, non, jamais en période de  
24 pointe, il y aura toujours du trafic vers le  
25 sud. » Et ça change la donne beaucoup pour

1 Enbridge, Gazifère et Gaz Métro.

2 A. Yes, I think the... that's a possibility, but the  
3 question we have to ask is, will that be done on a  
4 firm basis or an interruptible basis? So, today  
5 those peak markets don't transport gas on a firm  
6 basis, they do it on an interruptible basis, on a  
7 opportunistic... in opportunistic circumstances.  
8 So, I do disagree with Ms. Snyder because of the  
9 nature of the fixed commitments or the firm  
10 commitments that people have to make to get those  
11 new facilities constructed. I think she  
12 acknowledges the new facilities will be  
13 constructed. I think she's leaving out of the  
14 analysis the fact that they will have made a firm  
15 commitment and they will be facing some cost  
16 economics to continue to draw gas on a firm basis  
17 from Canada.

18 So, it may be that they, if the capacity  
19 was there, they might use it on an interruptible  
20 basis, but I don't expect that, and that's part of  
21 the reason that I took issue with the case 2  
22 scenario where there was... appeared to be some  
23 suggestions that there might be some discretionary  
24 revenue that could be earned by serving Northeast  
25 U.S. markets, but I think that's just a very

1 unlikely scenario. There's no expansion on the  
2 southern end of Iroquois to take Constitution gas  
3 to that market. She was talking about market  
4 growth, that might mean that there was still... a  
5 portion of the new supply going onto Iroquois might  
6 be consumed so the net offset into Canada would be  
7 smaller than the full capacity of Constitution. At  
8 the moment, Iroquois, you know, it fully lies on  
9 the southern end on a peak day. It is possible that  
10 some of the gas could spill onto it, another  
11 interconnecting pipe. But I expect the gas is more  
12 likely to flow back into Canada. I know, as I say,  
13 we've had customers talk to us about that  
14 possibility. And frankly, to make that happen, all  
15 we have to do is reverse the flow and a metre at  
16 Waddington, so...

17 Q. **[15]** Finalement, on va parler du troisième volet au  
18 point 2.4, « Expansion du Mainline pour desservir  
19 le Québec ». Le Québec, et évidemment, l'Est de  
20 l'Ontario. On comprend ici que vous parlez de  
21 demandes qui doivent être faites avec un préavis de  
22 trois ans et qui seront à la charge du demandeur. Y  
23 a-t-il dans vos façons de faire, dans ce que vous  
24 envisagez pour le futur, des options plus  
25 flexibles, des « lead time » plus courts? Est-ce

1 que c'est envisageable?

2 A. Oh, I'd be happy to think about it. We just need to  
3 find a regulator we can coax into giving us  
4 approvals very quickly. No, obviously, I'm being a  
5 bit silly here.

6 The Waddington example is a good example of  
7 an opportunity that could be done very quickly,  
8 because you don't have to increase the pipe size,  
9 you're just bringing a new supply in at a new  
10 location. So, all we have to do is reverse the  
11 metre there, which is something that could be done  
12 very easily. So, there are, in that circumstance,  
13 it would be something that we could do promptly.  
14 The bottom line is it takes three years to build  
15 new facilities if there's a green field, and it  
16 requires a section 52 application from the NEB.  
17 That's just the nature of the business we're in  
18 today.

19 I do observe, though, that all the experts  
20 have forecasted a relatively stable growth in the  
21 one to two percent (1-2%). Now, IFFCO takes a long  
22 time to develop, so... Our business is not one  
23 where we put pipeline capacity in place before  
24 someone is committed to use it. So we don't build  
25 pipe hoping that somebody might come along and

1       utilize it. If a company like IFFCO or some, you  
2       know, IFFCO too came along. It takes them a long  
3       time to build their facilities as well; it's not  
4       the kind of thing where you just snap your fingers  
5       and industrial facility suddenly is there. They  
6       have a long lead time in development process they  
7       have to go through as well. So, it's a matter of  
8       these things working in parallel. We've already got  
9       what we think is the organic growth in the  
10      residential and commercial markets addressed in our  
11      forecasts. What we're talking about is some  
12      unforeseen step change, and the leap time for that  
13      kind of a step change to occur, I think, is  
14      consistent with the three year cycle to build new  
15      facilities.

16    Q. **[16]** Merci. Maintenant, je vous amène à la page 3,  
17      bien j'espère que c'est la page 3... En fait, on va  
18      parler du neuf cent quarante-cinq millions (945 M),  
19      parce qu'à la page 13, il était mentionné sept cent  
20      cinquante millions (750 M), calculated to December  
21      deux mille trente (2030). Et ce matin, vous avez  
22      parlé de neuf cents, même neuf cent...

23    R. I'm sorry, sir.

24    Q. **[17]** Yes?

25    R. Could you just tell me which section of the



1 document?

2 Q. **[18]** It's section 4.3.3, page 13.

3 R. Yes sir.

4 Q. **[19]** Donc, on parle de net presumed value de sept  
5 cent cinquante millions (750 M). Ce matin, vous  
6 parliez de neuf cent quarante-cinq (945). Pouvez-  
7 vous juste faire le point là-dessus?

8 R. Yes. I think we owe you an apology, here. When we  
9 were preparing this document, it was a little while  
10 ago, and we've been refining the analysis, and up  
11 until we had confirmed our analysis and had our  
12 filing getting close to complete, we were giving  
13 ourselves some slack to make sure we hadn't any  
14 miscalculations in the analysis. So, up until the  
15 last few weeks, we've been talking about in excess  
16 of seven hundred and fifty million dollars (\$750 M)  
17 in our public disclosures. We... As I say, we're  
18 getting very close to filing our application now,  
19 and the numbers have all been refined and checked  
20 and all that sort of thing, and the number is  
21 now... We say publically in excess of nine hundred  
22 million dollars (\$900 M), but the number will be  
23 nine hundred and forty-five million (945 M) when we  
24 file. So, this should actually say nine hundred and  
25 forty-five (945), in excess of nine hundred (900).

1 Q. [20] So, on va vous inviter la semaine prochaine;  
2 ça va être rendu à un milliard (1 B)?

3 R. Well, if we can find a sharper pencil, perhaps.

4 Q. [21] On parle donc de neuf cent quarante-cinq  
5 millions (945 M); ça, c'est la valeur actuelle  
6 nette des bénéfiques associés au projet. Comment ça,  
7 c'est... Je sais, ce matin, vous avez dit très  
8 clairement, - en tout cas pour vous, c'est très  
9 clair - il y a deux trucs complètement séparés: le  
10 Settlement d'un côté, le projet Énergie Est de  
11 l'autre. Mais, forcément, ces deux projets-là,  
12 enfin, c'est deux situations-là s'impactent,  
13 particulièrement le projet Énergie Est doit  
14 impacter ce qui a découlé de l'entente. Est-ce que  
15 je me trompe?

16 R. I think the best way to think about this is we've  
17 based our analysis on the assumption that the LDCs  
18 Settlement is approved, in a manner that's  
19 consistent with our application. So, we went to the  
20 NEB, we actually filed that application almost a  
21 year ago, now, and we're expecting a decision in  
22 the next, well, the Board gave an indication they  
23 may be in early November, well, we hope. Because  
24 we've got support from, well support or non-  
25 opposition from the majority of our shipping

1 community, and I would say it was a large portion  
2 of our shipping community; then we've had our  
3 colleagues from the LDCs with us, in front of the  
4 NEB testifying, all supporting the application.  
5 We're cautiously optimistic we're going to get  
6 approval as we've sought.

7 Energy East has been developed over the  
8 course of the last two years and, obviously, it's a  
9 very complicated project, and has a lot of details.  
10 So we had to make a decision and, when we were  
11 doing all our analysis and assessing all the  
12 benefits, and what we have done is we've made the  
13 assumption that the LDCs Settlement will be  
14 approved. So the numbers that are contained in our  
15 submissions and that will be contained in the  
16 filing are all predicated on the, based on the  
17 assumption the LDC Settlement will be approved.  
18 Now, if the LDC Settlement is not approved, well,  
19 we have some more complexity to deal with and I  
20 don't know what that circumstance looks like  
21 because, frankly, the work we have been doing is  
22 based on that assumption.

23 Q. **[22]** Je veux juste être bien sûr de bien  
24 comprendre. Dans le Settlement, il y avait, il y a  
25 une entente autour du retrait d'un certain nombre

1 d'actifs, dans le mainline, particulièrement dans  
2 la partie ouest du mainline. Quand vous arrivez  
3 avec Énergie Est, il y a encore d'autres actifs qui  
4 sont retirés. Non?

5 A. Non, I'm afraid that's not correct. The LDC  
6 Settlement does not address any Energy East or the  
7 eastern mainline project in any way. They're  
8 completely separate. The LDC Settlement is an  
9 arrangement that addresses some of the challenges  
10 that came from the RH3-2011 decision, it's the  
11 arrangement that allows us to make sense of putting  
12 investment in the Eastern Triangle. Remember the  
13 Marcellus volumes have been growing on the LDCs and  
14 have been anxious for those supplies to be  
15 available and the Eastern Triangle, the capacity  
16 coming in from Dawn is full today. So there's no  
17 way for the markets in eastern Canada access any  
18 more north-east U.S. supply unless we built some  
19 facilities and that's what things like the Kings  
20 North project is all about and the Vaughn  
21 connector, the Enbridge's segment A project union's  
22 expansion through the Dawn. But those are all  
23 independent of Energy East and in fact, they'll be  
24 used to grow the volumes coming in from the north-  
25 east. That's what the LDC Settlement accomplishes

1 and we talked about some of the other... Actually,  
2 it's where there is a no bypass provision and all  
3 sorts of things. So, I think the best place to  
4 think about energy is to say that's the foundation  
5 of the business environment for the mainline and  
6 for the LDCs today. And again, I agree that this is  
7 subject to the NEB approving it. So now we go to  
8 Energy East. Energy East is a completely separate  
9 arrangement and what we are proposing to do is the  
10 transfer of the assets on the Prairies, northern  
11 Ontario line and the North Bay shortcut. It is one  
12 project. So there's no splitting of the transfer  
13 to, there are no suggestion that the LDC Settlement  
14 is what causes some of the assets to be transferred  
15 and Energy East is the other components of Energy  
16 East but the transfer for Energy East. It's all  
17 three of those components is contained within  
18 Energy East by itself on a standalone basis.

19 LE PRÉSIDENT :

20 Q. **[23]** Pour... peut-être une précision, Monsieur  
21 Clark. Dans l'entente LDC-TCPL, je comprends que  
22 c'est séparé. On ne parle pas des mêmes projets,  
23 mais dans cette entente-là, on s'est entendu pour  
24 faire supporter en partie par LDC des coûts reliés  
25 au pipeline existant, là, de l'ouest canadien au

1 Québec, et donc, c'est des coûts échoués, donc ça  
2 avait une valeur... on devait établir ces coûts-là  
3 en fonction de la valeur des actifs. Si dans  
4 Énergie Est on désalloue certains coûts, comme il  
5 est proposé, ça a un impact sur l'entente. On ne  
6 parle plus des mêmes coûts. J'ai peut-être mal  
7 compris le mur entre les deux projets, là, mais il  
8 me semble qu'il y a un certain lien.

9 A. Let me see. Let's go... Under the LDC Agreement,  
10 let's talk about that by itself, what the LDCs have  
11 agreed to do is they have agreed to a toll increase  
12 within the Eastern Triangle so that the Eastern  
13 Triangle now recovers its own cost and they've  
14 agreed to keep a certain amount of their supply, a  
15 modest amount of the supply on long haul, and they  
16 have agreed that they will pay a portion of any  
17 cost shortfall on the mainline across the Prairies  
18 and northern Ontario. That is what we call a  
19 bridging contribution, that is shared amongst all  
20 our shippers, but the majority of it goes to the  
21 Eastern Triangle. And the tolls have been  
22 established on that basis.

23 To the extent there is a variance around  
24 the revenues that are collected, if there is a  
25 surplus, or a shortfall, that goes into the

1        deferral account, and that deferral account goes to  
2        the Eastern Triangle. To the extent we remove  
3        costs, the collections will be proportionally  
4        greater than they would have always been because  
5        the costs have gone down as a result of the  
6        transfer of the assets.

7                Maybe a better, a simpler way of saying it  
8        is, the costs will drop if Energy East proceeds,  
9        and to the extent the costs drops and there is an  
10       over-collection, that over-collection becomes a  
11       benefit for the LDCs.

12                Now there is a resetting of rates  
13        contemplated in twenty eighteen (2018) in the  
14        Settlement, and that helps address the Energy East  
15        circumstance. The bottom line is that, through the  
16        LDC Settlement, the LDCs have agreed to cover the  
17        costs of the Triangle and a portion of the costs  
18        across the mainline. To the extent those costs  
19        drop, the LDCs will benefit from a reduction in  
20        those costs.

21        M. LAURENT PILOTTO :

22        Q. **[24]** Et ces bénéfiques-là sont inclus dans votre  
23        évaluation, votre nouvelle évaluation de neuf cent  
24        quarante-cinq millions (945 M\$) ou ne sont pas pris  
25        en considération pour l'instant?

1 A. Yes, they are taken into consideration.

2 Q. **[25]** O.K.

3 A. When we did the analysis, we looked at the  
4 contracting behaviours that the LDCs have committed  
5 to, what we expect to occur, and that has been  
6 incorporated into that calculation. And that is why  
7 when we talked earlier about your case 1 analysis,  
8 what... part of what was missing was the benefits  
9 from the reduction in costs associated with the  
10 transfer of the Prairies and Northern Ontario line.

11 Q. **[26]** O.K., c'est plus clair.

12 A. I hope so, and I... I am not convinced I have  
13 accomplished what I set out to do.

14 Q. **[27]** De toute façon, on comprend que d'ici quelques  
15 jours, vous allez déposer votre dossier à l'ONE et  
16 toutes les réponses vont être là?

17 A. Well, I... I was meeting with the IGUA Board of  
18 Directors last week, and we had a similar  
19 conversation, and our colleagues over here at IGUA  
20 will be able to confirm that I used the phrase,  
21 "All will be revealed."

22 Q. **[28]** Une question qui ne sera sûrement pas facile à  
23 répondre mais, et je sais que ce n'est pas votre  
24 proposition, mais si le Eastern Mainline Project  
25 devait construire une capacité de un virgule deux



1 (1,2) BCF plutôt que point six (0,6), quels  
2 seraient les coûts supplémentaires, selon vous? Là,  
3 tantôt...

4 A. Excuse me, could you repeat the question?

5 Q. **[29]** Oui. D'abord, je veux préciser une chose, j'ai  
6 compris de votre présentation ce matin que le  
7 projet Énergie, pas Énergie Est, le projet Eastern  
8 Mainline, c'est un investissement d'environ un  
9 point cinq milliard (1,5 G\$), est-ce que...

10 A. That is correct.

11 Q. **[30]** That is correct. Et votre proposition, c'est  
12 qu'il y ait un ajout à la base de tarification du  
13 Triangle de l'Est de, je vous laisse dire le  
14 chiffre?

15 A. Uh-huh... How the calculation of the benefits, as I  
16 say, will be, it will be described in the  
17 application, but what is occurring is, we are  
18 removing approximately one billion dollars (\$1 G)  
19 in the rate base across the entire system. What  
20 will occur is, the purchase price will be appro...  
21 will be the net book value of the transferred  
22 assets, so the billion dollars (\$1 G)  
23 approximately, plus five hundred million dollars  
24 (\$500 M), which is the contribution from the oil  
25 shippers as well as TransCanada.

1                   So there will be essentially a gain on sale  
2 of the assets, we will be investing one point five  
3 billion (\$1.5 G) in the Eastern Triangle, so the  
4 rate base will go up by the one point five billion  
5 (\$1.5 G), the rate base of the North Bay Shortcut  
6 that is removed is about four hundred million  
7 dollars (\$400 M), so there will be a net increase  
8 in rate base of about one point one billion  
9 (\$1.1 G), but the five hundred million dollar  
10 (\$500 M) contribution will be used to offset that.

11                   And the accounting details are all  
12 contained in the document, because there are all  
13 sorts of things like CC, capital cost allowance  
14 implications for income taxes, different  
15 depreciation horizons, a number of components like  
16 that. And then, you factor in the savings that  
17 result from the operating and maintenance that is  
18 no longer needed with the transfer of the three  
19 thousand kilometers (3,000 km) of asset and when  
20 you go through all of those calculations and look  
21 at the actual cost of service on the present value  
22 basis, that's how you get to the nine hundred and  
23 forty-five million dollars (\$945M) saving. So,  
24 we've calculated that through to twenty thirty  
25 (2030) and applied the discount rate that's in...

1 or the cost of capital that's in the settlement to  
2 get that calculation.

3 So, it's quite a complex calculation when  
4 you get right down to it. It's not as simple as  
5 just looking at the rate base in the Triangle and  
6 say, "Well, it's going down by four hundred million  
7 (\$400 M)." We've increased the rate base by one  
8 point five billion (\$1.5 B) with the construction  
9 of the Eastern Mainline Project and then you take  
10 into account the five hundred million dollar  
11 (\$500 M) contribution. You have to go through a  
12 more comprehensive analysis that looks at what the  
13 operating costs savings are and what commitments  
14 the LDCs have made to the Prairies and Northern  
15 Ontario and the benefits they see as the result of  
16 the transfer of those assets as well.

