

RÉMUNÉRATION DES COMPTES D'ÉCARTS

EXPERTISE DE LA FIRME CONCENTRIC ENERGY ADVISORS



Remuneration on Deferral Accounts

Prepared Direct Testimony of

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Julie F. Lieberman

On behalf of Hydro-Québec Distribution

Presented to the Régie de l'énergie

November 25, 2014

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I. INTRODUCTION

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- 2 Concentric Energy Advisors, Inc. ("Concentric") provides this testimony on behalf
- of Hydro-Québec Distribution ("HQD") under two witnesses, Mr. Coyne and Ms.
- 4 Lieberman, who have collaborated in its preparation. The words "Concentric",
- 5 "we", and "our" are used interchangeably in the text.

A. QUALIFICATIONS

- 7 Q. Please state your name, affiliation, and business address.
- 8 A. My name is James M. Coyne, and I am employed by Concentric as a Senior Vice
- 9 President. My business address is 293 Boston Post Road West, Suite 500,
- 10 Marlborough, MA 01752.
- 11 Q. Please describe your experience and qualifications.
- 12 A. I am among Concentric's professionals who provide expert testimony before federal,
- state and Canadian provincial agencies on matters pertaining to economics, finance,
- and public policy in the energy industry. Concentric provides financial, economic
- and regulatory advisory services to clients across North America, including utility
- 16 companies, regulatory and public agencies, and utility sector investors. I regularly
- advise utilities, generating companies, public bodies and private equity investors on
- business issues pertaining to the utility industry. This work includes calculating the
- 19 cost of capital for the purpose of ratemaking, and providing expert testimony and
- studies on matters pertaining to incentive regulation, rate policy, valuation, capital
- 21 costs, demand side management, low-income programs, fuels and power markets. In
- 22 addition, I work for utilities, independent developers and public bodies on issues

pertaining to the management and development of power generation, distribution and transmission facilities.

I have authored numerous articles on the energy industry and filed testimony before the Federal Energy Regulatory Commission and jurisdictions in Alberta, British Columbia, California, Connecticut, Maine, Massachusetts, New Jersey, Nova Scotia, Ontario, Québec, South Dakota, Texas, Vermont and Wisconsin. I also publish a periodic report (in collaboration with the Canadian Gas Association) that compares and analyzes ROEs for gas and electric utilities in Canada, and I have spoken at industry and regulatory sponsored events on the topic.

Prior to joining Concentric, I was Senior Managing Director in the Corporate Economics Practice for FTI/Lexecon, and Managing Director for Arthur Andersen's Energy & Utilities Corporate Finance Practice. In those positions, I provided expert testimony and advisory services on mergers, acquisitions, divestitures and capital markets for clients in the energy industry. In addition to the foregoing positions, I was also Managing Director for Navigant Consulting, with responsibility for the firm's Financial Services practice, Director in DRI's Electric and Natural Gas practices, and Senior Economist for the Massachusetts Energy Facilities Siting Council, where I analyzed the supply plans and facilities proposals from the state's electric and gas utilities. I also served as State Energy Economist for the Maine Office of Energy Resources. I hold a B.S. in Business Administration from Georgetown University and a M.S. in Resource Economics from the University of New Hampshire. My qualifications are more fully detailed in the curriculum vitae.

- Q. Please state your name, affiliation, and business address.
- 2 A. My name is Julie F. Lieberman, and I am also employed by Concentric as a Project
- Manager. My business address is 293 Boston Post Road West, Suite 500,
- 4 Marlborough, MA 01752.

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- 5 Q. Please describe your experience and qualifications.
 - A. I have approximately 30 years experience in the energy industry with 10 years
- 7 focused specifically on utility regulation. My work has included utility ratemaking,
- 8 risk management, regulatory policy, financial and economic analysis, business
- 9 valuation, due diligence and litigation support and analysis. Since joining Concentric
- in March 2004, I have advised numerous utility and energy clients on a wide range of
- financial and economic issues with primary concentrations in regulatory finance,
- such as the determination of the cost of capital and capital structure for ratemaking,
- 13 consolidated tax savings adjustments, remuneration on deferral and variance
- 14 accounts, risk management, and an assessment of business, regulatory and financial
- 15 risk.
- I have co-authored several articles on utility regulation and ratemaking and have
- testified in Ontario on the topics of cost of capital and capital structure. I also have
- 18 co-authored two studies with Mr. Coyne that compared and analyzed ROEs for gas
- and electric utilities in Ontario, and have made a presentation to the Canadian
- 20 Electricity Association on the topic of cost of capital.
- 21 Prior to joining Concentric, I served in the financial and risk related fields in the
- 22 unregulated energy trading and marketing sector. I am a licensed C.P.A. (Texas),

- and am a FINRA licensed securities professional (Series 7, 63, and 79). I have a

 Master's degree in Finance from Boston College, and an undergraduate degree in
- 3 Accounting from Indiana University. My qualifications are more fully detailed in my
- 4 curriculum vitae.

5 Q. On whose behalf are you testifying?

- 6 A. We are submitting this testimony on behalf of HQD, a division of Hydro-Québec,
- 7 Inc. ("Hydro-Québec").

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B. SCOPE OF TESTIMONY

9 Q. What is the purpose of your testimony in this proceeding?

A. Our testimony presents Concentric's evidence and expert opinion concerning the appropriate remuneration on deferral and variance accounts ("DVA" or "DVAs") for regulated utilities and responds to the direct testimony of the AQCIE-CIFQ, the ACEFQ, and the OC on this matter. Our testimony focuses on the guiding regulatory principles and corporate financial principles that should be considered in determining an appropriate level of return for deferral and variance accounts. We have also conducted a review of North American regulatory precedent on the issue of deferral account remuneration to inform our conclusions. Concentric has also reviewed the past decisions and precedents established by the Régie de l'énergie (the "Régie") in consideration of such matters. Concentric has relied upon its own research and data sources normally used for such purposes before regulators in Canada and the U.S. To gain additional information, Concentric has also

1 communicated directly with individual Canadian utilities to better understand their
2 treatment for such accounts.

C. EXECUTIVE SUMMARY

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- 4 Q. Please summarize the results of your analyses and your conclusions.
- 5 A. Concentric's conclusions can be summarized as follows:
 - 1) Established legal and regulatory principles require that HQD be given an opportunity to earn a fair return on its invested capital, and it is well-settled in regulatory economics that investors should earn a fair return on the capital they commit to utility service, inclusive of net short-term capital;¹
 - 2) Though corporate financing principles prescribe the matching of financing terms with the life of the financed asset, cost of service regulation sets rates under the assumption that assets are financed with an allowed capital structure (deemed or actual), i.e. a percentage of debt, preferred equity and common equity, at their respective rates of return, to arrive at the weighted average cost of capital ("WACC");
 - 3) To disregard the WACC for certain financing but to apply it for others, would r double-count certain debt issuances in the cost of capital and undermines the overall regulatory financing assumptions upon which rates are determined and investors are compensated;

Concentric understands that the Régie adheres to the "just and reasonable" standard for the setting of overall utility rates, consistent with regulatory practice elsewhere in Canada and the U.S. We refer here, specifically to the "Fair Return Standard", emanating from the decision in *Northwestern Utilities v. City of Edmonton* (1929) [1929] S.C.R. 186 ("Northwestern"), and widely acknowledged as the legal and regulatory standard in Canada for purposes of determining the appropriate cost of capital for regulated utilities.