17 Q. [31] Je veux revenir sur, encore une fois sur  
18 l'entente avec les LDC. Il est clair que dans cette  
19 entente-là, il y a la construction du petit tronçon  
20 King's North, mais qui est très importante.

21 D'abord, est-ce que, compte tenu du fait que la  
22 décision de l'ONE n'est pas encore rendue, quelle  
23 est la projection du moment de réalisation de ce  
24 projet, King's North?

25 A. Well, the King's North project is already before

1 the NEB for approval. That's section 58  
2 application, so it should move more quickly than a  
3 section 52 application. We're hoping we can have  
4 that in service by late next year. But we're still  
5 waiting on approval, and you know, these things,  
6 they're hard to predict. So, that is our timeline  
7 for that. We have other projects that are upstream  
8 of the effected area, that are still needed to  
9 bring volumes in to the Montréal line, that allow  
10 more volumes to come in. And Union and Enbridge  
11 have to construct their projects as well.

12 So when we developed the LDC settlement, it  
13 was essentially a collaboration to build the  
14 required infrastructure, so all these pieces have  
15 to fit together to some degree.

16 Q. **[32]** Donc, le premier (1<sup>er</sup>) novembre deux mille  
17 quinze (2015), c'est encore possible? Ou pas du  
18 tout?

19 A. I'd have to go back. I don't know the answer off  
20 the top of my head. I'd have to go back to our  
21 project management people. I'm afraid I just, I  
22 don't have that information.

23 Q. **[33]** Et est-ce qu'on comprend bien que le projet  
24 Énergie Est ne pourra se faire que si et seulement  
25 si le projet King's North est réalisé?

- 1 A. I think it's reasonable to say that the Energy East  
2 Project and the Eastern Mainline Project are  
3 predicated on additional capacity being constructed  
4 between Dawn and what we call our Maple Compressor  
5 Station, which is located just north of Toronto.  
6 So, all of these pieces, it is essentially a plan  
7 buildup to accommodate the market's needs. So, if  
8 King's North didn't go, I think we'd have a  
9 bottleneck that we'd have to address. So, I can't  
10 say what would happen if King's North wasn't  
11 approved, but I think the OAB approvals of things  
12 like Enbridge's Segment A Project and the Union  
13 build, some of those projects are conditioned upon  
14 us getting approval to proceed with King's North.  
15 So, as I say, there's a bit of a jigsaw puzzle of  
16 pieces that weave together here, that are needed  
17 to... but I mean, that's part of the coordinating  
18 planning that comes out of the LDC settlement.
- 19 Q. **[34]** Merci. Dans la construction de tout projet, il  
20 y a toujours des « overruns ». Ca risque d'être le  
21 cas dans la cas de King's North, dans le cas de  
22 Eastern Mainline aussi. Comment seront assumés les  
23 coûts supplémentaires, qui les supportent? Est-ce  
24 que c'est un « full roll-in » dans la base de  
25 tarification?

1 A. Yes, I mean, the cost of the Eastern Mainline  
2 Project will go into rate base and one of the  
3 reasons that we've agreed to make the five hundred  
4 million dollar (\$500M) contribution is to help  
5 manage that risk for our customers. At the end of  
6 the day, we are a cost of service pipeline, and  
7 there's a considerable headroom available to make  
8 sure people are all better off. And at the end of  
9 the day, though, the NEB is the determinant of what  
10 our tolls are. They have to determine that tolls  
11 are just and reasonable, and we have to demonstrate  
12 that we've been prudent. And so, where I get to  
13 make sure people are all better off. At the end of  
14 the day, though, the NEB is the determinant of what  
15 our tolls are. They have to determine that tolls  
16 are just and reasonable, and we have to demonstrate  
17 that we've been prudent. And so, where I get to, at  
18 the end of the day, is that that's the business  
19 model that we have, that's the structure that we  
20 operate within, and to the extent there are some  
21 cost overruns. As I say, there's quite a bit of  
22 headroom available within the calculations that  
23 would insure that there is a benefit for our  
24 customers. Even if some overruns occur.

25 Q. [35] Vous avez entendu Gaz Métro hier qui parlait

- 1 d'interfinancement. Ce matin, vous avez dit que  
2 c'est le contraire, c'est-à-dire que c'est...  
3 l'interfinancement est dans l'autre sens.  
4 J'aimerais ça que vous expliquiez un peu plus votre  
5 position, ou enfin, la divergence de vues?
- 6 A. I'm sorry, there's no translation coming through  
7 here. Okay.
- 8 Q. **[36]** Est-ce que... Oui?
- 9 A. Could you repeat the question? I didn't hear any of  
10 it.
- 11 Q. **[37]** Yes. I'm just wondering if there's  
12 translation. Oui? Bon. Alors, ma question, vous  
13 avez entendu Gaz Métro hier qui parlait  
14 d'interfinancement du gaz vers les « oil  
15 shippers ». Vous avez mentionné ce matin que c'est  
16 plutôt l'inverse, que c'est les « oil shippers »  
17 qui vont subventionner ou interfinancer les  
18 « shippers » de gaz. Qui dit vrai?
- 19 A. Of course I am. The information that I provided you  
20 today is our best estimate of the benefits. No one  
21 can guarantee what the costs will be. I have to  
22 give you an educated opinion. This will all be a  
23 matter of scrutiny before the National Energy  
24 Board, and I'm sure there will be lots of people  
25 who have an opinion on that. At the end of the day,

1 people have to assess what is in the public  
2 interest, that's sort of the benchmark test the  
3 regulator has. And they'll look at both sides of  
4 this from an oil point of view and a gas point of  
5 view.

6 We've been working with our stakeholders to  
7 try and find a way to keep everybody happy, and  
8 that's frankly proven very difficult. And that's  
9 one of the reasons, well, that is the reason why  
10 this five hundred million dollar (\$500M)  
11 contribution is being made. That's half a billion  
12 dollars (\$0.5B). And that's not an insignificant  
13 amount of money. That's a very generous  
14 contribution and frankly, if I look at the analysis  
15 in the absence of the five hundred million dollars  
16 (\$500M), I think the public interest test would  
17 still be met. So, what are oil shippers and are  
18 corporations decided to do is to make a  
19 contribution to try and make that an easier  
20 decision for everybody.

21 So, when we talk about cross-subsidization,  
22 the fact that TransCanada and the oil shippers have  
23 put that five hundred million dollars (\$500M) on  
24 the table, I think is a demonstration that they are  
25 actually subsidizing what could actually be



1 accomplished in the absence of that contribution.

2 Now, that's obviously a matter of opinion,  
3 and everybody will have their view on it, but it is  
4 a significant amount of money. And you know, the  
5 nine hundred and forty-five million dollars (\$945M)  
6 is a big, a big saving for our gas shippers.

7 Q. [38] Vous le savez parce que je me souviens que  
8 TCPL était un des intervenants dans ce dossier-là  
9 de Gaz Métro il y a quelques années, où la Régie a  
10 autorisé le déplacement du point principal  
11 d'approvisionnement de Gaz Métro de Echo à Dawn.  
12 Vous avez sûrement souvenir de ça. Les décisions  
13 que la Régie a pris à cette époque-là, c'était dans  
14 l'environnement réglementaire qui existait à ce  
15 moment-là. En venant modifier les règles du jeu  
16 dans le Triangle de l'Est, en augmentant la base de  
17 tarification, je comprends qu'il y a des réductions  
18 de coûts qui viennent avec ça, mais vous êtes  
19 conscient que TCPL est en train de changer le  
20 « ballpark figure » des approvisionnements des  
21 distributeurs de l'Est?

22 A. As a result of Energy East?

23 Q. [39] Oui.

24 A. Yes. Yes. So, Energy East should reduce the cost,  
25 so, you know, we talked about the benefits on the

1 first page of your analysis, the result from the  
2 settlement. And I think you had a sixty-three  
3 million dollar (\$63M) benefit for the EDA market.  
4 What I'm suggesting to you is that the costs, or  
5 the savings will be even greater with Energy East.  
6 So, we're not increasing the costs for Eastern  
7 Canada or essentially reducing the benefit that the  
8 settlement has brought. We are actually increasing  
9 the benefits, because the costs to serve the market  
10 will come down. And that will be, that will flow  
11 through the shippers.

12 Q. [40] Merci. Et une dernière question. Votre  
13 procureur, maître Landry, nous a écrit une lettre  
14 dans laquelle il se faisait le porte-parole de vos  
15 propos, dans laquelle il disait : « On aimerait ça  
16 pouvoir contre-interroger ou déposer notre mémoire  
17 plus tard parce que tout le monde va être contre  
18 nous. » C'est à peu près ce que vous avez écrit  
19 dans votre lettre et tantôt, vous avez évoqué le  
20 fait qu'un deuxième « open season », ce n'est pas  
21 ce que vous envisagez parce que ça va créer des  
22 délais.

23 Je me pose la question : dans la mesure où  
24 c'est réaliste de penser que tout le monde est  
25 contre vous, est-ce qu'il n'y aurait pas lieu

1 d'essayer de calmer le jeu peut-être en réouvrant  
2 l'« open season » ou en essayant de... de trouver  
3 un arrangement avec les « shippers »?

4 A. Well, frankly, we have been attempting, we have had  
5 extensive conversations with the shippers, and  
6 despite that, we have been unable to find common  
7 ground. And as I say, that is why we have offered  
8 the five hundred million dollar (\$500 M)  
9 contribution. We will have other open seasons in  
10 the future, but if we say we are going to slow down  
11 Energy East and wait and see what comes out of an  
12 other open season, that just delays the opportunity  
13 and, as you know, all shippers are anxious to get  
14 their product to market, and they want to try and  
15 get this process moving forward as quickly as  
16 possible.

17 We believe we have thoroughly assessed what  
18 the market needs, and we can now be in a position  
19 to make that educated decision. What I see  
20 happening here is, with the suggestion of a second  
21 open season, people are sort of, they want to  
22 retroactively reach back in time and say, "Well,  
23 gee, I want... I want something that I...", for  
24 whatever reason, but we just don't see why that  
25 would be a reasonable thing to do.

1                   We have notified the market exhaustively  
2 and provided the opportunity for the market to  
3 speak. So it just seems like it is an idea that  
4 would delay something that is very important, for  
5 not just all shippers but for all of Canada. I  
6 mean, the refining complexes here in Québec stand  
7 to benefit from this sort of thing. So,  
8 essentially, having a reexamination of all of this  
9 that we have just completed seems completely un-  
10 necessary.

11 M. LAURENT PILOTTO :

12 Merci.

13 INTERROGÉS PAR Mme FRANÇOISE GAGNON :

14 Françoise Gagnon, pour la Régie.

15 Q. **[41]** Good morning, Mr. Clark and Mr. Dueck. Moi, je  
16 vais vous envoyer à la page 26 du mémoire de  
17 Enbridge. Enbridge... je peux juste pour  
18 l'expliquer... Je vais procéder, en le disant, vous  
19 allez pouvoir vous remettre dedans.

20                   Enbridge fait référence à un communiqué de  
21 presse que TCPL a émis au mois d'août deux mille  
22 treize (2013), qui annonce que le projet Énergie  
23 Est pourra transporter un point un million (1,1 M)  
24 de barils de pétrole par jour, avec neuf cent mille  
25 (900 000) barils de pétrole de capacité, le contrat

1 long terme.

2           Alors c'est une différence d'à peu près  
3 vingt pour cent (20 %) qui est de capacité non  
4 ferme, qui peut être utilisé par d'autres  
5 « shippers ». Alors pourquoi les contrats fermes  
6 pour le pétrole ne correspondent pas à cent pour  
7 cent (100 %) de la capacité du pipeline alors que  
8 c'est le contraire pour le gaz?

9 Mr. STEPHEN CLARK :

10 A. Oil pipelines operate on a different business model  
11 than gas pipelines. Gas pipelines are contract  
12 carriers, oil pipelines are common carriers, so you  
13 often see, in the newspapers... well, I should back  
14 up here. What a "common carrier" means, or when the  
15 regulator approves carriage in that fashion, what  
16 they do is, they say, "Okay, the people who have  
17 contracted for capacity...", and they may contract  
18 for long term, they typically do on oil pipelines,  
19 oil pipelines have to have some additional capacity  
20 to provide service to markets from time to time.

21           But the business model is a different one,  
22 and the returns and the business structure is quite  
23 different from a contract carrier. And that twenty  
24 percent (20 %) is meant to address the differences  
25 in the business models.

1                   Now what you see happening in the oil  
2 business these days is, where there is a shortage  
3 in oil pipeline capacity, the customers that have  
4 the base contracts that, eighty percent (80 %) of  
5 it, they have access to that, and people who  
6 weren't original subscribers, they get apportioned  
7 on the remaining twenty percent (20 %). So you end  
8 up in a circumstance where IT service may be  
9 allocated amongst those who would like to use it,  
10 or if people aren't there to use it, then the  
11 pipeline, their returns are reduced. But it is a  
12 different business model, and the difference is  
13 between contract carriage and common carriage.

14 Q. [42] Okay, thank you. But I have a last question.  
15 Vous avez dit bientôt que TCPL va déposer le projet  
16 Énergie Est, juste avoir une idée, avez-vous une  
17 date ou c'est, est-ce que ça va être d'ici la fin  
18 du mois d'octobre?

19 A. I am not going to give you a precise date because  
20 it has been proven wrong, but I think I can say  
21 with confidence it will be by the end of October.

22 Mme FRANÇOISE GAGNON :

23 Merci beaucoup.

24 LE PRÉSIDENT :

25 C'est tout?

1 Mme FRANÇOISE GAGNON :

2 Oui. Ça fait le tour de mes questions.

3 INTERROGÉS PAR LE PRÉSIDENT :

4 Q. **[43]** Peut-être, Mr. Clark, une autre question,  
5 concernant effectivement, encore une fois, le  
6 graphique de la page 15 de votre présentation. J'ai  
7 compris votre réponse mais je voudrais juste être  
8 sûr que j'ai... que j'ai bien saisi, là.

9 Vous m'avez parlé que la portion bleue, à  
10 la base de ce graphique-là c'était pour de la  
11 capacité ferme. Je voudrais savoir si cette  
12 capacité ferme-là inclut les capacités réservées  
13 par les Américains, les LDCs américains, sur une  
14 base ferme?

15 R. Okay. So we need to walk through this again. The  
16 area here - sorry, I've had too much coffee, I can  
17 tell -, this area is what is required, this is the  
18 physical deliveries, within the affected area, to  
19 Canadian markets.

20 Q. **[44]** To Canadian markets.

21 R. So Québec and Ontario, in that affected area, the  
22 map that I showed you earlier today, Okay?

23 Q. **[45]** Okay.

24 R. What this amount of capacity allows to be served is  
25 the new firm contracts within Canada, and all of

1 the firm contracts to export markets that are  
2 currently contracted, so that's that seven hundred  
3 Tjs a day (700) we talked about, on the expiry  
4 profile. And that gap assumes all of those  
5 contracts to renew. So, with Energy East and  
6 Eastern Mainline project, we will be able to serve  
7 firm load in Canada, and that firm contract load  
8 actually exceeds the peak day that we've seen  
9 historically, the new firm contracts in the  
10 domestic markets, and all of our export firm  
11 contracts. Okay?

12 Q. **[46]** Dernière question, Monsieur Clark. Wood  
13 Mackenzie et Gaz Métro ont souligné ou indiquent  
14 que les contraintes de capacité qu'entraînera le  
15 projet Énergie Est auront pour effet de faire  
16 augmenter le prix du gaz naturel en période de  
17 pointe. Je sais, vous avez parlé un peu, là, des  
18 impacts sur le prix à Dawn; vous avez parlé de Dawn  
19 comme un marché protégé. Mais j'aimerais vous  
20 entendre sur l'impact du projet, en période de  
21 pointe, sur les prix à Dawn, sur les prix à Echo,  
22 et l'autre point de marché, là, Waddington. Donc,  
23 quel sera l'effet de ces impacts sur les  
24 distributeurs de la zone EDA?

25 R. Well let's start with Dawn, because that's the



1 market that is used principally by eastern Canada  
2 now, or certainly will be, as the transition from  
3 long haul short haul is implemented. Dawn is served  
4 by many pipelines. Let me... No, it's not going to  
5 be very helpful. So, if we look at this map, Dawn  
6 is located in this area right here. And there are  
7 pipelines that come in from all over the continent  
8 into that hub. And a lot of those supply points are  
9 not affected by the weather that causes prices to  
10 escalate here. Those markets have, today, they try  
11 to pull volumes in, but because these new projects  
12 haven't been constructed yet, they compete with one  
13 another, because they don't have, a lot of them  
14 don't have firm contracts. But Dawn is insulated  
15 from that, because it has ample supply to come in.  
16 There is storage at Dawn and... So the market  
17 dynamics are very different. They have gas supply  
18 that can be accessed from mid-continent, from  
19 western Canada, from the Gulf coast, from across  
20 the continent. So, if you look at the typical basis  
21 differentials between Henry Hub which is in  
22 Louisiana, and so the benchmark price point in  
23 North America, and it's a supply hub. So it's  
24 insulated from a lot of those market,  
25 circumstances. Dawn typically trades at a slight

1 premium to Henry Hub. Echo, in western Canada,  
2 trades at a bit of a discount. And we talked a  
3 little bit about your analysis in the LDCs  
4 Settlement. The basis differential between Echo and  
5 Dawn is about fifty cents (\$0.50), if you look at  
6 the forward curves.

7 Because these are supply hubs, Dawn tends  
8 to be insulated from those market circumstances  
9 downstream, because they're at the end of the pipe.  
10 The map or the graph that we were just looking at  
11 showed you, shows everybody having contracted firm  
12 now, virtually everybody. And those contracts,  
13 virtually, they all go back to Dawn or Echo. So  
14 that's where the market buys its supply. I mean, it  
15 has the opportunity to buy on a spot market, it has  
16 the opportunity to buy on a forward market, it can  
17 hedge, there's all sorts of things they can do.  
18 They can put gas in their storage. A lot of our  
19 customers put gas into storage. In the summer time  
20 when prices are low and they bring it out, in the  
21 winter time when prices tend to float up a bit. In  
22 the LDC Settlement hearing, the LDCs themselves  
23 testified that Dawn is a very liquid hub, and as a  
24 result, there is confidence in the pricing.

25 Now Waddington right now, which is located

1 right here, because there is lots of excess  
2 capacity, sometimes, the price of Waddington can  
3 spike up and people tend to move their volumes to  
4 markets there. Once the supply comes in from the  
5 Marcellus, if it comes in on Constitution, all of a  
6 sudden, you have now got a big supply pushing into  
7 that market price, and I think what we will see is  
8 a suppression in Waddington. But frankly, no one is  
9 buying gas at Waddington today to serve the market  
10 because the flow isn't coming that way.

11 So I think, directionally, with the  
12 emergence of Marcellus gas and that they were  
13 betting towards twenty-five (25) BCF a day or more  
14 being produced in the Marcellus, recall that volume  
15 has to push its way into a market to consume it,  
16 and when you add that supply, it tends to push  
17 prices down. So I think that is what we will see.

18 If Waddington becomes an import point  
19 because of Constitution or another pipeline pushing  
20 gas back into Canada, I think you will start to see  
21 the Waddington price come down because it will now  
22 be pushed out of the market by that cheaper two  
23 dollar (\$2) Marcellus gas that Ms. Snyder talked  
24 about.

25

1 LE PRÉSIDENT :

2 Donc, Mr. Clark, Mr. Dueck, la Régie vous remercie

3 pour votre participation à cette audience. Et on va

4 donc passer à la partie lunch, et on devrait être

5 de retour à une heure trente (1 h 30), avec l'ACIG.

6 Merci encore, messieurs.

7 Mr. STEPHEN CLARK :

8 Thank you for your time.

9 SUSPENSION DE L'AUDIENCE

10 REPRISE DE L'AUDIENCE

11 \_\_\_\_\_

12 (13 h 35)

13 LE PRÉSIDENT :

14 Rebonjour, mesdames, messieurs. C'est maintenant le

15 tour de l'ACIG. Bonjour, Madame Rahbar, Madame

16 Gervais, prêtes à procéder?

17 Mme LUCIE GERVAIS :

18 Oui.

19 LE PRÉSIDENT :

20 On vous écoute.

21

22 ACIG

23 Lucie Gervais

24 Shahrzad Rahbar

25

1 Dre SHAHRZAD RAHBAR :

2 Bonjour, Monsieur le Président, Madame, Monsieur  
3 les régisseurs. Je m'appelle Shahrzad Rahbar, je  
4 suis la présidente de l'ACIG. C'est la première  
5 fois que je m'adresse à vous malgré que l'ACIG est  
6 une intervenante régulière devant la Régie. J'ai  
7 avec moi madame Lucie Gervais, conseillère  
8 principale Réglementation pour nous, qui va m'aider  
9 à répondre à vos questions, si nécessaire.

10 Je vous remercie de prendre le temps de  
11 nous entendre aujourd'hui, nous apprécions  
12 grandement l'opportunité de pouvoir contribuer à  
13 votre réflexion sur la suffisance de  
14 l'approvisionnement et du transport de gaz naturel  
15 pour le marché québécois.

16 Si vous permettez, je vais maintenant  
17 poursuivre en anglais puisque c'est plus facile  
18 pour moi de parler en anglais.

19 Good afternoon all. I appear before you  
20 towards the end of your deliberations wondering  
21 what else I can add. The good news is that  
22 yesterday, Mr. Tournier eloquently shared the  
23 challenges facing new industrials... new industrial  
24 development in the province to take advantage of  
25 the proximity to the new shale finds.

1                   What I hope to do today is shed some light  
2                   on the impact of the current gas market  
3                   developments on existing industrials in the  
4                   province, who account for roughly half the gas  
5                   volume used in the province, without divulging  
6                   commercially sensitive information about member  
7                   operations. On that note, my presentation is going  
8                   to be... remain high-level and devoid of graphs, or  
9                   numbers, or financial information. Nevertheless, I  
10                  do have a brief deck to anchor my remarks.

11                  Before starting, I wanted to make one  
12                  correction to actually yesterday's transcript.  
13                  Mr. Tournier, I think it is page 114, line 10, when  
14                  Mr. Tournier talked about the Settlement Agreement,  
15                  he noted that IGUA was a party to the Settlement -  
16                  we were not party to the Settlement, the Settlement  
17                  was agreed and reached between TransCanada and the  
18                  three Eastern utilities. Just for correction of  
19                  record.

20                  Now, so my remarks are going to be brief  
21                  and kind of around three big buckets. So IGUA has  
22                  been around for some time, and we are regular  
23                  intervenors. I am not going to read what is on my  
24                  slide, I just wanted to take a minute to tell you  
25                  how large industrials use gas in the province.

1                   As I said, about fifty percent (50 %) of  
2                   the gas in the province is used by the large  
3                   industrials, many of whom rely very heavily on the  
4                   secondary market to source supply capacity or a mix  
5                   of supply and capacity. The reason behind that is,  
6                   since market deregulations, since the Halloween  
7                   Agreement of the mid-eighties, there has been a  
8                   secondary market vibrant and active in the  
9                   province. For the best part of the past decade, the  
10                  mainline system has operated with too much  
11                  capacity, or excess capacity well in excess of  
12                  market demands. And the secondary market services  
13                  have evolved within that reality.

14                  So with that, just by way of context, we  
15                  heard from the experts of the opportunities that  
16                  new technology has opened for shale gas and tight  
17                  oil extraction. For Canada, as a major both  
18                  consumer and exporter of energy, this is a huge  
19                  deal. The energy landscape is changing, our single  
20                  customer for both our oil and gas has been the  
21                  United States, they have found vast supplies of  
22                  their own.

23                  And for us in Québec, it means that for the  
24                  first time in a long long time, we are very  
25                  favourably situated in close proximity to the large

1 gas supply that is also trapped and looking for  
2 markets to go.

3 On our oil site, the demand projections are  
4 increasingly, the demand for our oil will come not  
5 from our friends in the U.S., but from the  
6 developing countries. Hence the major push at a  
7 national level to get our energy resources to tidal  
8 waters. That's the extend of my remark on oil,  
9 which I know very little about.

10 So, on the shale gas side, fair to say that  
11 the market has been really turned on its head.  
12 Within five years, we have gone from being about to  
13 run out of gas to being blessed with excess gas,  
14 and wanting to get it to export market. Rust states  
15 like Michigan, Pennsylvania and Ohio have managed  
16 to capitalize on the new shale finds, to turn their  
17 economies around. Michigan is experiencing double  
18 digit economic growth. Pennsylvania has seen new  
19 jobs added in. Ohio has seen petrochemical  
20 industry.

21 You would think that Ontario and Québec,  
22 with close proximity, will also be working on  
23 capitalizing on access to shale gas. We heard much  
24 about the industrials and the LDCs looking at  
25 accessing a shale supply from Dawn; there's a



1 reason. Absolutely. This could be fueling, no pun  
2 intended, economic development along the lines that  
3 we have seen in the U.S. states. And also, the new  
4 energy landscape means for us, as a country, we're  
5 seeing changing trade patterns for both oil and  
6 gas, as well as changing of flow patterns. So, that  
7 was the really good news, very excited, new supply  
8 and potentially access to more gas, reliable, and  
9 at a cost-competitive price.

10 The problem is the network we have today in  
11 place, Mr. Clark so eloquently described as evolved  
12 over a number of decades, and it's largely  
13 optimized for the supply picture we have seen in  
14 the continent before. So, infrastructure needs to  
15 catch up to the new supply reality. And this  
16 involves, in our view, two sides of the same coin.  
17 On one hand, you find stranded assets, as we've  
18 been seeing in the main line. On the other hand,  
19 you find bottlenecks in the system, as we have  
20 focused on in the Eastern Triangle, and experts and  
21 speakers about, about New England markets.

22 So one challenge is the pipeline needs to  
23 be optimized, and we have two issues to deal with,  
24 both stranded assets and bottlenecks.

25 Other, I think, challenge about the changes

1 that we're seeing is that our policy and  
2 regulations are also optimized for stable market  
3 conditions. For fifty (50) years, we have had  
4 systems that were growing incrementally, that were  
5 no major replumbing if you like, of the pipeline  
6 structure, and our systems are equipped to that.

7 Couple of things are staggering about the  
8 change that we're seeing. One is the pace of change  
9 is faster than ever before. We're seeing supply  
10 picture turned completely within a mere five years.  
11 That has not happened in this industry ever. And  
12 the scale of change that we're seeing transcends  
13 jurisdictional boundaries. I'll take a little bit  
14 more about that.

15 We've been involved in a series of hearings  
16 before this Board, the Ontario Energy Board, and  
17 the National Energy Board, that all attempt to deal  
18 with either parts of the stranded asset issue, or  
19 removing of the bottlenecks. I feel a little bit  
20 schizophrenic 'cause I'm having the same  
21 conversation with three different boards, within  
22 three different slices. And, at none of them do we  
23 ever to talk about the actual elephant. You know a  
24 piece, one of the conversations is focusing on the  
25 tail, the other one's focusing on the hear. They're

1 all valid, but no one is actually talking about the  
2 world has changed, how do we make this work? And it  
3 can't be: it's good for me, but it's bad for you.  
4 It's a new reality, we all need to hang this  
5 together in a way that we can benefit, as a  
6 province and as a nation, from this new proximity  
7 and this new vast resource that we've been able to  
8 unlock.

9 So, getting the transition right is  
10 important, because it attracts jobs, and grows the  
11 economy, along the lines we've seen in the U.S.,  
12 and unfortunately are yet to see in Québec or  
13 Ontario.

14 Proximity to this huge supply of gas should  
15 be fuelling an industrial revival. After hearing  
16 Mr. Tournier yesterday, I should revise the words  
17 that I had put into place for this, I mean, it is  
18 not easy in the situation that we have to do this  
19 because, again, our systems aren't geared to, we  
20 are in the midst of a big change, how do I  
21 capitalize on this? We are, in my mind, not minding  
22 the big picture.

23 And, of course, mismanaging the transition  
24 is a costly lost opportunity. The IFFCO case is a  
25 very public one, so the numbers are bandied around

1 and everyone knows about them. What this Board and  
2 policy makers don't often hear is industrial  
3 investment that doesn't happen, no large industrial  
4 will come and tell you, "I meant to invest, but I  
5 am not now, I am taking it to somewhere else in the  
6 world. I will just tell you about the investment  
7 that has happened in the jurisdiction."

8 But there is a lot of investment that is  
9 sitting on the wall or walking away because of  
10 uncertainty in our markets. So mismanaging the  
11 transition is costly and it's a lost opportunity.

12 And again, as we ponder the new emerging  
13 infrastructure needs, we should be cognizant that  
14 once you put infrastructure in place, this is very  
15 expensive piping, it is not going to be renewed on  
16 a daily basis, you are fixing flow patterns and  
17 investment and trade patterns for decades to come.  
18 So it needs the deliberation... it needs  
19 deliberation from that lens as opposed to a very  
20 discrete specific proposal in front of us. Which is  
21 quite challenging in a regulatory hearing, in a  
22 consultation, I am taking liberties and taking you  
23 to places that we normally don't go in hearings.

24 So how have the large industrials found  
25 this transition process, I should say, painful and

1 unduly turbulent transition. We -- this is large  
2 industrials, energy intensive operations, my  
3 members come from mining, pulp & paper,  
4 petrochemicals and metals, typically in remote  
5 areas, depressed economies that heavily rely on the  
6 employments. - So potential access to reliable  
7 cheap energy is quite an attraction for expansion.  
8 So with the new shale finds, I guess the  
9 industrials are really looking forward to see some  
10 new life bred into industrial investments. Instead,  
11 we went into this period where the pipeline majors  
12 fought, and unfortunately continued to fight,  
13 vigorously. There was a flurry of regulatory  
14 activities around the NEB, OEB, and the Régie since  
15 two thousand and ten (2010), we do have a list  
16 somewhere of how many hearings have been heard on  
17 different facets, it is a long list.

18 And, of course, whilst all the... and it  
19 wasn't only a flurry of regulatory activity, we  
20 even have, we had lawsuits at provincial courts, so  
21 meanwhile, as a large industrial where you have  
22 your operations and you are wondering, "Am I going  
23 to get my supply, how is this going to be sorted  
24 out?" So for the first time in, since our  
25 formation, that is over forty (40) years, IGUA is

1 preoccupied with security of supply as well as  
2 transportation costs of moving energy around.

3 The good news is, different parts have been  
4 addressed, the Settlement Agreement aims at  
5 removing the bottlenecks, of course NEB approval is  
6 pending, and who knows where that goes, the Ontario  
7 Energy Board has approved construction projects  
8 and, of course, this Board has approved moving the  
9 supply for Gaz Métro from Empress to Dawn.

10 Energy East aims at addressing the stranded  
11 asset issues, there is continued conflict amongst  
12 the pipeline majors, I think it is, the good news  
13 is that both provinces have consultations under way  
14 and are paying attention.

15 On the whole, I think it is fair to say  
16 that for us, for large industrials, this has been  
17 very painful, and costly and unsettling to markets.  
18 I take you back, or I bring you back to how the  
19 markets have reacted to this. The secondary market  
20 is where a good chunk of industrial supply is  
21 sourced from, the market is opaque, so transactions  
22 are not visible to you, they are not even visible  
23 to anyone, they are not visible to me, they are  
24 visible to the consultation parties and how prices  
25 get set and so on again, in Canada at least.

1 Capacity is allocated, none of that is transparent  
2 in our market. In the U.S., you have more  
3 visibility on capacity, transactions in the  
4 secondary market. So, in the case of us, this was  
5 my caveat of, this is opaque so, my facts you can  
6 take or my comments you can not take to the bank,  
7 'cause I'm giving you my best estimate, based on  
8 what I can see, which is very little.

9 But I can tell you that my members  
10 experiences jumps in prices, when the severe  
11 confrontation between the pipeline majors was going  
12 on. Nothing had changed on the physical structure.  
13 Nothing much had changed on the advanced side. But  
14 the secondary market prices on certainty, the only  
15 way it knows, it prices it, and there was a premium  
16 to be paid, and industrials paid that premium. So,  
17 we... When the Settlement agreement went to the  
18 National Energy Board, we went in there and  
19 essentially said the same thing, said we're not  
20 going to comment on every aspect of this agreement,  
21 but what we can tell you is this is preferable to  
22 the costly chaos that we saw, 'cause we don't want  
23 to see a repeat of last winter's prices. And it  
24 wasn't this last winter's Settlement went before  
25 that.

1                   The market started factoring in on  
2                   certainty and industrials see that. Most of the  
3                   industrials are in cyclic businesses. All their  
4                   cycles are not at the same time up and bottom. In  
5                   this province, you know where pulp and paper sits.  
6                   Is this the best time to be experiencing really  
7                   uncertain prices on energy? I would hazard a guess  
8                   and say not.

9                   So, what do these people who create a whole  
10                  bunch of jobs and are the lifeline of several of  
11                  our remote communities need? Not terribly  
12                  difficult. They need access to reliable and  
13                  competitively priced energy to survive, compete  
14                  internationally, and fend-off threats of  
15                  rationalization.

16                  You heard from Mr. Tournier that he was  
17                  shocked to realize that, for example, we price  
18                  transportation not based on postage stamp, but the  
19                  way we do. I guess there must be places in the  
20                  world that have postage stamp rating for energy  
21                  access, but we're not one of them. But these very  
22                  specifics of how we deal with regulated pipelines  
23                  in our particular jurisdiction is not necessarily :  
24                  a) universal in the rest of the world  
25                  b) something that people who are not in this



1 business are keenly aware of, or follow on a daily  
2 basis.

3 It's a cost. It's an input cost. It needs  
4 to be managed. It's a big input cost. It's not  
5 their life. It's an input cost. We'd recognize that  
6 changing the architecture of the gas system across  
7 the continent is not trivial, and entails major  
8 costs. However, we do expect that the transition  
9 should occur in a manner to benefit the markets and  
10 help markets take advantage of the new finds, not  
11 be detrimental to the same market that we want to  
12 grow.

13 So, security of supply should not be a  
14 threat, when Québec for the first time finds itself  
15 this close to this much gas. Unfortunately, we're  
16 having the conversation today because it is. And to  
17 us, it's a few anomalies that I'd like to draw your  
18 attention, on this transition process.