1 4)	Investors consider the aggregate impact of all business risk factors on the risk of
2	the firm in establishing the required return for utility investment. Accordingly,
3	the WACC is based on the aggregate financing required to secure the firm's
4	assets and is not disaggregated for various asset classes. The risks of deferral and
5	variance accounts are aggregated with the risks of the rest of HQD's rate base;
6 5)	A 5-year deferral account requires the same financing as a 5-year asset in rate
7	base, is subject to the same earnings stream, and accordingly should be allowed
8	to recover the same cost of capital;
9 6)	In response to the Régie's request for a benchmarking comparison to other
10	regulatory jurisdictions, Concentric submits its analysis of Canadian and U.S.
11	regulatory treatment of deferral and variance accounts. Concentric finds that
12	although regulatory principles suggest that deferral and variance account balances
13	should earn the WACC, in practice the application of the WACC to regulatory
14	asset balances is more varied and tends to be specific to each jurisdiction and the
15	circumstances that gave rise to the deferral or variance account;
16 7)	In response to the recommendations of intervenors to apply a 100% short (or
17	mid) term debt rate to the DVA balance, Concentric finds four fundamental
18	flaws in this argument:
19	• Utilities do not finance 5-year investments with 100% debt; there is
20	always an equity component;
21	Assuming so would effectively change HQD's allowed capital

structure, without offsetting compensation for that change;

- 1 The DVA financing is already included in HQD's financing, and is 2 included in the WACC at the appropriate cost; and
- If the DVA account balance is removed and financed separately, appropriate adjustments are required to the WACC, leaving ratepayers and 4 the utility harmless; there is no net gain or loss.

Q. How is the remainder of your testimony organized?

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The remainder of the testimony is organized as follows. Section II provides background on this proceeding and describes the issues regarding deferral account remuneration. Section III identifies the relevant regulatory and financial principles and applies them to this matter. Section IV discusses the specifics of HQD's circumstances and the deferral account treatment it has sought. Section V presents a comparison of methods of remuneration of deferral and variance accounts in Canada and the U.S. Section VI presents Concentric's perspective on issues raised in intervenor evidence.

II. BACKGROUND AND DEFINITION OF THE ISSUE

Q. Please describe the circumstances that have given rise to this proceeding.

Α. This proceeding stems from consideration by the Régie in HQD's 2014-2015 Rate Application, to revisit the regulatory treatment (remuneration) on the distribution utilities' deferral and variance accounts. This is particularly important for HQD as it recently added \$380 million to its electricity pass through account in 2014, which it proposes to capitalize in its rate base in 2015 and amortize beginning in 2016 for 5 years. This brings the unamortized balance in HQD's deferral and variance accounts

to a total of \$679.2 million by the end of 2014; and \$826.4 million by the end of 2015.² Although the Régie has not established a set policy with respect to remuneration on deferral and variance accounts, the Régie has historically allowed the WACC on the unamortized balance. However in HQD's last rate proceeding, ACEFO, an intervenor in the case, raised the issue that longer amortization periods result in large payments of carrying costs by ratepayers. The ACEFO recommended that the average cost of debt be used for the carrying costs on the unamortized balance for the weather normalization accounts, pointing to the British Columbia Utilities Commission ("BCUC") and the Ontario Energy Board ("OEB") as two examples of regulatory commissions that employ this methodology.

In its Decision D-2014-037, the Régie announced that in its next rate case it would review the return on variance accounts given their significant size. The Board also instructed HQD to present an in-depth analysis on remuneration for deferral and variance accounts and to perform a benchmarking survey of other jurisdictions and the approaches used for remuneration of different types of variance accounts.

Q. What rationale has the Régie articulated in the past with respect to its use of the WACC for carrying costs on deferral and variance accounts?

Although, the Régie has not adopted an across-the-board methodology for determining the return on variance and deferral accounts, it has authorized the use of the WACC for each of HQD's variance accounts each time a deferral or variance account was proposed. These variance accounts have been authorized by the Régie

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² HQD Discovery Response, R-3905-2014, HQD-15-1.5, R-4.2, p. 12

1	after a review of whether the accounts met the criteria for variance and or deferral
2	accounts, i.e. whether the costs they covered were significant, volatile, unpredictable,

and were beyond the distributor's control in previous rate filings.

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This treatment reverts back to 2003, where in Decision D-2003-93, Docket R-3492-2002, the Régie allowed the WACC on the newly created electricity supply and transmission variance accounts. This treatment was later challenged by intervenors, who took exception to the inclusion of those accounts in rate base and the associated return earned at the WACC. The Commission upheld its treatment in Decision D-2006-34, recalling that it had previously authorized the creation of deferral and variance accounts outside of rate base with a return pegged to the WACC. It found in that Decision that for such accounts to earn the WACC was customary and reasonable regulatory treatment. It held that proposed return mechanisms had to be

considered in relation to the regulated company's capital structure and business risk.

14 Q. Are longer-term amortizations for HQD's DVA accounts new?

- 15 A. No. The weather deferral account was established in 2006 and has had 5-7 year amortization in place since 2009, earning the WACC.
- 17 Q. Has the Régie maintained its use of the WACC for carrying costs on deferral
 18 and variance accounts?
- 19 A. Yes. The Régie has found after its review that a return earned on deferral and
 20 variance accounts at the WACC is consistent with past regulatory practice.
 21 However, since 2013, the Régie has shown some interest in revisiting the issue of the
 22 return on the various variance and deferral accounts. In its most recent decisions,

2		of their respective rate applications. ³
3	III.	REGULATORY AND FINANCIAL PRINCIPLES THAT INFORM CONCLUSIONS
4	Q.	What are the primary regulatory principles that provide guidance on this
5		issue?
6	Α.	The overarching regulatory principle relevant to this issue is the fair return standard.
7		The principles surrounding the concept of a "fair return" for a regulated company
8		were established by the Supreme Court of Canada in the Northwestern Utilities v. City of
9		Edmonton (1929) ("Northwestern") case, where the Supreme Court found:
10 11 12 13 14		By a fair return is meant that the company will be allowed as large a return on the capital invested in its enterprise (which will be net to the company) as it would receive if it were investing the same amount in other securities possessing an attractiveness, stability and certainty equal to that of the company's enterprise. ⁴
15		As stated by Major and Priddle in 2008, this definition remains in full legal effect

the Régie has asked each Gaz Metro, Gazifére and HQD to study this issue in each

The Fair Return Standard has been interpreted many times in both Canada and the
U.S. The National Energy Board ("NEB") summarized its interpretation of the "fair

19 return standard" in its RH-2-2004 Phase II Decision and more recently reiterated

today.5

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The relevant discussion can be found in Gaz Metro Decision D-2013-106, Gazifere Decision D-2013-191, and HQD Decision D-2014-037.

⁴ Northwestern at p. 186.