19 One. We don't seem to be focusing even on  
20 how do we capitalize on this proximity for economic  
21 development. We're looking at managing continental,  
22 regional energy shift through a slice, through  
23 jurisdictional or regulatory lands. So it's a bit  
24 restrictive, in our mind, it has led to the  
25 piecemeal regulatory hearings that I mentioned.

1 It's oblivious to the impact of these changes to  
2 the secondary markets.

3 I mention the secondary markets because  
4 they are part of the way the end-users of gas  
5 source gas, in our provinces, although it's  
6 normally totally not in the view of the regulator.  
7 It is important because it is reacting, and that  
8 impacts the cost that the large industrials are  
9 paying. So, not capitalizing... Sorry, I missed one  
10 of my points, I'm going back to my first point. Not  
11 focusing on this proximity to shale gas and how we  
12 can capitalize on it at a granular level,  
13 reflecting on what we've seen in the past couple of  
14 days, could lead us to low-balling future demand.  
15 Projections accurately account for residential  
16 commercial growth at the rate of one, shy at two  
17 percent (2 %) per year. And that's what the models  
18 show. You saw from all of the experts what happens  
19 when you throw in one IFFCO in there, the shape of  
20 that curve and the slope of the demand curve starts  
21 changing. So, by not factoring in, we could be low-  
22 balling demand.

23 My second point on the granular level:  
24 what is the down side of this very restrictive  
25 jurisdictional regulatory slice to look at the huge

1 picture? Downside for Québec is really painful to  
2 the large industrials. Second remark is: we've seen  
3 a bunch of projections on where demand is going,  
4 and there was consensus amongst the experts and/or  
5 credible witnesses than me on how pipelines  
6 operate, that New England markets don't seem to be  
7 having firm demand, need supply. Nevertheless, they  
8 run their electricity system. So, secondary market  
9 players or connected to that market are pricing for  
10 meeting New England demand. Whether it is firm or  
11 non-firm, or whether it is within our boundary or  
12 outside of our boundary, fact of life is, secondary  
13 market players who firmed up on the system are  
14 pricing for that market. So Quebec industrials  
15 sourcing supply off of the secondary markets are  
16 seeing a premium today, not in two thousand and  
17 sixteen (2016), not in two thousand and seventeen  
18 (2017).

19 I give you an example. Sarnia sits almost  
20 right on top of Dawn, industrials in Sarnia are  
21 seeing twenty, thirty percent (20 - 30 %) premium  
22 on what they could get on price, landed price, from  
23 last winter. Nothing has changed basically,  
24 pipelines are all in place, no new demand has come  
25 on, but the secondary market is factoring in New

1 England demand. So I don't profess to be an expert  
2 on why our prices are tied in, on why the secondary  
3 market prices are tied into the New England demand,  
4 but they seem to be very much tied into New England  
5 demand.

6 So in our view, we have got an unfortunate  
7 balance between threat and opportunities from the  
8 big continental change on supply. We are depriving  
9 ourselves of the opportunities by not having an  
10 active plan for attracting investment to take  
11 advantage of this proximity, and we are exposing  
12 our existing large industrials to the threats.

13 A couple of comments on Energy East. Again,  
14 they are not really profound comments or anything  
15 you haven't heard before. We were enthusiastic  
16 about the concept of the project, a couple of  
17 reasons -- it leverages Canadian energy resources  
18 to strengthen the industrial base in Canada.

19 This is something that IGUA is passionate  
20 about and we have been advocating for in front of  
21 all provincial governments and the federal  
22 government. It brings life to the petrochemical  
23 industry in Canada, in Eastern Canada and in this  
24 province, and of course it is vastly valuable to  
25 the gas side because it repurposes underutilized

1 gas assets.

2 We do have concerns about the specifics. We  
3 have absolutely no issue with the transfer upstream  
4 of the North Bay shortcut, that is clearly  
5 underutilized and the sooner it is repurposed, the  
6 better off the gas markets are. The issue is with  
7 capacity and cost implications of repurposing the  
8 North Bay shortcut, and for us, it raises two  
9 issues, both capacity and cost; we do realize that  
10 they are related, but they carry different weights  
11 in our mind.

12 On the capacity short fall, and I am not a  
13 lawyer, maybe I should have said potential capacity  
14 short fall is a concern, because I really don't  
15 know if we have a capacity short fall or not. What  
16 I do understand is that TransCanada's proposal  
17 amounts to roughly a twenty percent (20 %) net  
18 reduction in capacity available in the Eastern  
19 Ontario Triangle.

20 I am concerned that future demand is based  
21 on FT contracts because of the comments I meant  
22 earlier about the potential foreseen growth and  
23 because the secondary market, and I really don't  
24 know if the secondary market volumes are in there  
25 or not. The really worrying thing for us as users

1 is the huge daily difference between what demand is  
2 needed to serve the market.

3 The fact that the projections are as  
4 different as what, with one another as they are is  
5 a huge concern. As best as we could tell, the key  
6 difference between the projections seems to be what  
7 happens to the export markets. Again, we are users  
8 on the system, we are not experts, you have heard  
9 from the experts, but how to reconcile vastly two  
10 different views of the world from people in the  
11 same business is disconcerting for us.

12 So in the absence of consensus, and this  
13 much difference between the two parties, we are  
14 kind of saying, "What happens if we're short on  
15 capacity?" Some people can be running on heavier  
16 oil as back-up fuel, is that something we really  
17 want to do? From a pricing perspective, far too  
18 expensive, from an environmental and missions  
19 perspective, that some of my members are subject  
20 to, again, not desirable at all.

21 So, for us, we very much recognize that  
22 excess capacity is costly, this is not something  
23 that we advocate, we have spent the past forty (40)  
24 years actually intervening in front of this Board  
25 and other boards purely to make sure that systems

1 are rightly sized, and we don't impose excess cost  
2 on the system, so we realized that, but being short  
3 on capacity is detrimental, okay? So we are  
4 concerned, and it's because we see this huge  
5 difference. Again, the work potential should have  
6 been there.

7 The other issue for us is the potential of  
8 cross-subsidization. My members are large  
9 industrial operations. They're large users of all  
10 forms of energy. So, most of my large gas users are  
11 also large oil users, and are large electricity  
12 users. We don't have a fuel preference. We do  
13 believe that it's much cleaner and much more  
14 efficient to keep the two markets separate, and  
15 insure no cross-subsidization between one market  
16 and the other one.

17 So, is our definition of additional cost  
18 consistent with the business reality of a  
19 contracted pipe, versus a utility that has an  
20 obligation to serve and the fact that they need to  
21 connect, then serve us? I really leave that to  
22 yourselves. I see total disconnect between one  
23 business model and the other one. And as a user at  
24 the end of the pipe, it's really disconcerting. So  
25 the guy next to me is obligated to serve me, but

1 the one who serves him has absolutely no obligation  
2 to serve him. So, to us, this dissonance is a bit  
3 worrying.

4 But the very simplistic interpretation of  
5 IGUA version of what cost means is -- please don't  
6 make me pay more for the service I was having; if  
7 you give me a better service, then we can talk  
8 about it. But don't take my service away or don't  
9 give me the same service at a higher cost. So, I'll  
10 leave you with that.

11 Next one, please. So, we again are  
12 delighted to have the opportunity to provide some  
13 input to yourselves, and perhaps some  
14 recommendations to the Québec government.

15 On Energy East, we're really glad that the  
16 province is paying attention. We think the user  
17 perspective, having a coherent user perspective  
18 from the province at the National Energy Board is  
19 very helpful. So we appreciate that. Think we would  
20 hope that the two consuming provinces will find a  
21 way to align their messaging around the National  
22 Energy Board table. Again, we are involved in the  
23 Energy East hearings in Ontario, and also in the  
24 Ontario gas market review. So, our understanding is  
25 that the markets have much in common. We would hope



1 that they would coordinate.

2 We hope that the province would seek  
3 assurances that there's sufficient pipeline  
4 capacity in place, to meet current and future  
5 demand. And, of course, we would like to see  
6 discouraging for any cross-subsidization between  
7 one market and the other. On the gas market  
8 transition, we hope that province would contemplate  
9 having a roadmap for economic development, based on  
10 the proximity to this new shale supply. We hope  
11 that, again, we could collectively find a way to  
12 empower regulatory agencies to collaborate, where  
13 the scope of projects go beyond traditional  
14 jurisdictional boundaries. Not suggesting it's  
15 easy, I'm suggesting we should at least turn our  
16 minds into addressing it.

17 And as last one, again, it sort of  
18 straddles with the provinces presence around the  
19 NEB, beyond Energy East. I think we need enhanced  
20 gas market transparency. In the United States, the  
21 FERC has market oversight powers and collects  
22 market transaction data and market capacity data  
23 that we don't in Canada. And, as we've been  
24 struggling to get our heads around what is actually  
25 happening around the markets, lack of transparency,

1 at least for us, has been a deterrent. So we hope  
2 that we could convince the province to also  
3 recommend that the NEB should consider oversight  
4 capabilities similar to FERC that would help bring  
5 more transparency to the market.

6 With that, I thank you for your time, and  
7 I'm happy to answer any questions.

8 LE PRÉSIDENT :

9 Merci, Madame Rahbar. La Régie a quelques questions  
10 pour l'ACIG, Madame Gagnon?

11 INTERROGÉES PAR Mme FRANÇOISE GAGNON :

12 Q. [47] Good afternoon, Mrs. Rahbar, et Madame  
13 Gervais. Je vais faire référence à votre mémoire à  
14 la page 13, vous dites que l'ACIG est préoccupée  
15 par la possibilité d'une pénurie de capacité de  
16 transport à court terme, que ça peut mettre en  
17 péril la sécurité des approvisionnements de ses  
18 membres. Alors est-ce que vous êtes d'accord avec  
19 la précision de la demande fournie par les experts,  
20 qui était de l'ordre d'à peu près un point cinq  
21 pour cent (1,5 %), là, sur l'horizon? Quand je  
22 parle des experts, nos experts qu'on a eus  
23 dernièrement.

24 Mme LUCIE GERVAIS :

25 R. Alors vous parlez de la demande ou de la prévision

1 de la demande, O.K., parce que le commentaire était  
2 plus à l'effet de la pénurie, finalement.

3 On a... On ne peut pas déterminer quelle  
4 est la demande alors on ne s'inscrit pas en faux  
5 avec les prévisions de la demande, mais on ne peut  
6 pas dire on est entièrement d'accord parce qu'on,  
7 je veux dire, la détermination de la demande va  
8 venir avec... la croissance de la demande va venir  
9 avec tous les bons, tous les bons outils qui vont  
10 se placer avec un approvisionnement à prix  
11 économique et stable, va faire que la demande, on  
12 souhaiterait, va augmenter.

13 Présentement, on ne s'inscrit pas en faux  
14 avec la prévision comme telle, mais on souhaiterait  
15 avoir un scénario plus favorable, en autant qu'on  
16 ait les outils et, en fait, l'accès au marché à des  
17 prix compétitifs, on oserait, on souhaiterait,  
18 finalement, et IFFCO est un exemple, on aimerait  
19 qu'il y ait plus d'IFFCO qui s'implantent au  
20 Québec.

21 Et donc de commenter sur la demande comme  
22 telle, ce qu'on souhaite, c'est qu'elle soit à la  
23 hausse, dans le sens que ce qui est prévu  
24 présentement, bien, on souhaiterait même une plus  
25 grande demande. À ce moment-ci, la préoccupation et

1 le commentaire...

2 Q. **[48]** Les experts avaient prévu à peu près un point  
3 cinq pour cent (1,5 %), disons, un point cinq à  
4 deux (1,5 - 2,0 %), là, durant la période, là, est-  
5 ce que vous êtes un peu en accord avec ça... non...

6 R. On n'est pas en désaccord. On n'est pas en  
7 désaccord, mais je, on... je peux vous dire qu'on  
8 est en accord, mais dans le sens que, par  
9 définition, si on n'est pas en désaccord, sauf que  
10 ce qu'on souhaiterait, c'est qu'elle soit plus  
11 grande, finalement, en bout de ligne.

12 Dre SHAHRZAD RAHBAR :

13 A. If I may add, we actually attempted to verify  
14 whether we can come up with an alternate estimate  
15 for industrial demand, because the one point five  
16 to two percent (1.5 - 2.0 %), I think, we have no  
17 qualms with it for residential, commercial, we have  
18 watched gas markets and that is what they have been  
19 doing.

20 We attempted to see if there was any data  
21 available on the marketplace that looked at what  
22 happens when you have this major new shale find,  
23 even look at Ohio, Pennsylvania and see if there  
24 was a correlation, if there was a report out there  
25 that would attempt or would help us characterize

1 what one should expect for, from having this  
2 proximate new supply in place.

3 There wasn't anything readily available on  
4 the marketplace. We understand that Industry Canada  
5 has commissioned a study that is expected to be  
6 released some time by year-end, and they weren't  
7 quite sure what quality would be out of that, but  
8 they are attempting to estimate what might happen  
9 with industrial demand on their various scenarios.  
10 But nothing was out there.

11 We also attempted to survey our own members  
12 and ask them to share their investment plans, and  
13 of course ran across, "This is commercially  
14 sensitive data that we would not be willing to  
15 share." So in the absence of that, it is very  
16 difficult to comment. There are no qualms that it  
17 is very accurate for commercial/residential other  
18 than we have our reservations, if an industrial  
19 revival happens, we don't have any concrete facts  
20 to offer in front of you.

21 Q. **[49]** O.K. Alors je reviens à ma question de la  
22 pénurie, l'ACIG est préoccupée par la pénurie de  
23 capacité de transport. Alors est-ce que la pénurie  
24 à laquelle vous faites référence porte sur le  
25 transport fourni directement par certains de vos

1 membres, ou c'est celui qui est fourni par Gaz  
2 Métro?

3 LUCIE GERVAIS :

4 R. En fait, c'est la pénurie pour...

5 Dre SHAHRZAD RAHBAR :

6 R. We both, and we have seen a change. So, before the  
7 transition process was in full swing, and we got  
8 the majors fighting, a good chunk of our members  
9 held direct capacity on TransCanada. As the market  
10 started transitioning, and the transition process  
11 became a little too messy, I'd say in Québec, a lot  
12 of our members have turned back, a lot of my  
13 members have turned back to Gaz Métro for capacity.  
14 And the reason for that has been, as I mentioned:  
15 these companies are not in the gas business and  
16 staying on top of the transition issues was just  
17 purely too costly.

18 There is a cost associated with turning  
19 back to Gaz Métro. If somebody else is assuming  
20 risk on your behalf, they're going to be charging  
21 for it. Even your very friendly distribution  
22 company who you trust. So, from a commercial  
23 perspective, my members did their balances, and  
24 figured out they'd sooner pay the premium, and have  
25 Gaz Métro manage the risk on their behalf, rather

1 than them trying to figure out their way through  
2 this maze.

3 When this transition is over, a new  
4 pipeline infrastructure emerges, and we go into  
5 stable flow patterns, will many of the large  
6 industrials go back? Probably. Let's have the  
7 conversation when we get there. So it's a change,  
8 it's a big change. I've seen that shift in Québec  
9 in big time. Most of my members have turned back to  
10 Gaz Métro for supply. I think maybe two or three  
11 may still hold some capacity directly on  
12 TransCanada, but for the bulk of their capacity,  
13 they've turned to Gaz Métro. Anything to add?

14 Mme LUCIE GERVAIS :

15 Non. Je crois que vous avez... Non, je... Est-ce  
16 que ça a répondu à votre question?

17 Mme FRANÇOISE GAGNON :

18 Q. **[50]** Oui. Merci. À la page 14 de votre mémoire,  
19 vous dites que les consommateurs industriels de gaz  
20 ont toujours été actifs sur le marché secondaire,  
21 pour sécuriser leur approvisionnement. Alors,  
22 veuillez élaborer et préciser l'impact de cet  
23 effritement-là du marché secondaire sur les membres  
24 de L'acig.

25

1 Mme LUCIE GERVAIS :

2 R. Essentiellement, madame Rahbar vient d'expliquer  
3 les changements, l'incertitude. Donc le marché  
4 secondaire est beaucoup plus dispendieux qu'il  
5 l'était, parce qu'il est plus difficile également,  
6 à obtenir, et il n'est pas nécessairement ferme. On  
7 a vu les prix sur le marché secondaire l'an  
8 dernier, l'hiver dernier - bien sûr, c'était un  
9 hiver froid - mais les clients qui étaient  
10 interrompus et qui allaient sur une base pour  
11 éviter une interruption, cherchaient du gaz  
12 d'appoint, trouvaient des prix très très élevés, et  
13 ils ont témoigné devant la Régie en juin dernier.  
14 Justement, le témoignage était : ça, c'est quand on  
15 en trouvait parce que souvent, il n'y en avait pas.

16 On entend Gaz Métro dire à la fois à la  
17 Régie, à la fois à l'Office National de l'Énergie,  
18 qu'il est difficile de trouver de  
19 l'approvisionnement. Les membres de l'ACIG sont  
20 dans la même situation. Un approvisionnement sur le  
21 marché secondaire est très difficile à trouver,  
22 présentement. Il n'y a pas une ligne à la porte. Il  
23 n'y a pas une rangée à la porte, là, une ligne  
24 d'attente de fournisseurs qui veulent fournir,  
25 finalement, pour ce gaz-ci. Donc les options sont



1           limitées, et les coûts sont élevés, et  
2           présentement, la situation, là, on n'est pas dans  
3           le dossier d'appro, mais la situation devient  
4           inquiétante si on ne peut pas rencontrer la demande  
5           de la clientèle. Et je crois que madame Rahbar veut  
6           ajouter.