The Fair Return Standard for Return on Investment by Canadian Gas Utilities: Meaning, Application, Results, Implications, by The Honourable John C. Major, Former Justice, Supreme Court of Canada, and Roland Priddle, President, Roland Priddle Energy Consulting Inc., Former Chair of the National Energy Board, March 2008, at p. 4.

1		that interpretation in its Trans Quebec & Maritimes Pipelines Inc. KH-1-2008 Decision,
2		at pp. 6-7.
3 4 5		The Board is of the view that the fair return standard can be articulated by having reference to three particular requirements. Specifically, a fair or reasonable return on capital should:
6 7 8		 be comparable to the return available from the application of the invested capital to other enterprises of like risk (the comparable investment standard);
9 10		 enable the financial integrity of the regulated enterprise to be maintained (the financial integrity standard); and
11 12 13		 permit incremental capital to be attracted to the enterprise on reasonable terms and conditions (the capital attraction standard).⁶
14	Q.	Has the Régie adopted the same legal standards for application of the fair
15		return standard as those described above?
16	Α.	Yes. The Régie embraces the same legal standards for the application of the fair
17		return standard as those put forth by the NEB, and those established through
18		Canadian law. The Régie recognizes the three primary criteria of the fair return
19		standard (i.e., the comparability standard, the financial integrity standard, and the
20		capital attraction standard) and has indicated that these should be used as a guide in
21		exercising its role with respect to fixing a reasonable rate of return. ⁷ In addition, the
2		Régie has indicated that its duty is to determine a reasonable rate of return, and the

National Energy Board RH-2-2004 Reasons for Decision, TransCanada PipeLines Ltd, Phase II, April 2005, at p. 17.

⁷ Régie de l'énergie, Décision D-2009-156 (R-3690-2009), Gaz Métro, (December 7, 2009), at para [189].

method which it uses is at its discretion.⁸ The Régie has also recognized that, like operating costs, the return allowed to the shareholder is one of the elements of the regulated company's cost of service. The allowed return must, under the official Act⁹ governing utility regulation, ensure that there are sufficient revenues to cover all of the costs.¹⁰

Q. Are there other key regulatory and financial principles that are relevant to this issue?

Yes, there are several. Beyond the overarching concept of the Fair Return Standard, this issue also invokes an understanding of the components of the cost of service revenue requirement and its derivation, including fundamental constructs such as the components of rate base and the allowed return on rate base. This discussion also must consider the matching principle that is fundamental to finance and regulatory economics. Finally, another relevant regulatory principle to this issue is the "standalone" principle, which we will discuss in responding to Dr. Booth's testimony.

Q. Please explain the concepts of rate base and capital structure.

A. According to Bonbright, a widely recognized regulatory theorist and economist, the

concept of rate base applies to assets committed to utility service and does not

involve the specific tracing of sources and uses of funds. Bonbright states: "rate

base is defined as the: (1) net plant in service; (2) property held for future use; (3)

working capital; and (4) construction work in progress (CWIP) – no AFUDC. The

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⁸ Ibid., at para [195].

R.S.Q., chapter R-6.01, An Act respecting the Régie de l'énergie ("the Act") empowers the Régie to set rates for regulated energy utilities in Québec.

¹⁰ Régie de l'énergie, Décision D-2009-156 (R-3690-2009), Gaz Métro, (December 7, 2009), at para [192].

capital structure simply represents the funds used to finance the rate base. The sources, not the uses, of particular funds (debt, equity, deferred taxes, and other capital structure components) are not easily traceable."

4 Q. How do you interpret Bonbright's statement that the sources, not the uses of particular funds are not easily traceable?

Bonbright is referring to the composition of rate base and the funding source for each asset in rate base. It would be at a minimum excessively burdensome, if not impossible, to trace each asset to its source of financing, i.e. various maturities of long-term debt, short-term debt, equity, etc. For this reason, a weighted average cost of capital attributes the actual aggregate financing mix to all assets. Not every asset requires all three components of capital for the financing, indeed the actual cost of financing any given asset will most always be either higher or lower than the average, but when the WACC is applied across the aggregate of all net assets of the utility, the utility is provided the opportunity to exactly recover its cost of capital.

Q. What does the WACC represent and how is it applied?

16 A. The WACC is derived by from its respective pieces, debt, preferred equity and
17 common equity. The cost of debt and cost of preferred equity are directly observed
18 from the utility's past financing; however, the cost of equity must be estimated. In
19 ratemaking, the cost of capital is the basic standard of a fair rate of return. 12

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Bonbright, Danielsen, & Kamerschen, Principles of Public Utility Rates, Second Edition, Public Utilities Reports, Inc. p. 237

¹² Ibid at 305.

Q. What is meant by short-term capital versus long-term capital?

- A. The accounting classification of short-term capital refers to capital that is outstanding for less than one year. Anything that is outstanding for greater than one year is classified as long-term. The portion of long-term debt that is payable within the upcoming year is classified as the current portion of long-term debt and is considered to be a short-term or current liability. The difference between current assets and current liabilities is referred to as net working capital.
- 8 Q. Do regulatory principles provide guidance on the proper return for short-term
 9 capital?
- 10 A. Yes. Short-term capital can also be described as working capital, which as indicated
 11 is one of the components of rate base to which the WACC is applied to arrive at the
 12 utility revenue requirement. According to Bonbright,

"[w]orking capital as it applies to a regulated utility, can be described as the average amount of capital in excess of that used to finance net utility plant, (and other separately identified rate base components) necessary to operate the business.

The working capital allowance is necessary to bridge the gap between the time when costs are incurred in providing service and the time the utility is paid for that service. In general, the components represented are invested capital used to support inventories, petty cash funds, prepayments, minimum bank balances, and costs of providing services. When these funds come from investor sources (debt and equity securities issued or earnings retained in the business), they are legitimate investments to provide service and thus, should be included in rate base. Inclusion of an allowance for working capital in rate base is an appropriate method of compensating investors for the cost of capital which they have provided for these purposes. Since a utility's sales price is set by the Commission rather than by competition, the cost of the capital needed to finance the utility's working capital must be included in the

revenue	requirements	s if the	investors	are to	be	compensated	for	the
capital th	nev have deve	oted to	the busine	ess." ¹³		-		

Though Bonbright goes on to talk about the various means of computing working capital for purposes of determining rate base, it is clear from the excerpt above that short-term cash outlays for things like petty cash funds, to maintain minimum bank balances, purchases for inventory, etc. are legitimate capital investments incurred to provide utility service that should be allowed to earn the WACC.

Isn't it true that the term of financing should match the useful life of the asset, so that a short-term asset should only earn a short-term financing rate?

Concentric agrees that it is generally advisable to match the financing term to the life of the asset being financed. As indicated previously, corporate finance principles dictate that there should be such matching so that the financing costs of the asset can be offset by the revenue stream generated by the asset. However, cost of service ratemaking does not attempt to trace the exact source of financing to each respective asset, or even attempt to distinguish tranches of financing for assets of different lives, but instead applies the aggregate financing rate to all net capital of the utility. In this way, the utility is able to recover all of its capital, short-term and long-term without having to go through an unduly burdensome process of assigning specific costs to specific assets.

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Bonbright, Danielsen, & Kamerschen, Principles of Public Utility Rates, Second Edition, Public Utilities Reports, Inc. p. 243.

Q. How important is the matching principle and is the utility required to adhere to it?

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Finance recognizes the matching principle for funding assets, but this is not the only consideration in determining the appropriate financing for an asset. Financial managers devote a great deal of their time to finding the right debt instrument to fit their needs. Financial managers must consider how to place the debt, i.e. public or private placement, collateral, call features, fixed or floating rate, covenants, etc. It is not a requirement that long-term assets are exclusively financed with long-term debt, but to do otherwise would expose the firm to refinancing risk subjecting the firm's earnings to short-term interest rate volatility. Similarly, it is generally not advisable to use long-term debt to fund short-term assets, since prevailing market rates may vary significantly from the original long-term interest rate. These general principles are reflected in utility ratemaking concepts, where the invested capital of the utility is deemed to be funded with a mixture of debt and equity for all of the utility assets.

How does the impact of assigning a short-term debt cost to a large regulatory asset balance impact the utility's ability to earn its allowed return?

Financing a sizeable component of the company's invested capital with an assigned short-term debt cost, reduces the return earned on the utility's net assets. Or said another way, if you directly attribute 5-year debt to a 5-year variance account balance, it would be necessary to correspondingly increase the financing costs associated with the longer term assets such that the company may fully recover its cost of capital. By employing the assumption that all assets are financed by the WACC, the regulator is not only attributing a long-term capital rate to shorter-term assets, but also applying

short-term debt costs to longer-term assets. To pick and choose assets and suggest they are financed with lower-cost, shorter-term debt ignores the assets at the other end of the spectrum that are financed with longer-term, higher-cost debt and equity, but still earn only the average cost of capital. This undermines the overall assumption and mathematics that the average return applies to the aggregate invested capital.

Q. Can you provide a numerical example of this?

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Yes. As shown in Figure 1, we have provided an illustrative example. First, we have established a base case, which assumes a utility with net rate base of \$5 billion is financed with 60% debt and 40% equity. Further assume its weighted average debt cost is comprised of 5-year, 10-year, 20-year and 30-year debt, averaging an aggregate debt cost of 3.53%. We also assume a 10% cost of equity on 40% equity, yielding a WACC of 6.12%. If the WACC of 6.12% is applied to the entire net rate base, the utility will exactly recover its capital costs of \$306 million. Now assume (in Scenario 2), that the utility must finance an incremental \$500 million for purchased power costs due to the extreme winter, and those costs are financed in accordance with the matching principle and the utility's deemed capital structure. As shown in Figure 1, Scenario 2, 60% of the financing is new 5-year debt (\$300 million) and 40% is financed with equity (\$200 million) to maintain the deemed regulatory capital structure. In this case, the utility cost of debt decreases from 3.53% to 3.39%, the WACC decreases from 6.12% to 6.04%, and rate base increases from \$5 billion to \$5.5 billion. The total capital costs increase by \$26 million. Now suppose (in Scenario 3) that this new \$500 million regulatory asset can be exclusively financed with 5-year debt (i.e. no equity). As demonstrated in the example, attributing a 5-year debt rate directly to the asset will cause the utility's actual capital structure to shift from its deemed capital structure to a more highly leveraged structure of 63.6% debt and 36.4% equity. This shift in the capital structure will require rebalancing with higher priced equity to maintain the utility's deemed equity ratio.

1 Figure 1: Example of mixing WACC and specific identification of financing

Scenario 1: Base case before financing deferral and variance account

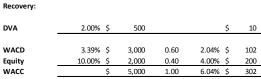
	Cost	Balance	Weight	% Return	\$ Return
5-year debt	2.00%	\$ 200			\$ 4
10-year debt	3.00%	\$ 500			\$ 15
20-year debt	3.50%	\$ 1,000			\$ 35
30-year debt	4.00%	\$ 1,300			\$ 52
WACD	3.53%	\$ 3,000	0.60	2.12%	\$ 106
Equity	10.00%	\$ 2,000	0.40	4.00%	\$ 200
WACC		\$ 5,000	1.00	6.12%	\$ 306

Scenario 2: Deferral and variance account of \$500 million financed according to deemed capital structure

	Cost	Balance	Weight	% Return	\$1	Return
5-year debt	2.00%	\$ 500			\$	10
10-year debt	3.00%	\$ 500			\$	15
20-year debt	3.50%	\$ 1,000			\$	35
30-year debt	4.00%	\$ 1,300			\$	52
WACD	3.39%	\$ 3,300	0.60	2.04%	\$	112
Equity	10.00%	\$ 2,200	0.40	4.00%	\$	220
WACC		\$ 5,500	1.00	6.04%	\$	332

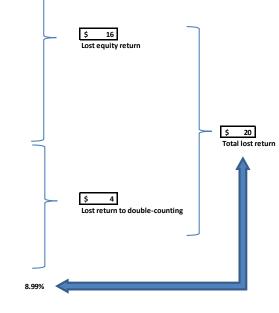
Scenario 3: Deferral and variance account of \$500 million financed 100% 5-year debt out of rate base

	Cost	Balance	Weight	% Return	\$ I	Return
5-year debt	2.00%	\$ 700			\$	14
10-year debt	3.00%	\$ 500			\$	15
20-year debt	3.50%	\$ 1,000			\$	35
30-year debt	4.00%	\$ 1,300			\$	52
•						,
WACD	3.31%	\$ 3,500	0.64	2.11%	\$	116
Equity	10.00%	\$ 2,000	0.36	3.64%	\$	200
•						
WACC		\$ 5,500	1.00	5.75%	\$	316
Recovery:						



Scenario 3: Realized Equity Return

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Recovered

- Q. If the Regie wishes to directly assign a debt rate to the deferral and variance account, must that debt be removed from the calculation of the WACC?
- Otherwise, the debt rate would be given too much weight in the capital 3 Α. 4 structure. In effect the directly-assigned debt would be double-counted, once in the 5 WACC and then again by applying it specifically to the variance account it financed. As shown in Figure 1, Scenario 3, if the return is computed based on the utility's 6 7 actual financing and WACC (as suggested by Dr. Booth), but the DVA return is 8 based solely on the 5-year debt rate, capital costs will be under recovered by \$20 9 million (i.e. \$16 million due to the assumed lack of equity financing and \$4 million due to double-counting the 5-year debt cost), lowering the realized equity return to 10 11 8.99%. In the example, the specific debt cost is directly attributed to the \$500 million balance, but the WACC (including that debt cost and assuming the 60/40 12 debt to equity ratio) of 6.04% is applied to the remainder of the assets, the utility 13 14 recovers \$500 million at 2% (\$10 million for the deferral and variance account); and 15 \$5 billion at a WACC of 6.04% (\$302 million return on rate base) for a total return 16 on capital of \$312 million versus the \$332 million in capital costs calculated in 17 Scenario 2, reducing the utility return by \$20 million and reducing its equity return from the 10% it is authorized to 8.99% ((200-20)/2000). 18
 - Q. Is it likely that HQD could finance a \$380 million deferral account entirely with short-term debt?
- A. No. First of all, it is impossible to finance a 5-year asset balance with short-term debt such as commercial paper, without exposing the utility to significant refinancing

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risk. Furthermore, utilities finance with a mixture of debt and equity in accordance
with their regulatory capital structure and would not fund a balance of \$380 million
entirely with debt.