7           Dre SHAHRZAD RAHBAR :  
8           Of not divulging information, but let me share with  
9           you a couple of experiences that my members have  
10          had. One member went to the secondary market as he  
11          normally does, to buy gas for next year, and was  
12          told that there's no capacity to supply him. He'd  
13          never had that, in many many decades of operation,  
14          I think this particular person who was in a  
15          purchasing position has been there for around a  
16          decade. So I got the call: "What's going on?". I  
17          talked to the pipeline majors; you know : "Do you  
18          have any systems down?", "Have you taken any  
19          capacity out of the system?" "No, pipelines are  
20          operating fine, no compressors are down." "Has  
21          anything happened on your system, have you seen a  
22          huge new demand come in?", "No." So demand side is  
23          stable, the actual infrastructure is stable,  
24          secondary markets say, "I'm not selling." Of  
25          course, that is not what the customer says, I may

1 be hanging onto my price, I don't know, but he  
2 could not source supply.

3 So there are very strange things happening  
4 in the secondary market today about securing gas  
5 for this upcoming winter that, as a humble  
6 engineer, I really have a hard time understanding,  
7 because the physical infrastructure hasn't changed,  
8 and the demand hasn't really moved up, but the  
9 supply at some location isn't available, and when  
10 it is available, it is priced, I would say, closer  
11 to what one would expect to get at the Northeast  
12 U.S. markets than on typically Canadian market.

13 Again, this is anecdotal, I am sharing with  
14 you an example of one member, the secondary market  
15 is very opaque, I really don't know how it reacts.

16 Mme FRANÇOISE GAGNON :

17 Q. [51] Thank you. À la page 16 de votre mémoire  
18 aussi, vous dites que :

19 ... plusieurs clients interruptibles  
20 de Gaz Métro ont opté pour un service  
21 continu, puisque ce scénario est  
22 devenu économiquement rentable et  
23 nécessaire au maintien de leur  
24 compétitivité.

25 Alors est-ce que l'ACIG suggère que des capacités

1 excédant la demande ferme soient disponibles en  
2 période de pointe pour répondre aux clients  
3 interruptibles?

4 A. Good question, a difficult one, and not an easy  
5 answer too. We support right sizing, but we also  
6 recognize transition issues. We have come from  
7 about a decade of huge excess capacity on the  
8 system. Secondary market services have been  
9 developed for that condition. We are going to be  
10 evolving to a different condition, which is going  
11 to be either capacity constrained or right-sized,  
12 depending on whose view of the world you ascribe  
13 to, but everyone agrees there is not going to be  
14 huge amounts of excess capacity.

15 Do you do that with a flick of a switch,  
16 which is the way we seem to be wanting to do it --  
17 very detrimental to industrial use, markets cannot  
18 react to their supply planning reality with one  
19 regulatory decision. The Settlement Agreement, for  
20 example, recognized that addressing the cost  
21 anomaly for the period up to twenty twenty (2020)  
22 is going to be hard on rates, so expand it over  
23 some period of time.

24 I would say, transitioning from excess  
25 capacity to right-sizing should be managed in a

1 manner that the end-users don't end up becoming  
2 unduly burdened to the extent that they may impact  
3 or hamper their ability to operate.

4 So I am not advocating for perpetual excess  
5 capacity on the system because it is costly, but  
6 what I am saying is, today, coming from decades of  
7 excess capacity, saying FT and only FT is where I  
8 am going to go is going to mean industrials are  
9 likely going to have a very very hard time  
10 adjusting.

11 Q. [52] Et comment devraient être alloués ces coûts-là  
12 pour la capacité supplémentaire... excédentaire,  
13 excusez?

14 A. Again, very good question. I have watched this  
15 industry for upwards of two decades, the markets  
16 always pay. The question is do they pay today, and  
17 how quickly they pay. So I think, really, if we  
18 transition in an orderly manner, markets will  
19 adjust, and markets eventually pick up the cost.  
20 Again, it is a question of timing, and how much.

21 I think my advocating for keeping huge  
22 excess capacity on the system, no, it is costly, we  
23 would like to say right-sizing on systems, not huge  
24 amounts of excess capacity. And eventually, the  
25 markets will pay, the question is, don't make them

1 pay today at one go for all of the ills of the past  
2 decade, that is going to be very harsh.

3 Q. [53] O.K. Et ma dernière question ce matin : TCPL  
4 disait qu'il avait mis tout le monde en branle pour  
5 informer les « shippers », là, puis il avait même  
6 mis sur son site internet les membres qui ont  
7 participé, alors il a mis de l'information sur son  
8 site puis il a dit qu'il a eu une douzaine de  
9 communications. Alors est-ce que vos membres ont  
10 participé à ça?

11 A. So... I am looking for words because, of course,  
12 TCPL's business model says, "He who is a shipper on  
13 my system is a customer", okay? The end-use  
14 customer that buys off of the secondary market or  
15 is on system gas is opaque to TCPL. So Mr. Clark  
16 was accurate, they have shared this information of  
17 the TTF.

18 Have all our members really paid attention?  
19 I would have to be honest and say no, because a  
20 good chunk of them, as I said, buy monthly off of  
21 the secondary market. A few still hold capacity on  
22 TCPL, they have taken notice, but has all of the  
23 Québec industrials noted the changes, do they  
24 really understand what the change is and what the  
25 difference between a contract carrier and da...

1 da... da... da... is? No.

2 So this, they turn to us to give them  
3 advice, we have been trying really hard to tell  
4 them, "The world that you knew, it is coming to an  
5 end, prepare yourselves", the secondary market  
6 though is opaque and reacts in a way that it does.  
7 So TransCanada has put the information out there,  
8 has it been internalized by Québec industrials? I  
9 am afraid not, not as much as one would hope so.

10 Mme FRANÇOISE GAGNON :

11 Thank you very much.

12 INTERROGÉES PAR M. LAURENT PILOTTO :

13 Q. **[54]** Good afternoon. Laurent Pilotto for the  
14 Régie. Mrs. Rahbar, one question for you, but I  
15 won't go through that question, because... je vais  
16 y aller en français, parce que vos propos étaient  
17 très clairs.

18 Je pense que votre vision du marché  
19 m'apparaît claire. Et effectivement, quand vous  
20 parliez de l'éléphant tantôt, je pense c'est  
21 exactement ça. En fait, je réfère beaucoup, puis je  
22 réfèrais à Gaz Métro hier à propos d'il y a dix  
23 (10) ans, et les « stranded costs » auxquels tout  
24 le monde a dû faire face, les tarifs de transport  
25 qui ont augmenté de façon importante, ce qui a créé

1 en même temps l'émergence d'un marché secondaire  
2 très actif, parce qu'il y avait de la surcapacité.  
3 Et vous mentionnez dans votre présentation un point  
4 important à la slide 10, vous dites :

5 Future demand is solely based on  
6 firm contract, while we know that  
7 the existing capacity is fully  
8 utilized.

9 J'ai un doute là-dessus. Enfin, à la suite de ce  
10 qu'on a lu, de ce qu'on a entendu ici, je ne suis  
11 pas certain que toute cette capacité existante est  
12 pleinement utilisée, puis il faut faire attention,  
13 ne pas utiliser l'hiver deux mille treize - deux  
14 mille quatorze (2013 - 2014) comme une référence;  
15 tout le monde le sait, on était tous dans le  
16 vortex, il faisait froid et tout le monde voulait  
17 du gaz. Mais il y a probablement de la surcapacité  
18 encore dans le système, ce qui permet au marché  
19 secondaire d'être encore actif et d'assurer une  
20 certaine fluidité des échanges, mais comme vous  
21 l'avez dit, il y a comme un changement de  
22 paradigme, il y a un switch qui est arrivé dans le  
23 marché, entre autres provoqué par la décision de  
24 l'ONE en deux mille onze (2011).

25 Alors, j'aimerais vous entendre là-dessus.

1 Je ne suis pas convaincu, personnellement, que ce  
2 que vous dites est vrai, c'est:

3 [...] while we know that the  
4 existing capacity is fully  
5 utilized.

6 Je ne suis pas certain de ça.

7 Dre SHAHRZAD RAHBAR :

8 R. Thank you for noting that, and let me share with  
9 you where that point comes from. I know that, of my  
10 members who roughly use one petajoule per year  
11 (1 PJ/y), a hundred petajoules per year (100 PJ/y),  
12 own the two or three hold direct capacity on  
13 TransCanada. Okay? The others source supply from  
14 the secondary market. And the secondary market  
15 isn't only the excess capacity, I think, if you  
16 look at contracted capacity on the mainline, you  
17 will see, in addition to the utilities, you have  
18 the large players, large gas marketers, holding  
19 firm capacity. These are the people who sell to the  
20 markets, and who sell to the Ontario market, the  
21 Québec market, and the U.S. market, and other  
22 markets. So, again, secondary market is quite  
23 opaque to me, as best as I could decipher, it  
24 behaves like most markets. The eighty-twenty  
25 (80/20) rule applies; few very large players hold



1 most of the capacity and then, there's a whole  
2 bunch of smaller niche players that hold capacity  
3 and optimize. So, it's only excess capacity that  
4 we're talking about. I think marketers hold FT, but  
5 because system as a whole is being right-sized or  
6 excess capacities being shed, they're pricing  
7 differently. I don't know.

8           What I can tell you is when my members went  
9 out to seek supply or capacity, it wasn't  
10 available. Was it going to the Northeast U.S.?  
11 According to our experts, I'm not a bit wiser and  
12 yes, it must be going somewhere else, 'cause it...  
13 Obviously, domestic demand is lower than... We have  
14 excess capacity for meeting domestic demand, but  
15 contracts, I don't think, differentiate between  
16 domestic and export. I don't know much, how many of  
17 my members are being supplied, and from the  
18 versions, from the export points to meet domestic  
19 demand, again, secondary market is opaque. So, is  
20 that capacity fully utilized? You may be right, it  
21 may not be fully utilized. I don't know. That's the  
22 really sad reflection. But what I do know is the  
23 changes are translating to much higher costs for  
24 industrials who are sourcing gas on the secondary  
25 market, I don't know why.

1 M. LAURENT PILOTTO :

2 Thank you.

3 INTERROGÉES PAR LE PRÉSIDENT :

4 Good afternoon.

5 Q. [55] Une petite question, vous venez de parler un  
6 peu d'exportation, justement, dans votre mémoire, à  
7 la page 14, on parle effectivement des  
8 exportations, vous dites, là, au milieu de la page  
9 14, l'avant-dernier paragraphe :

10 Nous comprenons que l'écart important  
11 entre l'estimation de TransCanada  
12 quant aux besoins pour répondre à la  
13 demande par rapport à celle des  
14 distributeurs, provient de leurs  
15 estimations différentes des capacités  
16 qui sont requises à l'exportation.

17 Et vous concluez :

18 [...] l'ACIG n'est pas convaincue de  
19 la justesse de la démonstration faite  
20 par TransCanada à cet égard.

21 Est-ce que vous pourriez peut-être élaborer sur...  
22 sur les estimations, justement, de capacités  
23 requises à l'exportation?

24 Dre SHAHRZAD RAHBAR :

25 A. Sure. I think the intent of... the intent of that

1 paragraph was very much that middle bullet I have  
2 on this slide, we see the difference, the big  
3 difference between the utility projections and  
4 TransCanada. And we know, for example, the  
5 utilities, when they firmed up on their open  
6 season, they had not been in front of the Régie to  
7 know if they should firm, if they can firm up on  
8 behalf of the large industrials.

9 So if you were to ask me today, "Have the  
10 utilities firmed up for large industrial volumes?",  
11 I don't know, the answer would be no, most of them  
12 haven't because they could only firm up for people  
13 they had on system gas because neither of the three  
14 Eastern utilities had their regulator's blessing to  
15 go and expose system gas customers to capacity  
16 obligations for people who are not on system gas.

17 So they, the industrial capacity hasn't  
18 been contracted by the utilities as best as I can  
19 tell. Secondary market has firmed up, I don't know  
20 whether that secondary market capacity is going to  
21 go to export or it is going to serve the domestic  
22 market. From the intent, from what I am seeing, it  
23 is going to serve whoever pays for it, and whoever  
24 pays higher. And what I learned about the New  
25 England market prices leads me to believe that they

1 will be able to pay a higher price than your  
2 typical Québec industrial would like to be paying  
3 for gas.

4 Utilities obviously flow the gas through  
5 their system, so they know what are the total  
6 volumes that they flow, who holds capac... who  
7 holds the contract for that is something I can't  
8 unfortunately really comment on, because most of it  
9 is opaque.

10 LE PRÉSIDENT :

11 Q. **[56]** Peut-être une dernière question. De quelle  
12 façon l'estimation de cette, de ces capacités  
13 requises pour l'exportation, ça a un impact pour  
14 les membres de l'ACIG?

15 A. I'm sorry, I don't quite understand, you mean  
16 restrictions on export or?

17 Q. **[57]** Pas les restrictions, mais la demande ou les  
18 besoins de capacité pour l'exportation.

19 A. So if I understand the question, as my colleague  
20 explained it to me, it hinges on what happens to  
21 export markets, right? If the six hundred (600)  
22 remains on the system, if the demand is there, if  
23 the export markets don't leave, if the export  
24 demand doesn't leave the system, then we are going  
25 to be short on capacity. If the export market does

1 leave the system, we are going to be, we are going  
2 to end up with an oversized system.

3 And we debated this amongst our membership  
4 a lot. When we... and it is not in our memoir  
5 because we didn't land on anything, I am just  
6 sharing with you some of the considerations we did,  
7 so it was, one of the considerations was, this is  
8 excess capacity, but it is cheap excess capacity  
9 because most of it has been appreciated. So from,  
10 if we wanted to buy six hundred (600) extra  
11 capacity today and build, we have an inclination if  
12 five seventy-five (575) was available, one and a  
13 half billion dollars (\$1.5 G), that is the cost.

14 The total remaining rate base out of this  
15 excess capacity in the currently, even if we end up  
16 keeping the excess capacity, is relatively cheap  
17 excess capacity, compared to being short. So we  
18 didn't land on anything, but those are the kinds  
19 of, those were the kinds of considerations that we  
20 have. And cost is one thing, but being short of  
21 capacity, I think, has got operational  
22 ramifications that go way beyond the energy cost  
23 impact to members.

24 I don't know if that answered the question?

25

1 LE PRÉSIDENT :  
2 It's alright. Pas d'autres questions?  
3 M. LAURENT PILOTTO :  
4 Non.  
5 Mme FRANÇOISE GAGNON :  
6 Non.  
7 LE PRÉSIDENT :  
8 Donc la Régie n'aura pas d'autres questions, Madame  
9 Rahbar, Madame Gervais. Merci de votre  
10 participation.  
11 Dre Shahrzad Rahbar :  
12 R. Merci.  
13 Mme LUCIE GERVAIS :  
14 R. Merci.  
15 LE PRÉSIDENT :  
16 Je pense qu'on va prendre peut-être un cinq minutes  
17 pour laisser le temps aux gens de Gazifère et  
18 d'Enbridge de prendre place. Cinq minutes.  
19 SUSPENSION DE L'AUDIENCE  
20 REPRISE DE L'AUDIENCE  
21 \_\_\_\_\_  
22 (14 h 50)  
23 GAZIFÈRE  
24 Lise Meloche  
25 Jean-Benoit Trahan

1 Jamie Leblanc

2 Ralph J.W. Fischer

3

4 LE PRÉSIDENT :

5 Bonjour, Maître Tremblay.

6 Me LOUISE TREMBLAY :

7 Bonjour, Monsieur Boulianne. Bonjour, Madame et  
8 Monsieur les régisseurs. Si vous me le permettez  
9 deux petites secondes, c'est juste que les  
10 représentants de Enbridge et de Gazifère ont  
11 préparé un document qui va supporter leur  
12 présentation. Je veux simplement le verser  
13 officiellement au dossier. Il va porter la cote  
14 CGI-0010. Merci.

15

16 CGI-0010 : Document préparé par Enbridge et  
17 Gazifère

18

19 LE PRÉSIDENT :

20 Merci, Maître Tremblay. Bonjour aux représentants  
21 de Gazifère, Enbridge. À vous la parole.

22 Mme LISE MELOCHE :

23 R. Alors, bonjour Monsieur le Président, Monsieur et  
24 Madame les régisseurs. Je me présente, Lise  
25 Meloche, directrice générale de Gazifère. C'est

1 avec un grand intérêt que je me présente devant  
2 vous aujourd'hui au nom de Gazifère.

3 La présentation se fera en deux temps.  
4 D'abord, je résumerai la position de Gazifère, et  
5 par la suite nos collègues d'Enbridge aborderont de  
6 manière plus détaillée la problématique pour  
7 laquelle nous sommes ici aujourd'hui.

8 Gazifère est un distributeur de gaz naturel  
9 établi depuis plus de cinquante-cinq (55) ans dans  
10 la région de l'Outaouais, offrant une énergie  
11 respectueuse de l'environnement à coût abordable  
12 pour les consommateurs de la région.