Q. So, does Concentric recommend that HQD continue to earn the WACC on deferral and variance accounts?

Yes. Concentric recommends that all deferral and variance accounts be included in rate base and be allowed to earn the WACC. As shown above, if the specific debt costs are directly assigned to the assets they financed, and are handled outside of rate base, then to be fair to the utility the WACC must be recalculated without that debt. It is also unrealistic to assume that the utility would finance a \$500 million 5-year asset entirely with debt. Even if the utility could find this financing, it is constrained by its deemed regulatory capital structure. Applying the WACC to the aggregate net assets is the most efficient and fair way to ensure that the utility recovers its weighted average costs of capital. Allowing the WACC on deferral and variance account balances is not suggesting that these balances should earn long-term debt rates. The assets' specific financing is already reflected in the WACC. The WACC distributes the actual costs of financing capital across the utility's net assets. The bottom line is that using the WACC provides the matched recovery of capital costs. Deviating from the use of the WACC by identifying specific assets with their costs of financing, requires either specific identification of financing rates to all assets (or tranches of assets) or requires a recalculation of the WACC exclusive of the specific debt costs.

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IV. SPECIFICS OF HQD'S CIRCUMSTANCES

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- 2 Q. Please describe features of HQD's deferral account regulatory treatment that
- 3 make it unique in terms of its financing policies.
- 4 A. HQD is governed under a deemed capital structure comprised of 35% equity and 5 65% debt. The debt rate may be comprised of any outstanding debt with terms 6 greater than one year in duration. With respect to the cost of debt, HQD's parent 7 Hydro-Québec manages its debt financing programs in a comprehensive manner 8 such that there is no financing specifically for any of its operating segments or for 9 particular assets. This integrated financing policy has been in effect since D-2003-93 10 and the Régie has used Hydro-Québec's integrated cost of debt to estimate the 11 distributor's deemed cost of debt and the weighted average cost of capital for the 12 purposes of determining the regulatory revenue requirement. The cash requirements of the Distribution division of Hydro-Québec are factored into the overall capital 13 14 requirement financed at the parent level.

15 Q. What is the composition of Hydro-Québec's embedded cost of debt?

16 A. Hydro-Québec's embedded debt cost incorporates its historical cost of debt and the
17 planned cost of new financing. It is comprised of borrowing terms in excess of one
18 year and includes fixed rate and floating rate debt costs that were used to finance
19 consolidated projected capital needs of all of the Hydro-Québec divisions in the
20 aggregate.

- 1 Q. Has the Régie accepted that the integrated financial policy of Hydro-Québec
- 2 necessitates the use of a deemed capital structure based upon Hydro-
- 3 Québec's average cost of debt?

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- 4 A. Yes. It is our understanding that the Régie had accepted the proposition that to 5 realize the benefits of integrated management and to enable Hydro-Québec to 6 recover an appropriate share of its financing costs associated with the regulated 7 divisions, a deemed capital structure should be utilized and Hydro-Québec's average 8 cost of debt should be used. It is our understanding that the Régie accepted the use 9 of the Hydro-Québec integrated cost of debt as a proxy for HQD stand alone debt 10 because it acknowledged that Hydro-Québec manages its debt in an integrated 11 fashion and that such policies would not harm ratepayers and could potentially be 12 advantageous due to economies of scale, liquidity, and access to credit in times of 13 crisis.
 - Q. Is it common for North American distribution utilities to receive aggregate debt financing from their parent?
- 16 A. Yes. Though many companies do their own financing, especially in the U.S. where
 17 the holding company structure¹⁴ is more prevalent, there are many examples in
 18 Canada of companies that follow a similar integrated financing policy. The ATCO
 19 utilities (financed by their parent, Canadian Utilities), BC Hydro, Hydro One, and
 20 EPCOR all follow an integrated debt policy through their parent or their
 21 consolidated company.

The holding company structure is where the parent company is virtually a shell that owns the operating utility's stock and generally has no operational purpose other than ownership of the operating companies.

V. REVIEW OF NORTH AMERICAN REGULATORY PRECEDENT

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- Q. Have you surveyed North American energy utilities to determine if there is a trend with respect to carrying costs for deferral and variance accounts?
- 4 Α. Yes. Concentric provided its assistance to HQD in developing a benchmark analysis 5 for the Régie. The Régie was particularly interested in how four types of variance 6 and deferral accounts were remunerated. Those accounts were, energy pass through 7 accounts, weather stabilization accounts, contribution accounts for connecting 8 projects, and energy efficiency accounts. In addition, Concentric has added a U.S. 9 perspective based on the cost of capital proxy group (utilized in our recent filing on 10 behalf of HQD and HQT), containing 6 corporate entities and 15 electric utility 11 operating companies to review how their deferral and variance accounts are 12 remunerated. Our findings are presented in Attachment A and are briefly

14 Q. What have you learned through the research you have conducted?

summarized in the following section.

A. We have learned that regulatory deferral and variance accounts that are amortized over more than one year are nearly always allowed a return, and more often than not, that return is the WACC. However, a good many regulatory commissions provide carrying charges at the long-term debt rate and some even the short-term debt rate. We have also observed that returns may vary by account type and the impact they have on the risk profile of the company. In short, there is not strict adherence to using the WACC rate on deferral and variance accounts, but the majority of regulatory jurisdictions surveyed do adhere to this treatment.

Q. Based on your research, did you note any trends among Canadian jurisdictions?

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Yes, we did. Deferrals that extend beyond one year are generally allowed to earn a long-term capital rate. In Alberta and Quebec, that rate is most often the WACC. However, in Ontario, the Commission has provided carrying charges based on debt costs that match the term of the deferral period. The utility applies annually for disposition of deferral and variance accounts, so it is assumed that balances rarely carry over for more than one year. British Columbia's policy on this issue is in a state of flux. It had recently introduced a new policy to require a debt cost return on (non-capital) deferral and variance balances, ranging from long-term and short-term depending on the amortizable life of the asset. However, the gas utility in BC still earns the WACC on deferral and variance accounts. In response to challenges by the Fortis utilities, the BCUC will commence an in-depth review of its policies regarding deferral and variance accounts. New Brunswick has currently provided a long-term debt rate for a large deferral account balance on the books of New Brunswick Power, but this is due to the fact that there is no equity in New Brunswick Power's capital structure. In the Board's Decision in that proceeding, it indicated that it would review its carrying cost methodology in the future as New Brunswick Power begins to build equity in its capital structure; and its cost of equity could reasonably be calculated. 15

Decision - In the Matter of Point Lepreau Nuclear Generating Station Deferral Account and section 143.1 of the Electricity Act (March 13,2013)

- Q. How have deferral and variance accounts been treated historically in British Columbia and what is the new deferral and variance account policy?
- A. Historically, in British Columbia deferral accounts were included in rate base and attracted the WACC. However, the BCUC has established a new policy whereby the WACC only applies to the financing of capital assets. Otherwise, deferral and variance account balances may earn the weighted average cost of debt ("WACD") if the balance is recovered over more than 1 year; or will earn the short-term interest rate if the deferral or variance account is recovered within 1 year. Currently, this policy is being challenged and has not yet been applied to the Fortis gas utility.