13 Bien que l'ensemble de la consommation de  
14 la clientèle de Gazifère soit marginale,  
15 relativement, en termes de volume distribué au  
16 Québec, l'impact du gaz naturel est très important  
17 dans notre région. En effet, avec plus de quarante  
18 mille (40 000) clients, Gazifère dessert une grande  
19 partie de la population et des commerces et  
20 industries de la région. À ce titre, il est  
21 important de noter que notre grande industrie  
22 régionale utilise le gaz naturel, que la grande  
23 majorité de nos commerces et institutions utilisent  
24 le gaz naturel, et que près de un ménage sur trois  
25 de la ville de Gatineau utilise le gaz naturel,



1 principalement pour se chauffer et pour l'eau  
2 chaude.

3 Les coûts du service de gaz naturel  
4 constituent donc un élément très important dans  
5 notre région, et ces coûts ont un impact économique  
6 significatif et indéniable.

7 C'est dans ce contexte que s'inscrit notre  
8 intervention dans le présent dossier. En effet,  
9 étant donné toute la turbulence qui entoure les  
10 modifications des pipelines gaziers au Canada,  
11 découlant de la nouvelle réalité gazière nord-  
12 américaine, Gazifère est inquiète de l'impact  
13 qu'aurait une hausse des coûts sur la population,  
14 les industries, les commerces et institutions  
15 qu'elle dessert, ainsi que de cet impact sur son  
16 potentiel de croissance future.

17 Gazifère est un utilisateur de longue date  
18 du réseau de TCPL pour le bénéfice de ses clients.  
19 L'entreprise est captive de ce réseau. En effet,  
20 Gazifère s'approvisionne via les installations de  
21 transport de Enbridge Gas Distribution en vertu du  
22 tarif 200. Or, ce tarif tient compte des coûts de  
23 transport d'Enbridge, mais également de ceux de  
24 TCPL, l'unique fournisseur de transport en amont de  
25 la zone EDA de EGD, soit la région de l'Est de

1 l'Ontario et de la franchise de Gazifère.

2 En conséquence, toute hausse du coût du  
3 service de TCPL aura nécessairement un impact à la  
4 hausse sur le coût du service de Gazifère. De plus,  
5 cette situation de captivité ne peut être atténuée  
6 en ayant recours à des moyens d'entreposage ou de  
7 production de gaz naturel situé dans la franchise  
8 de Gazifère, puisque de tels moyens n'existent pas  
9 ou ne sont pas anticipés, les ressources n'étant  
10 tout simplement pas présentes.

11 Nous considérons donc que l'avis que la  
12 Régie soumettra au ministre dans ce dossier est  
13 critique pour la desserte à coût raisonnable de la  
14 clientèle desservie par Gazifère et pour sa  
15 croissance future. Nous considérons qu'il est d'une  
16 grande importance que les décisions à venir  
17 n'affectent pas négativement la clientèle gazière  
18 du Québec, et plus particulièrement la clientèle  
19 desservie par Gazifère dont nous représentons ici  
20 les intérêts.

21 Maintenant, j'aimerais simplement prendre  
22 un moment pour partager avec vous ma réflexion sur  
23 les témoignages entendus dans cette salle depuis  
24 lundi.

25 Ce que nous pouvons tous convenir, c'est

1 que l'environnement gazier en Ontario, au Québec et  
2 le Nord-Est américain subit des incertitudes  
3 importantes depuis quelques années. On le voit avec  
4 le projet d'Iffco, on le voit aussi avec les  
5 efforts importants mis en place par les trois  
6 distributeurs gaziers que sont Union, Enbridge et  
7 Gaz Métro. Ce regroupement veut dire beaucoup de  
8 choses, et il faut surtout en retenir un élément  
9 important : le problème touche le Québec, l'Ontario  
10 et le Nord-Est américain, et la solution doit tenir  
11 compte de l'impact du projet Énergie Est sur tous  
12 les marchés desservis pas le Triangle de l'Est.

13 Cela étant dit, Gazifère effectue tous les  
14 efforts nécessaires pour assurer l'accès au gaz  
15 naturel à prix compétitif pour se faire, Gazifère,  
16 via Enbridge, participe activement aux différents  
17 processus réglementaires et autres, pour trouver  
18 des solutions aux difficultés en cours. Dans cette  
19 période d'incertitude et de turbulence pour  
20 l'industrie du gaz naturel au Québec, Gazifère  
21 continuera d'utiliser tous les moyens pour  
22 accomoder et aider ses clients, tout en faisant  
23 croître son marché et tout en desservant sa  
24 clientèle de manière responsable et efficace.  
25 J'aimerais maintenant céder la parole à monsieur

1 Jamie Leblanc et Ralph Fischer, qui vous parleront  
2 de manière plus spécifique des enjeux entourant  
3 l'approvisionnement gazier pour Gazifère et le  
4 Québec. Merci de votre attention.

5 Q. [58] Merci Madame Meloche. Vous allez vous  
6 présenter, à savoir qui est monsieur, parce que je  
7 ne ai pas connus. Monsieur Leblanc et monsieur  
8 Fischer, bienvenue à la Régie.

9 Mr. RALPH J.W. FISCHER :

10 R. Yes. Fischer, actually. So we will almost start  
11 off. Thank you very much, Mrs Meloche. So my name  
12 is Ralph Fischer. This is my very first appearance  
13 before the Régie. I have been with Enbridge Gas  
14 distribution the last three and a half years,  
15 primarily in regulatory roles. My title is director  
16 of regulatory special projects. Prior to coming to  
17 EGD, in Toronto, I was with Enbridge in Calgary, on  
18 liquids pipelines. So my main experience is on the  
19 crude oil side, working with Enbridge primarily.  
20 Prior to joining Enbridge, actually, my history is  
21 one I rejoined Enbridge. I actually started with  
22 the predecessor company for Enbridge, which was  
23 called Interprovincial Pipeline, out of university.  
24 But in between that, I did have the opportunity to  
25 work for most of the major oil and gas transmission

1 in Canada, in fact, all of them I think.  
2 TransMountain Express Pipeline, which are oil-crude  
3 carriers, as well as TransCanada Pipelines.

4 Mr. JAMIE LEBLANC :

5 R. My name is Jamie Leblanc. I'm the director of  
6 energy supply and policy at Enbridge Gas  
7 Distribution. I've been in that role for about two  
8 years now. Actually, my previous role is now Lise's  
9 position, so I also know a little bit about the  
10 Québec market, and I have been here a couple of  
11 times before you, and I've spent the last ten (10),  
12 eleven (11) years with Enbridge and in the  
13 industry, generally.

14 Mr. RALPH J.W. FISCHER :

15 So with that, I would like to be begin. Thank you  
16 very much. Thank you very much, Mister President,  
17 board members, and for the opportunity being able  
18 to talk about our view on energies in particular.  
19 We have a very brief presentation. We're just  
20 covering off some of the highlights in this  
21 presentation, in terms of what that was provided in  
22 our evidence. Ad this very first slide is an  
23 attempt to try to focus on what the key messages we  
24 think were in that evidence. And we've heard a lot  
25 of this over the last three days, so I will go

1 somewhat quickly through it. So, clearly, the  
2 Eastern Triangle or Eastern Ontario Triangle, the  
3 current capacity of that is three point two Pj/d  
4 (3.2 Pj/d). And it is currently fully utilized. I  
5 believe all the evidence, both from TransCanada and  
6 the two experts agreed with that. Wood Mackenzie;  
7 they forecast a continued full utilization of that  
8 capacity. And we'll talk a little bit more about  
9 the details of that, and why that is the case. Now,  
10 this is on a peak-day winter basis. As we know,  
11 TransCanada is proposing to put the forty-two (42)  
12 inch line, so-called North Bay shortcut, but in  
13 North Bay in Iroquois, into oil service. The  
14 capacity of that line is one point two Pjs per day  
15 (1.2 Pj/d), which alone is about forty percent  
16 (40 %) of the capacity in the Eastern Ontario  
17 Triangle.

18 Their proposal, however, is matched with  
19 the project they're calling the Eastern Mainline  
20 project, which is a project that would provide five  
21 hundred and seventy-five Tjs per day (575 Tj/d) of  
22 new capacity, Producing the shortfall in capacity  
23 from forty percent (40 %) down to twenty percent  
24 (20 %). Nonetheless, there is still a shortfall of  
25 twenty percent (20 %), if they pursue the plans

1 that they're talking about publicly at this point.

2 TransCanada, as you heard this morning with  
3 Mr. Clark, and I think it's been said numerous  
4 times by Concentric as well; TransCanada is  
5 building only for firm capacity. And that really is  
6 the core issue that we have with them, that, when  
7 it comes to energy is, we'll get on some of the  
8 details on why, and a large part of it has to do  
9 with the conduct of the twenty sixteen (2016) new  
10 capacity open season. And mister Leblanc will get  
11 into some of the details of that in further on our  
12 presentation.

13 And finally, at a high level point, the result  
14 of building only for firm capacity in the Enbridge  
15 EDA is that sixteen percent (16 %), if we were  
16 looking at twenty fifteen (2015) gas supply  
17 requirements, about sixteen percent (16 %) of the  
18 Enbridge EDA demand would be at risk of not getting  
19 supply and/or suffering cost consequences that may  
20 result from that.

21 So my next slide is a familiar slide, I  
22 think Mr. Clark had a similar one this morning, it  
23 is the Energy East Project. The two big check marks  
24 are consistent with what I think Gaz Métro is  
25 saying, as well as what I heard IGUA saying an hour

1 or so ago, we have no difficulty at all with  
2 respect to repurposing the Prairie and Northern  
3 Ontario line segments, the Western segments of the  
4 pipeline system, they are clearly well under-  
5 utilized today and expectations are that that will  
6 continue.

7 The issue is where the red question mark  
8 is, and that is the North Bay Shortcut, that is the  
9 line between North Bay and Iroquois. That is part  
10 of the Eastern Triangle, and that is three point  
11 two (3.2) Pj/d of capacity that is currently fully  
12 utilized on a winter peak-day basis.

13 So my next slide has three charts, and  
14 these charts come from the Wood Mackenzie study.  
15 And so, it just kind of reinforces the comment I  
16 just made, so the left chart is the utilization on  
17 the Prairie section, and drawn in light gray is the  
18 capacity of those sections after they are  
19 repurposed to oil service. So clearly, the  
20 capacity, even with repurposing both in the Prairie  
21 section and the Northern Ontario section, is well  
22 above the expected utilization of those segments.

23 The story, however, is different in the  
24 right graph. So that is the EDA historical and  
25 forecast view, Wood Mackenzie's forecast view. So



1 the green line is the current capacity, the three  
2 point two (3.2) Pj/d So on a historic basis, you  
3 know, we can even look back at the very cold 14/15  
4 winter -- which I couldn't believe, I moved back to  
5 Toronto three years ago, I didn't know it got that  
6 cold, I know it gets that cold in Calgary but it  
7 was unbelievable but...

8 So the 14/15 winter, but even prior to  
9 that, you can see in this graph that the peak days,  
10 peak day winter demands were not that dissimilar  
11 from that very cold winter. And on a forecast  
12 basis, Wood Mackenzie is forecasting continued  
13 effectively full utilization on a peak day basis  
14 for the near term foreseeable future.

15 And there is a couple of reasons for that.  
16 You know, in Wood Mackenzie's study, they do  
17 forecast imports at Waddington, a reduction in  
18 exports at Waddington, with the result, as a result  
19 of new Northeast pipelines, I think specifically  
20 Constitution, which is in their forecast. So the  
21 volumes moving through Waddington go down once that  
22 pipeline is assumed to be constructed in their  
23 forecast.

24 But it is more than made up, well made up  
25 almost exactly by growth in the domestic markets in

1           their forecast, both in Eastern Ontario and in  
2           Québec. And also, they have a view of growth in,  
3           basically to the maximum capacity of PNGTS. So the  
4           combination of those things is really what is  
5           filling any gap that might have existed if  
6           Constitution is built in the time frame that they  
7           have assumed and that there is an effective pull-  
8           back in some export volumes at Waddington.

9                        So my next slide, there's a couple of  
10           graphs again. Now, these slides you saw this  
11           morning, actually. They come from TransCanada's  
12           evidence. And, you know, Mr. Clark made a point of  
13           talking about these slides. So, I'm using these  
14           slides with perhaps a little bit different  
15           perspective. We've drawn a couple additional lines  
16           on his charts here.

17                       So, when he was going through these slides,  
18           he focussed quite a bit, I think, on the stair step  
19           red line, just to back up perhaps. So, the left-  
20           hand slide is looking at deliveries through  
21           Niagara-Chippawa and the right-hand slide is  
22           looking at deliveries through Waddington to  
23           Iroquois.

24                       And so, on the historic basis that he's...  
25           that they're showing here, there's a step decline

1 in terms of average, average deliveries. And he  
2 described a similar step wise reduction in average  
3 deliveries through Waddington as well. And then,  
4 he... or TransCanada, I guess, is suggesting that  
5 you look at that pattern in Niagara-Chippawa, it  
6 looks like there's a similar pattern beginning  
7 through Waddington, maybe the result is going to be  
8 the same, where you will get to a point where there  
9 are little or no exports to those points. And in  
10 fact, potentially imports as it's presently  
11 occurring at Niagara-Chippawa.

12 What we have done is we've added the green  
13 dotted line to each of those charts. So, and that  
14 kind of illustrates a very different story in terms  
15 of these two delivery export points. The dotted  
16 green line in the left chart is clearly decreasing  
17 over that historic period, to the point where, on a  
18 peak day basis, even there are no volumes that are  
19 being exported through Niagara-Chippawa. Contrast  
20 that with deliveries through Waddington, that  
21 dotted green line, on an historic basis, has not  
22 shifted one iota from what it has over the historic  
23 period, over those six or seven years.

24 So, I was just going to turn over the  
25 presentation to Mr. Leblanc. He's just going to

1 speak for the next two slides. I've jumped ahead  
2 one, and he'll go back to the other one in a  
3 moment.

4 Mr. JAMIE LEBLANC :

5 R. Yes, it's funny, in the last-minute preparation,  
6 you change how you want to talk to something. So,  
7 I've actually started with my second slide and I'll  
8 revert to my first slide after. Last-minute.

9 So, thanks again for having us here. We  
10 hope that our information will help you with your  
11 mandate to speak to the ministry.

12 So, what I want to do with this first slide  
13 is actually give the board a bit more insight in  
14 the information around firming up of capacity. And  
15 so, what this is and what I'm going to discuss is,  
16 this is what I would call a snapshot of the supply  
17 demand balance sheet for the Eastern Delivery Area  
18 for Enbridge Gas Distribution. So, the Eastern  
19 Delivery Area includes Gazifère, because we look at  
20 that area, we serve it as a whole, and not Gazifère  
21 separately from the Ottawa market, but as a whole.

22 So, Enbridge meets the peak day demand in  
23 the EDA by developing a gas supply plan that is  
24 based on the parameters approved by the Ontario  
25 Energy Board. And that, as you can see in this

1 table, that supply plan includes various different  
2 supply methods. So, of course, a large amount of it  
3 is either long haul or short haul firm. We also  
4 factor in Ontario T customers that supply their own  
5 capacity. We factor in curtailment, so those are  
6 the folks that we can ask to turn off when the  
7 weather gets really nasty. And we also carry a  
8 small... an amount of peaking supply. And because  
9 of the way our market is, and our market is very,  
10 what we call peaky, because we have a lot of winter  
11 heating demand, it makes more sense for us to have  
12 a bit of peaking supply rather than supply our  
13 system with all firm, at least it has historically.  
14 So, I just gave you a little oversight on that.

15 What I'd like to now go to is, in January,  
16 we bid into TransCanada's new capacity open season,  
17 and we did so to make sure that we had the firm  
18 capacity that we needed to meet the needs of our  
19 gas supply plan. And in June, recognizing that the  
20 two thousand sixteen (2016) new capacity open  
21 season was looking like perhaps our only  
22 opportunity to firm up our capacity needs, Enbridge  
23 signed the precedent agreement with TransCanada,  
24 and firmed up its requirements, even despite very  
25 high financial back-stopping requirements that

1 TransCanada insisted on imposing on those who  
2 signed up. What we have since realized, however, is  
3 that the others, so when I'm talking about others,  
4 I'm talking about the curtailment, the peak in  
5 supply in the Ontario T customers supplies have not  
6 necessarily firmed up. And they're a part of our  
7 supply picture too. So, based on these numbers, we  
8 fear as much as sixteen percent (16 %) of our peak  
9 day demand may not be underpinned by firm  
10 TransCanada capacity. We think this, because over  
11 the last couple of months, as the market has sort  
12 of come alive to some of these issues, about half  
13 of the curtailable amount you see there has to  
14 return to firm, added at the earliest point  
15 possible.

16 Over the last couple of months also, a  
17 number of the Ontario T servers customers have come  
18 back to us and said: « We would like to come back  
19 to distributor transportation capacity. You know,  
20 we don't, we don't, we can't sign the new capacity  
21 open season, with the primers it had, we need to  
22 come back to you, we need you to provide  
23 transportation for us. So we're starting to see...  
24 I think Gaz Métro saw it earlier... I'm not sure  
25 exactly why, but we're starting to see that same

1 trend. It's been accelerating over the last couple  
2 of months, of people coming back to us, saying:  
3 « We don't have transportation. Can you help us? »

4 So all that, you know, makes us question  
5 whether or not the peaking supply that we've relied  
6 on historically, even has firm backing or will have  
7 firm backing into the future.