Q. Please discuss the nature of this challenge?

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In Fortis BC's 2012–2013 Revenue Requirements Application, the Board found that "current period charges are not investments which attract a capital return, they are deferred operating costs/current period expenses which, ... in the Panel's view should not attract rate base rate of return." Fortis BC requested that the Decision be reopened on the grounds that it was: i) inconsistent between FBC's deferral accounts, as some are financed by the WACC, some are financed by the WACD or short-term interest even though they have similar characteristics; ii) inconsistency with past practice (the last RRA decision was the first time the Commission introduced the distinction between capital and operating expenses in deferral accounts; iii) the distinction between capital and operating expenses is inappropriately applied because once an item is given deferral treatment it ceases to

BCUC Order, FortisBC Inc., for Approval of 2012-2013 Revenue Requirements and Review of 2012 Integrated System Plan (August 15, 2012) at 115.

be an operating expense; iv) the WACC reflects the company's cost of financing and attempts to mirror the approved capital structure; and v) inconsistency with other Fortis companies. The Commission recognized the differing treatment between FBC and FEI, and though it rejected FBC's proposal to revisit its 2012-2013 Decision, the Commission decided that there was merit to looking into the issue more broadly, and requested a future proceeding to review deferral accounts and their related carrying costs.¹⁷

Q. Have there been other challenges to remuneration allowed on deferral and variance accounts in Canada?

Yes in Alberta, intervenors challenged the remuneration on ATCO Gas's Load Balancing Deferral Account. The account had historically been allowed the WACC and though it had been challenged in the past, the Commission had always upheld the WACC treatment. Intervenors claimed that a 3% debt cost, based on a short-term debt rate, should be used on the basis that the account would not be outstanding for greater than a year. ATCO Gas refuted that the account was short-term and indicated that it could be outstanding for several years until the Rider threshold was met, and that the WACC remained the appropriate carrying cost. The AUC asked ATCO to submit an analysis of the issue by December 2013 in order to determine whether the account should continue to earn the WACC, or if it should be pegged to a short-term debt rate in accordance with AUC Rule 023, Rules Respecting Payment of Interest. The AUC issued its decision on September 17,

¹⁷ FBC DOC 42180 09-15-2014 FBC 2014-18 PBR-DecisionWEB.pdf

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AUC Decision 2013-106, ATCO Gas North Load Balancing Rate Rider (March 20, 2013) at 9.

1		2014, upholding its WACC treatment on the LBDA. The Commission recalled the
2		following suggested criteria for evaluating deferral accounts:
3		Materiality of the forecast amount.
4 5		 Uncertainty regarding the accuracy and ability to forecast the amount.
6 7		 Whether or not the factors affecting the forecast are beyond the utility's control.
8 9		 Whether or not the utility is typically at risk with respect to the forecast amount.
10 11 12		 The deferral account should provide a degree of protection to both the company and the customers from circumstances beyond their control, symmetry must exist between the costs and benefits for both the company and its customers.
14 15		 Should be applied in a consistent and fair manner in both test years and non-test years.
16		The AUC determined that the LBDA account continued to satisfy these criteria and
17		has continued to allow ATCO Gas to earn the WACC on its unamortized LBDA
18		balances. ¹⁹ A review of the above criteria suggests that HQD's weather stabilization
19		and purchased power pass through accounts would also qualify for similar treatment.
20	Q.	Several jurisdictions seem to apply a short-term debt rate to short-term
21		variance accounts that will be amortized within the year. Do you agree with
22		this treatment?
23	Α.	No. Since it is very difficult to know for sure how a utility does its financing for
24		short-term assets or operational variance accounts, the use of the WACC is a
25		reasonable approximation of the utility's financing. To the extent that such accounts
26		vary from positive to negative, customers would earn the WACC on credit balances

AUC Decision 2014-268 (September 17, 2014)

just as HQD earns the WACC on debit balances. In reviewing HQDs 2014 and 2015 projections for these short-term deferral and variance accounts, the outstanding amounts are individually immaterial and are largely offsetting. Reviewing the history of these short-term accounts, we note the accounts tend to revert back and forth between positive and negative balances. It does not seem a worthwhile exercise to attempt to attribute a specific financing rate to these accounts, even if it were possible to identify the specific source of financing to each account.

Q. Has Concentric reviewed the practices of the National regulators, i.e. the FERC and the NEB, with respect to deferral and variance account remuneration?

A. Yes, we have. The FERC generally discourages the use of variance accounts. However, when circumstances render it necessary to establish a deferral account, the FERC has historically allowed the return on regulatory assets equal to the WACC or an AFUDC rate, which includes an equity component.²⁰

Q. What guidance has the NEB provided on this issue?

16 A. The NEB's perspective is illuminated in its TransCanada Decision RH-003-2011,
17 where a Toll Stabilization Account (TSA) was established by the NEB to capture
18 revenue and cost variances associated with the Board's setting of Mainline tolls for
19 2014 through 2017 below the Mainline's cost of service. In that Decision, CAPP, an
20 intervenor in the proceeding, proposed that TransCanada earn interest at the short-

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Midwest Independent Transmission System Operator, Inc., Docket No. ER12-427-000 (Issued January 13, 2012); and Primary Power 131 FERC 61,106, April 13, 2010, at 35; and Central Transmission 135 FERC 61,145, May 19, 2011, at 20

term debt rate on the balance of its TSA account. The reasons cited by CAPP were:

i) that the TSA would be addressing a special non-recurring situation for the Mainline, and consistent with the RH-3-86 Decision, should have carrying charges at a rate that approximates the utility's probable costs of financing the deferral account; ii) claimed the TSA balances were not expected to be large or deferred for a long period of time, so the TSA could be financed by relatively short-term debt; iii) if the TSA were to earn the return on rate base, CAPP thought it would create excessive returns for shareholders because CAPP's recommended ROE already included a premium for the risk related to the deferral of revenues; and iv) if the TSA carrying charges equal the return on rate base, TransCanada would have less incentive to minimize the TSA balance. The Commission reaffirmed that the WACC was the appropriate rate for the TSA carrying charges. Specifically, the Commission's rationale was articulated as follows:

We agree with TransCanada that the carrying charges on the TSA should be the same as the rate of return on rate base, reflecting the overall cost of capital of the Mainline. While the allowed return on rate base already takes into account the risks associated with the TSA, we are not persuaded that establishing carrying charges at that level would overcompensate TransCanada. Even if deferred revenues include a premium for the risks of the TSA, the TSA balance is exposed to the same level of cost recovery risk as the rest of the Mainline's rate base and we find that TransCanada should be compensated accordingly. Also, we are not prepared to assume how TransCanada will finance the TSA; we deem the entirety of the Mainline's financing needs to be met with a 60-40 debt-equity split, rather than deeming how individual accounts are financed. 21

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Reasons for Decision, TransCanada PipeLines Limited, NOVA Gas Transmission Ltd., and Foothills Pipe Lines Ltd., RH-003-2011 (March 2013) at 235.

In this Decision, the NEB reaffirmed three very important points that are highly instructive for this HQD proceeding: i) the WACC was determined to be the appropriate interest rate even though the deferral balance was anticipated to be relatively short-term in nature; ii) even though the deferral account has its own set of risks it is ultimately exposed to the same risks as the rest of the Mainline's rate base; and iii) the NEB recognized that to charge anything other than the WACC was imposing assumptions on how the TSA account would be financed and that the only reasonable assumption outside of specifically identifying each asset with its respective financing is to assume that the asset is financed in accordance with its deemed capital structure and the WACC.

VI. RESPONSE TO INTERVENOR EVIDENCE

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- 12 Q. Please summarize the testimony of Dr. Laurence Booth who has submitted
 13 testimony on behalf of the AQCIE and CIFQ?
- 14 Α. Dr. Booth points out that the Régie has historically allowed the WACC on deferral 15 and variance account balances, but has adopted a case by case basis approach to 16 authorizing returns on such accounts. He also acknowledges the importance of this issue given HQDs large \$380 million (at the time of his drafting) unrecovered 17 18 balance in its purchased power pass through account that was attributable to extreme 19 weather. Dr. Booth recognizes the importance of adherence to the fair return 20 standard where a utility should "be allowed as large a return on the capital invested in 21 the enterprise as it would receive if it were investing the same amount in other 22. securities possessing an attractiveness, stability and certainty equal to that of the

company's enterprise." Dr. Booth argues that the deferral/variance account is a new asset of lower risk than the rest of the utility's rate base and recommends that the Régie separate this asset from rate base, assigning a short-term or relatively short-term debt cost to the asset. Dr. Booth recommends either lowering the overall WACC of the combined entity or simply specifically assigning a debt cost return to the asset. He calculates that his recommendation will produce a savings to rate payers of \$68 million.

8 Q. Please discuss the areas where you disagree with Dr. Booth.

Α.

We fundamentally disagree with Dr. Booth's recommendation that the utility could finance the variance account with relatively short-term debt and no equity. As the example in Figure 1 shows, Dr. Booth's recommendation would not allow the utility to recover its just and reasonable capital costs; and it is highly unlikely that the entire deferral and variance balance would be financed entirely with debt. In addition, we disagree on the following positions taken by Dr. Booth: that the risk of recovering balances through deferral account amortization is any less than the risk of recovering the balance of assets in the HQD's rate base through depreciation; that long-term variance accounts are "new" for HQD (as it has amortized the balance in its weather stabilization account over 5 years since 2009); that use of the WACC in any way contradicts the matching principle; that short-term debt or commercial paper could be used to finance a \$380 million, 6-year asset; and finally, we find that Dr. Booth's recommendation to finance the DVA entirely with debt ignores the fact that HQD is constrained by a regulatory capital structure.

- Q. Dr. Booth states that the WACC is generally inappropriate for remuneration on deferral and variance accounts due to the presumed lower risk of the accounts. Do you find merit to this point of view?
 - Α. No. Dr. Booth spends a great deal of his testimony discussing the reduction of risk associated with protective Canadian regulation. Concentric agrees that protective regulation reduces risk. However, the risk associated with deferral accounts is already considered and factored into the debt costs and equity return of the utility, and accordingly is already factored into the WACC. Because deferral accounts generally reduce the risk profile of the utility, lenders and investors look favorably on the protection that deferral accounts provide and may provide capital more readily to the utility knowing that their earnings stream is protected. Both rating agencies and equity analysts carefully review the level of risk mitigation that resides with the utility and factor it into their investment decisions. If the utility were able to obtain very cheap capital to finance a specific deferral account, it would still be appropriate to use the WACC since the WACC would reflect the cost of obtaining that cheap capital in its computation. By using the WACC, we are not assigning costs to assets over and above what was incurred for utility financing, we are merely spreading the cost of actual capital costs incurred across utility assets, some initially financed at lower rates and some at higher rates. Dr. Booth acknowledges that the WACC reflects all the risks that a utility is faced with. However, he goes on to attempt to differentiate the risk of the deferral and variance account from that of the larger enterprise.

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Q. Do you agree with Dr. Booth that deferral and variance accounts should be treated as lower risk for capital recovery purposes?

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3 Α. No we do not. The required return that the utility earns is based on the aggregate risks of the firm and is not determined on an account by account level. The utility is 4 5 investing in the enterprise and not a specific account. Dr. Booth's testimony cites a quote by Dr. Paul Carpenter where he states that "[w]hen investors buy a share of 6 7 stock, they are buying a share of a long-term earnings stream of the company."22 8 They are not picking selected accounts to finance. Dr. Booth seems to differentiate 9 cost recovery through "normal depreciation" as eligible to earn the WACC in rate 10 base, but cost recovery for a deferred 5-year regulatory asset, is determined to be 11 special, low-risk, and not eligible to earn the WACC. We see absolutely no basis for 12 Dr. Booth's distinction. As mentioned earlier in this testimony, the NEB found in 13 the TransCanada Mainline case that the risks associated with deferral and variance 14 accounts are exposed to the same risks of cost recovery as the rest of the utility's rate 15 base. In that case, the NEB stated "[e]ven if deferred revenues include a premium 16 for the risks of the TSA, the TSA balance is exposed to the same level of cost recovery risk as the rest of the Mainline's rate base."23 As Dr Booth states in his 17 18 testimony, the WACC "reflects all the risks that a utility is faced with." Ultimately, 19 lenders and investors are concerned with cost recovery and earnings and generally do 20 not provide financing for specific account balances.

²² Direct Evidence of Dr. Laurence Booth on behalf of AQCIE/CIFQ, at. 8.

Reasons for Decision, TransCanada PipeLines Limited, NOVA Gas Transmission Ltd., and Foothills Pipe Lines Ltd., RH-003-2011 (March 2013) at 235.

Direct Evidence of Dr. Laurence Booth on behalf of AQCIE/CIFQ, at 10.

Q. Does Dr. Booth consider the perspective of lenders and investors in his evidence?

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- No. He does not address how lenders and investors would view the existence of 3 A: large deferral account balances nor does he discuss how those accounts would be 4 5 financed differently from a newly acquired, 5-year rate-base asset by HQD. We see 6 no basis to differentiate the two 5-year assets by what is considered "normal" or 7 "special" by the regulator. It is only the investor's perspective that is relevant to this 8 issue. As Dr. Booth states in his testimony, investors are interested in the earnings 9 steam of the utility.²⁵ There is no basis to find that one asset can be distinguished by 10 investors according to their earnings stream. Both assets would provide ratable cost 11 recovery over their respective lives and neither would be more assured of recovery 12 than the other. Both assets would require the same financing over the same term. 13 No distinction is warranted.
 - Dr. Booth states in his IR response to HQD that the \$380 million variance account balance was not necessary to provide utility service. 26 Do you agree?

No. Dr. Booth states that he believes that the deferral accounts did not result from and were not necessary to provide utility service. However, the costs that were captured and deferred in those balances were power costs directly attributable to providing power to customers over the past winter. Without question, the costs captured in the purchased power pass through variance account were costs incurred in providing utility service. The fact that these costs were deferred to smooth the

²⁵ Direct Evidence of Dr. Laurence Booth on behalf of AQCIE/CIFQ, at. 8.