8 So, just before I move on, there was a  
9 couple of discussions today and maybe yesterday,  
10 about pricing and I'm not an expert in markets, I'm  
11 learning. I have experts that work for me. But I  
12 wanted to just give a couple of points. So, we  
13 have a bit of experience with purchasing gas on the  
14 secondary market. Our peaking supply, the way that  
15 works, is we do an RFP. People say: « Yes, we'll  
16 supply you. You call us the days you need it, and  
17 we'll sell you gas. » But the price is going to  
18 be... the price we could have otherwise got it for  
19 at Iroquois. So, that's sort of how it works.

20 So we have a sense of what the secondary  
21 market was facing. And this is anecdotal, there's a  
22 lot of things going on, but last winter, when the  
23 demand was twenty percent (20 %) higher than it was  
24 in the previous winter, which I will call a more  
25 normal winter, the price that we paid for peaking

1 on average, diverting gas destined for New England  
2 markets, diverting gas to our franchise, was an  
3 average of over thirty-eight dollars (\$38) a  
4 Gigajoule. You want to compare that to a year  
5 previous? The price we paid on similar peak days,  
6 but in a more normal market where there wasn't a  
7 twenty percent (20 %) lack of demand, we paid about  
8 eighteen dollars (\$18). So, you know, anecdotally,  
9 when you have twenty percent (20 %) less or more  
10 demand, or who knows, maybe twenty percent (20 %)  
11 less capacity, prices certainly will react. We saw  
12 it double. It's anecdotal, but anyway...

13 On a more, you know, stepping away from the  
14 anecdotal for a moment, though, when we buy gas for  
15 peaking supply, we are competing with the New  
16 England market, for that gas. So we have to pay  
17 enough to divert that gas from those markets, and  
18 those markets are some of the most expensive in  
19 North America right now.

20 And so, imagine the Triangle with much less  
21 capacity, and having to buy a whole lot more of  
22 that gas, and trying to divert a whole lot more gas  
23 from going to the New England market and you can  
24 get a sense of the types of cost that people who  
25 are relying on, discretionary, are going to start



1 to face, if you start to reduce the amount of  
2 capacity that's going into the area served by the  
3 Triangle. So with that, I will move to my first  
4 slide. You will have to bear with me a little bit,  
5 I did add a few notes based on this morning's  
6 presentation to try to give another perspective on  
7 a couple of things, but I will try and be efficient  
8 here.

9 So TransCanada has been very clear, they  
10 maintain their position that firm contracts are the  
11 only basis for determining the capacity  
12 requirements on the Eastern Triangle of their  
13 Mainline system. I would ask the Board to consider  
14 what potentially their motivation is in working in  
15 that way. I won't comment on their motivation, I  
16 just ask you to consider it.

17 I will give you our motivation though,  
18 because I know it. I am interested in defending the  
19 needs of our gas supply customers, I don't make any  
20 money selling natural gas to my customers, I pass  
21 it on at cost. What my duty is to our customers is  
22 to try to get them gas at the best price possible,  
23 so that is my motivation, just in case you are  
24 wondering.

25 So with that, TransCanada maintains that

1 its position that firm contracts are the only basis  
2 in determining capacity, despite the fact that they  
3 were provided guidance from the National Energy  
4 Board on this subject. And I am going to read that,  
5 it is actually on page 25 of our evidence, but I  
6 will read it because it is interesting. So this  
7 guidance was given to TransCanada last fall, and  
8 then this, early this year, after having this  
9 guidance, they performed their 2016 New Capacity  
10 Open Season, so they knew the expectations of the  
11 NEB when they did that. And this is what they say,

12 We do not expect that firm contracts  
13 are TransCanada's only source of  
14 information about future demand for  
15 Mainline services. It is our view that  
16 TransCanada has other sources of  
17 information that can be used to inform  
18 its management of the Mainline. We  
19 have confidence that TransCanada  
20 tracks historical and current Mainline  
21 utilization trends; understands the  
22 market including prices, supply and  
23 demand developments; is well informed  
24 of existing and proposed  
25 infrastructure; and generally knows

1                   the nature of its shippers'  
2                   businesses, among other things. We  
3                   expect TransCanada to use the greater  
4                   contractual information provided by  
5                   this decision, in conjunction with  
6                   information from other sources, to  
7                   manage the Mainline and make  
8                   reasonable and informed estimates and  
9                   projections about the future demand  
10                  for Mainline transportation services.

11                That doesn't say "firm contracts only", just, at  
12                least, that is not my interpretation of it.

13                        So TransCanada, after that, has maintained  
14                        its position in the face of expert evidence that  
15                        you have heard here. They, you know, Mr. Fischer  
16                        just talked a little bit about the Wood Mackenzie  
17                        reports, they have maintained that stance in the  
18                        face of direct information from customers that you  
19                        have heard from here, and I am sure they heard from  
20                        many times since they asked us to sign precedent  
21                        agreements. And they have maintained that position  
22                        despite what the distributors have been saying or  
23                        acting on behalf of those customers.

24                        We believe, as others have already  
25                        discussed, that the conditions under which that

1 TransCanada offered its 2016 New Capacity Open  
2 Season were too onerous and, as a result, repressed  
3 the market by, from firming up its full and real  
4 capacity needs.

5 And I had not intended to get into this  
6 next little part until I heard Mr. Clark this  
7 morning, and I thought it was important to add  
8 something here. You know, he talked a couple of  
9 times about giving market players lots of notice,  
10 lots of knowledge, you know, telling them, you  
11 know, what is changing in the market and, so I  
12 thought it was interesting so I looked back and  
13 just, because I had been involved in some of this,  
14 and I noted that this was not the first time that  
15 we have seen TransCanada repress the market from  
16 firming up their needs. You know, we actually agree  
17 with what TransCanada indicated this morning about  
18 the March two thousand thirteen (2013) decision. It  
19 was significant. It changes the market quite a lot.

20 And what's interesting is that in that same  
21 month, and long before the market understood, you  
22 know, the new rules and how it will affect them,  
23 and what was even going on, TransCanada declared  
24 all uncontracted capacity in the Eastern Triangle  
25 that could impede its Energy East Project as non-

1 renewable. They presumed, I can only presume that  
2 they presumed that before they had described the  
3 project to anyone of filed anything in front of the  
4 National Energy Board, they had presumed that that  
5 project was going to occur, and they held aside  
6 existing capacity and would not allow customers to  
7 have it on a renewable basis.

8 As a result, the market was prevented at  
9 the time from making decisions to firm up existing  
10 capacity, and under terms of existing capacity in  
11 their tariff, which are much less onerous than the  
12 ones that were found in the two thousand sixteen  
13 (2016) New Capacity Open Season. In fact, for  
14 existing capacity, you have to, in order to  
15 maintain renewable rights, you only have to firm up  
16 for two years at a time, versus fifteen (15). And  
17 you don't have to sign any financial backstopping  
18 agreements in order to have that, so... The market  
19 wasn't able to take advantage of the existing  
20 capacity. They only had the option to sign up for  
21 new capacity with onerous terms.

22 So, I guess, we believe that on the basis  
23 of firm contracts alone, as TransCanada has carried  
24 out its assessment, the Eastern Triangle will be  
25 short of capacity. It could be as much as six

1 hundred Tjs a day (600 Tj/d) or twenty percent  
2 (20%) of the current capacity of the Eastern  
3 Triangle. In fact, we think it is closer to the six  
4 hundred (600) than not. But no one really knows,  
5 because TransCanada won't offer capacity in a  
6 manner that we think allows the market to really  
7 declare the real intentions and needs.

8 And with that, I'm going to turn it back  
9 over to Mr. Fischer to clear things up.

10 M. RALPH J.W. FISCHER :

11 A. So, this is our concluding slide, the last slide of  
12 our presentation. It really just reiterates some of  
13 the main points that I hope we've made over the  
14 last five or ten (10) minutes here.

15 So, the first point being that the North  
16 Bay-Iroquois is expected to be full, at full  
17 capacity during peak periods for the foreseeable  
18 future. And as I mentioned earlier, from the Wood  
19 Mackenzie evidence, even assuming Waddington  
20 imports start sometime in the next few years,  
21 growth in the domestic markets, and increased  
22 exports to PGNT... PNGTS more than make up for the  
23 loss that Wood Mackenzie is forecasting.

24 Converting the North Bay shortcut forty-two  
25 inch (42") line to oil service and replacing that

1 with their proposed five hundred and seventy-five  
2 Tjs per day (575 Tj/d) Eastern Mainline Project  
3 capacity will result in a twenty percent (20%) loss  
4 in current capacity in the EOT.

5 Our opinion is that replacement capacity in  
6 the EOT should not be determined solely on the  
7 results of the twenty sixteen (2016) NCOS, and as  
8 discussed by Mr. Leblanc.

9 And finally, replacement capacity in the  
10 EOT, from Enbridge's perspective, should be the  
11 same as the capacity that exists currently. And to  
12 emphasize the very last part of the sentence, with  
13 no cost consequences to mainline shippers.

14 And Mr. President, that concludes our  
15 formal presentation. I have a few additional  
16 comments to make regarding the two cases that were  
17 handed out on Monday. If it's appropriate to do  
18 that now, I could do that now, or later.

19 LE PRÉSIDENT :

20 Go ahead.

21 M. RALPH J.W. FISCHER :

22 Okay. In a way, it kind of keys off that last point  
23 that I was just making, the cost consequences  
24 point. In terms of the three pages, the first page  
25 we have no particular comments to make about that.

1 We have not had the time to redo that math. You  
2 know, clearly, the evidence that we have filed as  
3 part of the settlement application you know, shows,  
4 you know, very strong landed cost benefits, as a  
5 result of opening up that market access that the  
6 Settlement application will allow to occur. So we  
7 haven't verified those numbers, but clearly,  
8 there's a major benefit that will accrue to Québec  
9 and eastern Ontario customers as a result of that.  
10 In terms of case one; case one doesn't deal with  
11 this, but it's a related concept. I only bring it  
12 up because mister Clark brought it up this morning  
13 as well. So, in their evidence, they did talk about  
14 a net present value of seven hundred and fifty  
15 million dollars (\$750 M) of recrew to Mainline  
16 shippers. And again, it's somewhat mysterious, how  
17 they arrived at that number. I know we're waiting  
18 with bated breath for the application to be filed,  
19 because now we know it's going to be nine hundred  
20 and forty-five million dollars (\$945 M), and maybe  
21 a billion (\$1 B) next week, but we know they're  
22 going to have that in there, and they're going to  
23 explain it in full detail how they arrived at that,  
24 so, at this point in time, it's a bit of a mystery,  
25 but I'll make one comment on that, and it's a



1       cautionary note, with respect to that, and that is  
2       that... you know in their evidence they do say that  
3       it's looking at the net present value through to  
4       twenty-thirty (2030), and it's related to case 1,  
5       because case 1 kind of explores the impact of the  
6       rate base increase that would result, and if an  
7       analysis is only done to twenty thirty (2030), what  
8       happens after twenty thirty (2030)? You know,  
9       assuming that the asset is depreciated longer than  
10      twelve (12) years, there will be a rate-based  
11      remaining of the incremental rate-base add, post  
12      twenty-thirty (2030), that's someone's got to pay  
13      for. And so we'll be interested to see how they  
14      deal with that. But if the analysis only looks  
15      through the end of... through twenty thirty (2030),  
16      it's not taking into account, you know, the cost  
17      consequence beyond twenty thirty (2030) of  
18      remaining rate-base, associated with incremental  
19      additions to rate-base.

20      Mr. JAMIE LEBLANC

21      Just before it continues on and I'm not an expert  
22      on this either, but my past life, I'm an  
23      accountant, and I have some experience in tax and  
24      accounting, things like that, and he did mention  
25      this morning, mister Clark mentioned this morning

1 CCA and tax benefits, and I'd suggest that  
2 probably, isolating your analysis to the few years  
3 of the analysis is a good way to do it, because CCA  
4 tax shield on new assets works very well to shield  
5 the company from taxes in the first few years of  
6 purchasing an asset, but, you know, looking at an  
7 asset on a very short period, when it has a life  
8 of, you know, forty years I think is done on  
9 purpose I guess, it's the way I would say it, and I  
10 won't go further than that.

11 M. RALPH J.W. FISCHER :

12 Thank you mister Leblanc. So back to case 1, in  
13 terms of what case 1 was trying to do, the six  
14 hundred million dollar (\$600 M) net addition to  
15 rate base, which is referenced in this case, it  
16 appears to us to be about the right number in terms  
17 of what TransCanada is talking about today, i.e. a  
18 one point five billion dollar (\$1.5 B) Eastern  
19 Mainline projet. Mister Clark talked about a four  
20 hundred million dollar (\$400 M) net book value that  
21 would get transferred over to the Energy East  
22 project, that would offset that one point five  
23 (1.5), plus they're making this generous five  
24 hundred million dollar (\$500 M) contribution, which  
25 he describes as very significant, but so is the six

1 hundred million dollars (\$600 M) add, which is an  
2 even bigger number, to rate base. But anyway, you  
3 net those one point five (1,5), less the five  
4 hundred million dollar contribution (\$500 M), less  
5 the four hundred million (400 M), a net book value  
6 transferred to the oil project, you get six hundred  
7 million (600 M), so I think that kind of lines up  
8 with their proposal is currently. So it's just a  
9 couple of observations or comments that we would  
10 make on that. Are there any scenarios where that  
11 number could be a bigger one, and I think there are  
12 a few. The first one being, of course, is that from  
13 our perspective, the five hundred and seventy-five  
14 Tjs per day (575 Tj/d) is not enough capacity,  
15 where we think capacity should be the full one  
16 point two Pj/d (1,2 Pj/d). I'm not sure... I think  
17 there was a question this morning to mister Clark  
18 on what a full build-out would cost. I don't recall  
19 what his answer was, but it's likely to be in  
20 excess of two billion dollars (\$2 B). But, you  
21 know, it's not six hundred million (600 M), it's  
22 going to be a bigger number, if and when they build  
23 to the capacity that we feel is required to be  
24 replaced, in the event that they put the North Bay  
25 shortcut forty-two inch (42'') line into oil

1 service.

2 Just two additional comments I would make  
3 on that, on the rate base add, is that TransCanada  
4 assumes that the transfer and the Energy East  
5 project will be in service in twenty seventeen  
6 (2017). I'm not sure if it's the end of the first  
7 quarter, or in mid-twenty seventeen (2017). But  
8 twenty seventeen (2017) is the time frame that  
9 they're assuming that that will occur, as far as I  
10 know. But, to the extent that that gets delayed,  
11 and again, there was some discussion on that this  
12 morning too, you know, projects sometimes get  
13 delayed, sometimes costs increase even if they're  
14 not delayed, but so, if it is delayed, there's a  
15 couple of things that could happen if it gets  
16 delayed beyond that twenty seventeen (2017) time  
17 frame. One is the net book value, that four hundred  
18 million dollars (\$400 M) that mister Clark was  
19 talking about this morning. It becomes a smaller  
20 number, because of, you know, that asset gets  
21 depreciated. And so, that credit that we're talking  
22 about becomes a smaller number every month, every  
23 year it gets delayed. So that's one thing.

24 And the other thing is the one point five  
25 billion dollar (\$1.5 B) price tag for the five

1 hundred and seventy-five (575), probably goes up,  
2 but chances are, you know, most... you delay  
3 something, inflation alone would potentially cause  
4 that to happen, so those are the couple of comments  
5 that I would have on case 1, just some insights  
6 that we had when we looked at it, very quickly.

7 In terms of case 2, we don't really have  
8 any specific comments on that, other than to say  
9 that, you know, any loss in building determinants  
10 that may occur due to reduction in exports at  
11 Waddington. Our view is that, you know, that will  
12 happen whether Energy East occurs or not. And so,  
13 you know, to single that out as an event alone I  
14 think really needs to be considered whether Energy  
15 East occurs or not. So that is really the only  
16 comment we have on case 2.

17 Mr. JAMIE LEBLANC :

18 I will just add just one little thing on that.  
19 Because you're, regardless if, which ever way it  
20 goes, building determinants will go away. The folks  
21 that are left paying the bill are the utilities and  
22 the people that we serve, and I would rather pay  
23 for a four hundred million dollars (\$400 M)  
24 existing pipe than a one point whatever billion new  
25 capacity pipe if I am left holding the bag.

1 LE PRÉSIDENT :

2 Donc, messieurs, dames, la Régie va prendre une  
3 pause de quinze minutes, on va aller revoir nos  
4 questions et on vous revient à quatre heures moins  
5 quart (3 h 45).

6 SUSPENSION DE L'AUDIENCE

7 REPRISE DE L'AUDIENCE

8

9 INTERROGÉS PAR M. LAURENT PILOTTO :

10 Q. **[59]** Bon après-midi. Ma première question, on va  
11 utiliser votre « slide » numéro 6. Alors, j'ai vu  
12 ce que... la petite ligne verte que vous avez  
13 rajoutée, ainsi que le commentaire :

14 Capacity is required for winter peak  
15 load, not yearly average.

16 On est d'accord. Mais est-ce que la position  
17 d'Enbridge, est-ce que vous proposez que la  
18 capacité dans le Triangle de l'Est soit maintenue  
19 pour répondre à la demande en pointe, notamment  
20 celle qui est attribuable au « peaker » de la  
21 Nouvelle-Angleterre. Quand on regarde sur le  
22 graphique, surtout le graphique de droite, qu'on  
23 voit les très hauts « peaks » des périodes d'hiver,  
24 on en a discuté hier amplement avec les experts,  
25 les expertes, je devrais dire. Alors, est-ce que

1 c'est la proposition de Enbridge?

2 Mr. JAMIE LEBLANC :

3 A. I guess I would answer it in this way. Reduction of  
4 capacity in the Triangle, if a number of customers  
5 in that zone are served by discretionary and  
6 secondary markets, a reduction of capacity in that  
7 market is not going to be... the result of that is  
8 not going to be just in the New England market,  
9 it's going to be to those customers using  
10 discretionary services, who are having to attract  
11 that gas other than the New England market. And so,  
12 when you reduce the capacity, you're going to  
13 increase pressure on the market, and the prices are  
14 going to go up.

15 So, we believe that, you know, the system  
16 is highly utilized. No system is full every day,  
17 it's just not the way it works. We believe it's  
18 highly utilized, it will continue to be highly  
19 utilized, so we do not believe there's any reason  
20 to reduce the capacity because it is highly  
21 utilized and it will be in the future.

22 Q. [60] Mais comme je l'ai mentionné hier, ma lecture  
23 du marché, dans sa situation actuelle, c'est que,  
24 parce que nous avons beaucoup de capacité  
25 excédentaire dans notre marché, ça laisse de la

1 place à des gens qui sont là juste... les « fly-by-  
2 night » qui viennent juste pour des courtes  
3 périodes, mais qui créent une pression très forte à  
4 la hausse sur les prix dans les périodes de pointe.  
5 Si on réduit la capacité excédentaire, ces gens-là  
6 vont aller jouer ailleurs ou vont jouer sur  
7 d'autres formes d'énergie?

8 A. I guess if the transition of the market can be done  
9 in a way that all customers can be served by...  
10 their needs can be served and they're not going to  
11 be subjected to the... the whim of that market,  
12 then, you know, right-sizing, maybe there is some  
13 difference. But our view right now, our best view  
14 says that the market needs that capacity. You know,  
15 should another opportunity for folks to firm up in  
16 some way and for us to make sure that there's  
17 enough capacity for everyone in the market, maybe  
18 we'll know better. But our best view right now is  
19 that the market is sized, it has developed and is  
20 sized to meet the demands that are there today.

21 Q. **[61]** Vous devancez une autre question que j'avais.  
22 À la page 9, dans vos conclusions. Donc, vous venez  
23 de l'exprimer. La position d'Enbridge semble être  
24 que la capacité actuelle dans le Tiangle est  
25 suffisante et pleinement utilisée, et donc, devrait



1 être maintenue telle quelle. Puis je n'embarquerai  
2 pas sur la question de with no cost consequences,  
3 ça, c'est une autre question. Vous aurez l'occasion  
4 de débattre de ça devant l'ONE. Mais, sur la  
5 capacité, on a entendu la position de Gaz Métro  
6 hier, qui semblait montrer une ouverture au right-  
7 sizing. On a entendu tantôt les représentants de  
8 l'ACIG, qui semblent aussi avoir une ouverture pour  
9 un right-sizing. Est-ce que ça influence votre  
10 position?

11 R. I think that the market gets a fair opportunity to  
12 be right-sized, and a clear right-sizing that takes  
13 under consideration the real needs of the market,  
14 then, you know, I, too, think that there may be  
15 opportunities to right-size, we don't know yet.

16 Q. **[62]** On va prendre la slide 8. À la Régie, nous  
17 avons depuis de nombreuses années des audiences  
18 très actives avec Gaz Métro sur les plans  
19 d'approvisionnement. Mais notre habitude, c'est  
20 d'avoir devant nous un LDC qui tente de satisfaire  
21 l'ensemble de ses besoins, à la pointe, dans les  
22 conditions d'hiver extrêmes, avec des  
23 approvisionnements fermes. Là, on apprend de votre  
24 mémoire, et de votre position, que Enbridge ne  
25 couvre pas nécessairement pas tous ses besoins à la

1           pointe par des outils fermes. Est-ce que ça fait  
2           longtemps que vous pratiquez ce sport extrême?  
3       R. I'm going to tell people I'm in extreme sports now.  
4           It's partially to do, I mentioned earlier the  
5           nature of our franchise. It's very peaky. It has  
6           very high difference in demand in the summer versus  
7           the winter. And, for those very coldest days, it is  
8           more economic for us to contract for peaking  
9           supply, rather than hold firm transport for the  
10          entire year, and it's an approach that's been, that  
11          the Ontario Energy Board has approved and endorsed,  
12          and expects us to use. So, the way we do this is we  
13          do an RFP into the market, for typically, what we  
14          call bullets of peaking supplies. And what we get  
15          from the market is, 'Okay, yes, on ten days,  
16          throughout the year, you can call us up, and we'll  
17          take our supply that's destined for the U.S.  
18          market, and we're going to give it to you. You're  
19          going to pay us what we would have gotten in the  
20          New England market.'

21                   And so, even if last year, at thirty-eight  
22                   dollars (\$38), an average price, to hold firm  
23                   capacity in buying that gas at Echo would have cost  
24                   about sixty-three dollar (\$63), effectively cost  
25                   sixty-three dollars a Gigajoule, so even in an

1 extreme winter, it made sense for us to use the  
2 peaking... What I fear is a market... You know, we  
3 rely on just a little, on a very few days. What I  
4 fear is a market that is heavily reliant on that  
5 secondary market, and what that could do to prices.  
6 So, yes, we do use it on those very coldest days,  
7 to take that, just those top peaks of weather.

8 Q. [63] O.K. Puis ne le prenez pas mal, là, c'était  
9 juste une joke. Nous sommes juste surpris, mais je  
10 suis certain que si vous le faites, c'est parce  
11 qu'il y a une réalité, il y a une rationnelle  
12 économique de le faire. Et donc, une stratégie  
13 d'approvisionnement comme la vôtre repose sur un  
14 marché secondaire très fluide et très actif?

15 R. That's right. And I would just say that, given what  
16 we know about firm contracts or all that they're  
17 going to be served, at least, that's the current  
18 view. If we would have the opportunity today,  
19 knowing what we know today, we would probably firm  
20 up that capacity, 'cause we're no longer as  
21 comfortable as we were in the past. And we would  
22 explain to our regulator, the OEB in that way is  
23 that it has worked for us in the past, but we  
24 probably have to firm it up in the future, not  
25 because of economic reasons but for reliability

1 reasons.

2 Q. [64] Le sport est devenu trop extrême?

3 A. Exact.

4 Q. [65] Une dernière question concernant notre petit  
5 distributeur québécois, Gazifère. On comprend que  
6 Enbridge est le seul et unique fournisseur de gaz  
7 de Gazifère et, en fait, Madame Meloche, ce n'est  
8 pas parce que je ne veux pas que vous répondiez  
9 mais parce que ça concerne votre fournisseur, notre  
10 question, c'est : si Enbridge n'a pas la capacité  
11 pour répondre aux besoins de tous ses clients, y  
12 compris les interruptibles et ceux qui adhèrent au  
13 service T, qui voudraient revenir au service  
14 continu du distributeur, notre compréhension, c'est  
15 qu'il va avoir un arbitrage à faire. Or, parmi les  
16 clients d'Enbridge, il y a un client qui s'appelle  
17 Gazifère, notre préoccupation, c'est est-ce que  
18 Gazifère va être servie en premier?

19 A. In all aspects of serving Gazifère, we treat  
20 Gazifère the same as any and all of our customers,  
21 actually in our entire franchise. The way we serve  
22 Gazifère is through a postage stamp supply that is  
23 applicable to the Toronto area, the Ottawa area and  
24 Gazifère. So Gazifère actually benefits from that,  
25 because they are in the most expensive area to

1           serve, the Ottawa region is more expensive to serve  
2           than the Greater Toronto area.

3                       But yet, we use a postage stamp so today,  
4           they benefit from the averaging of all of our  
5           customers combined. And very much in the same way,  
6           if there are additional costs to serve our entire  
7           franchise, and including Gazifère, then they would  
8           share in the implications of that. That is how we  
9           have always served Gazifère, I think it has been a  
10          real benefit to Gazifère in the past, and I think  
11          it will continue to be a benefit in the future.  
12          But, yes, we would see Gazifère, you know, to  
13          proportionately participate in whatever the changes  
14          in gas supply costs for them, along with the rest  
15          of our customers.

16          M. LAURENT PILOTTO :

17          Merci. Je n'ai pas d'autres questions.

18          INTERROGÉS PAR LE PRÉSIDENT :

19          Q. **[66]** Moi, je réfère surtout à la réponse dans votre  
20          mémoire, c'est la réponse 37, qui concerne les  
21          capacités de transport; 37, page 26 de 28, et  
22          surtout la dernière partie de cette réponse-là où,  
23          dans mes mots, là, Gazifère dit qu'il y a seize  
24          pour cent (16 %) des besoins de capacité de  
25          transport reposaient sur les clients qui

1           fournissent leur propre transport, puis également  
2           sur le marché secondaire.

3                        La question est la suivante : est-ce que  
4           Enbridge est en mesure d'approvisionner toute sa  
5           demande continue en période de pointe, c'est-à-dire  
6           demande continue plus la demande des clients qui  
7           prennent le service de transport du distributeur?

8           Mr. JAMIE LEBLANC :

9           A. Things are changing rapidly, we continue to be able  
10          to serve our customers. We are here, and we are at  
11          the NEB, and we will be wherever else we are needed  
12          to do whatever we can to make sure that the right  
13          decisions are made around Energy East so that our  
14          customers will have the capacity and the service  
15          they need going forward. I guess that is how I  
16          would answer.

17          Q. [67] O.K. Est-ce qu'on comprend bien que les  
18          clients qui fournissent leur propre service de  
19          transport n'ont pas participé, là, à l'appel de  
20          TCPL, l'appel d'offres de TCPL, n'ont pas  
21          soumissionné à l'appel d'offres de TCPL?

22          A. I don't know, I don't think we know who all  
23          necessarily filed are in the offers, I could be  
24          wrong on that but I don't know. But I do know, if  
25          you look at TransCanada's CDE report, that, at

1 least right now, the only... the only... except for  
2 about a thousand (1,000) Gj/d, the only company  
3 that holds firm transportation to the Enbridge EDA  
4 is Enbridge Gas Distribution. I don't know whether  
5 the customers have heard the call and have done  
6 something, but I know many of them have come to us.  
7 I know they didn't all do it, because I know many  
8 of them have come to us, I don't know if some of  
9 them have but I know many have not firmed up. I  
10 guess this is how I would say it.

11 M. LE PRÉSIDENT :

12 Une dernière question. En fait, c'est quoi les  
13 obligations de Enbridge vis-à-vis ces... Monsieur  
14 Trahan?

15 M. JEAN-BENOÎT TRAHAN :

16 R. Bien, peut-être juste un petit mot là-dessus. On a  
17 soumis dans le dossier tarifaire qu'il y avait  
18 trente-sept (37) personnes qui étaient en Ontario T  
19 Service. Il y en a trente-deux (32) à l'heure  
20 actuelle qui cherchent à s'en venir chez nous.  
21 Donc, le mouvement est vraiment présent.

22 LE PRÉSIDENT :

23 Q. [68] Est-ce qu'il y a, concernant justement le  
24 retour de ces clients-là, qui fonctionnent en  
25 transport puis qui veulent maintenant utiliser le

1 transport de Enbridge ou de Gazifère, c'est quoi  
2 les conditions? Est-ce qu'il y a des conditions de  
3 service? Quelles sont les conditions de service, en  
4 fin de compte, de Enbridge?

5 R. Ce que je peux vous dire c'est... je vais laisser  
6 répondre après monsieur Leblanc, mais à la base, il  
7 y a une évaluation qui est faite à savoir s'il y a  
8 de la disponibilité pour les prendre. Donc, il y a  
9 vraiment un travail qui est fait, autant pour les  
10 gens de chez Gazifère que pour les gens de chez  
11 Enbridge pour décider si ces gens-là peuvent  
12 revenir sur notre transport, et donc si on a la  
13 capacité de les accompagner. Donc, c'est comme ça  
14 que c'est fait, de manière plus précise. Je ne sais  
15 pas si monsieur Leblanc peut répondre là-dessus.

16 Mr. JAMIE LEBLANC :

17 A. As far as we're concerned, we have an obligation to  
18 serve customers if it's profitable from a  
19 distribution system to do so. And then, we have an  
20 obligation, then, when they do ask for a service to  
21 go out and get them gas. So, from an Ontario T  
22 point of view, so, if someone is on Ontario T and  
23 they ask to go to Western T, so ask for our  
24 distribution or our transportation, if we say no,  
25 they have the option, because we are the supplier



1 of last resort, to say, "Okay, if you will not give  
2 me Western T, give me system supply." So, they...  
3 we really have no option but to take the Ontario Ts  
4 back if we can serve them economically from the  
5 distribution system. They're already on it, so we  
6 can do that.

7 For curtailable customers, there's a  
8 further test. We have to look at whether we can  
9 serve them in peak conditions economically. So can  
10 we serve them today? Maybe. We'll decide that. If  
11 not, we'll look, is it economic for us to spend the  
12 money to reinforce our system to serve them? Or do  
13 we have to ask them to contribute to that cost in  
14 order to be able to be served. But we can't refuse  
15 them based on transportation. We can only refuse  
16 them based on distribution constraints.

17 M. JEAN-BENOÎT TRAHAN :

18 R. Si je peux ajouter un petit mot là-dessus encore.  
19 On a parlé de turbulences dans le marché, et on se  
20 demandait, j'entendais différentes petites choses  
21 qui tournaient autour de comment le marché réagit.  
22 Dans les gens qui reviennent, il y en a que c'est  
23 des « shippers » qui reviennent, donc c'est des  
24 gens qui, leur business c'était de vendre du  
25 transport, et ces gens-là sont maintenant tellement

1           apeurés par ce qui se passe autour d'eux qu'ils  
2           préfèrent laisser leur entreprise, une partie de  
3           leur entreprise, de laisser tomber cet aspect-là.

4                        Donc, quand on parle de turbulences, comme  
5           économiste, quand tu regardes ça puis que tout le  
6           monde se sauve, puis que tout le monde essaie  
7           d'aller en dessous du parapluie, bien c'est parce  
8           qu'il doit y avoir un problème dans le marché, là.  
9           On a entendu parler les gens de TCPL de  
10          « reshuffling ». Les gens font juste se  
11          repositionner.

12                      Alors, je vous dirais, quand tous les as du  
13          jeu vont tous sur le même bord, là, puis ici quand  
14          je parle des as du jeu, c'est les gens, c'est les  
15          « shippers », c'est les plus grands connaisseurs du  
16          marché, les industriels qui ont travaillé pour  
17          avoir le « unbundling » et d'essayer d'aller  
18          chercher les opportunités dans le marché, quand  
19          tous ces gens-là s'en vont se cacher en dessous du  
20          parapluie, quelque part il doit y avoir une  
21          turbulence certaine dans le marché.

22          Mr. JAMIE LEBLANC :

23          A. Just one other thing I'll add. I didn't mean to  
24          sound so negative, I guess maybe, in my answer. I  
25          mean, from my point of view, serving those

1 customers is good for Québec, it's good for  
2 Ontario, it's good for the country. We don't want  
3 to hold back service to those customers. We want  
4 them to benefit like all the other customers that  
5 are on gas like them, from the same benefits of  
6 natural gas, so to hold back service because our  
7 service is being threatened, it doesn't make sense,  
8 and that we too, to the extent we possibly can,  
9 want to make sure that customers get the service  
10 they want, so that they can compete and they have  
11 the advantage of natural gas the same as everybody  
12 else in the market.

13 LE PRÉSIDENT :

14 Merci. La Régie n'aura pas d'autres questions. En  
15 fait, il nous reste, Madame Meloche, Monsieur  
16 Trahan, Monsieur Fischer, Monsieur Leblanc, à vous  
17 remercier pour votre participation. J'ai trouvé  
18 très enrichissante la participation des gens de  
19 l'autre province. J'ai bien aimé, j'ai appris des  
20 choses et c'est très enrichissant pour nous autres.

21 Écoutez, ici ça met fin à l'audience dans  
22 le cadre du dossier Avis au ministre. Il ne me  
23 reste en fait qu'à remercier tous les participants  
24 pour leur excellente collaboration à ce débat-là.  
25 Nos échanges vont définitivement nous aider à

1 réaliser notre mandat. J'aimerais également  
2 remercier la greffière, nos sténographes et  
3 également les gens qui ont travaillé à la  
4 traduction continuelle, pour leur excellent  
5 travail. Là-dessus, merci beaucoup et à la  
6 prochaine.

7

8 AJOURNEMENT DE L'AUDIENCE

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1        SERMENT D'OFFICE

2

3        Je, soussignée, **ROSA FANIZZI**, sténographe  
4        officielle, certifie sous mon serment d'office que  
5        les pages qui précèdent sont et contiennent la  
6        transcription fidèle et exacte des témoignages et  
7        plaidoiries en l'instance, le tout pris au moyen de  
8        la sténotypie, et conformément à la Loi.

9        Et j'ai signé,

10

11

12

13

14        \_\_\_\_\_  
**ROSA FANIZZI**

15