²⁶ Dr. Booth responses to HQD interrogatory 8.b. (November 20, 2014)

impact on ratepayers does not change the original use for which the costs were incurred.

Dr. Booth seems to be saying that if HQD is allowed remuneration at the WACC that it would be a violation of the matching principle. Do you agree?

No. The matching principle applies to how assets are financed, which as discussed previously, is not the same as how rates are set. It is our understanding that Hydro-Québec generally adheres to the matching principle by aggregating its cash flow requirements and financing on that basis. It is our understanding that the Régie has determined that this is the most efficient way for Hydro-Québec or HQD to carry out its financing. For rate-setting purposes, however, all of the debt costs are averaged and are applied (in conjunction with the equity return) to the net assets of the utility. The fact that debt costs are averaged for ratesetting and applied to assets by way of the WACC, by no means indicates that debt financing terms were not matched against the lives and risks of the assets they financed. In addition, use of the WACC does not upset the actual debt financing costs and respective maturities obtained to finance specific assets, which were matched to the aggregate cash flow requirements of HQD. The matching principle and the application of the WACC are not mutually exclusive and in fact that WACC maintains the matching relationship by weighting debt costs in accordance with their respective outstanding principal balances.

Q. Does HQD's WACC include relatively short-term debt costs, such as 5-year floating rate debt?

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- 1 A. Yes it does. The financing of variance account balances are integrated into the cash
 2 flow needs of HQD and financed by Hydro-Québec in accordance with its
 3 integrated debt policy. Indeed, HQD recently borrowed \$1 billion with a 5-year
 4 maturity and floating interest rate.
- Dr. Booth recommends that "normal" deferral accounts are financed at a rate of 25 basis points over the commercial paper rate. Is Concentric in favor of this recommendation?
 - Concentric is not in favor of this recommendation. As indicated earlier in this testimony, it is very difficult to specifically identify financing for individual assets especially when those assets are created from utility operations. The money that is used to finance short-term assets may come from retained earnings, short-term debt or even long-term debt. In HQD's case, the short-term deferral balances do seem to revert between positive and negative and remunerate both the utility and its ratepayers equally. Further, the balances are small and offsetting relative to the larger long-term deferral accounts. Concentric sees no reason to depart from the current practice of remunerating these assets with the WACC. As we have seen with the two large deferrals HQD carries on its books, what appears to be a short-term deferral account could grow to a level exceeding that which can be recovered from ratepayers in a single year. Large variance balances that are deferred beyond one year require financing; and short-term capital does not meet these financing needs.
- 21 Q. Do you also wish to respond to the testimony of ACEFQ?
- 22 A. Yes.

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Q. Please summarize the testimony of ACEFQ?

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Α. ACEFQ provides a historical perspective on the purchased power pass through account and claims that because customers bear the risk for these accounts, the utility should not be allowed to profit from any supply related accounts. The ACEFQ challenges whether balances that arise from variance accounts can truly be considered investments and argues that deferred operating expenses are not the same as capital expenditures that result in a return on capital. ACEFQ also takes exception to HQDs average debt cost which it claims is higher than it should be due to the integrated financing policy of Hydro-Québec and the different risk profiles of the generation division as opposed to the distribution and transmission division; and that the risks of deferral and variance accounts are lower still. ACEFQ concludes that HQDs stand alone financing costs for deferral and variance accounts would be much lower than the integrated debt cost of Hydro-Québec; and that the WACC would therefore be a poor estimator of the interest rate applicable to the purchased power pass through account. ACEFQ also claims that HQD benefits from the stand-alone principle in its ROE proceedings, but that in regards to the rate of return on DVAs, HQD relies on the integrated management of Hydro-Québec's funding. Finally, ACEFQ recommends that the Régie sets the rate of return on the power pass through account at the short-term debt rate.

Q. Do you agree that because deferral and variance accounts transfer risk to customers that the utility should not be allowed to profit on costs associated with the accounts?

A. No. As discussed previously in this testimony, the risk reduction associated with deferral and variance accounts is already reflected in its various costs of capital. It's protective effects are considered by lenders and equity investors in setting a return that compensates for the risks of making loans or investing capital in the enterprise. The shareholder should be allowed the same return as that which it could alternatively pursue with a competing investment of similar risk. Shareholders do not invest in specific accounts but make investments in the aggregate earnings stream of the enterprise. The deferral and variance account is integral to the risk of the firm and would not be considered separately by investors. Risks were considered in determining the debt costs and the WACC and do not need to be considered again in deferral and variance accounts remuneration.

Q. ACEFQ states that a deferral account relating to operating expenses cannot be considered an investment. Do you agree?

No. Deferral and variance accounts are investments just as any five-year rate base asset may be considered an investment. The fact that it is not included in rate base, doesn't make it any less of an investment. Concentric agrees that utilities do not earn a return on operating costs. Those charges are recovered in the revenue requirement in the period they are incurred. However, if recovery of operating expenses is deferred to future periods, those costs cease to be current operating expenses and instead become regulatory assets of the utility. Those assets cannot be financed with short-term debt and must be financed exactly the same way that other assets are financed, i.e. such as computers or vehicles. Concentric does not accept

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- that the capital commitment associated with deferral and variance accounts is significantly different from other rate base investments that attract the WACC.
- ACEFQ takes exception to HQDs average debt cost which it claims is higher than it should be due to the integrated financing policy of Hydro-Québec and the different risk profiles of the generation division as opposed to the distribution. Do you see evidence of this?
 - No. ACEFQ concludes that HQDs stand alone financing costs for deferral and variance accounts would be much lower than the integrated debt cost of Hydro-Québec. They also argue that HQD opportunistically employs the stand-alone principle for purposes of determining its ROE, but claims to be subject to an integrated financing policy when it comes to its debt costs. The Régie has long-accepted the integrated financing costs of Hydro-Québec as a proxy for HQD debt costs, and further it is Concentric's understanding that the matter of how HQD determines its debt costs is not an issue in this proceeding. Concentric, however, sees no evidence that HQDs debt profile is disproportionately long. The average maturity of HQD's long-term debt is 18 to 19 years and the average life of HQD's assets is 27 years. This suggests that there is a mix of short-term and long-term debt in its portfolio and that debt costs are not disproportionately long-term.

Q. Please summarize the testimony of the OC

A. The OC recognizes the current practice of the WACC being applied to all of HQD's deferral and variance account balances, and the Régie's consistent approval of this practice in the past. Drawing upon Concentric's evidence of practices in Canada and

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- 1 the U.S., citations to decisons in BC and Ontario, and the "matching principle", the
- 2 OC concludes that using the Distributor's cost of debt would be more appropriate.
- The OC supports this position based on the nature of the DVA balances being
- 4 identifiable, and the carrying costs being "essentially short-term".

5 Q. Please comment on the basis of the OC's recommendation

- 6 A. The OC's position is based primarily on select precedents (BC and Ontario), and its
- 7 interpretation of the "matching principle".
- 8 Q. Do you believe the regulatory precedents have been appropriately interpreted
- 9 **for HQD?**
- 10 A. No. As discussed earlier, a broader view of the precedents researched by Concentric
- point to the WACC as the more common approach adopted by regulators for DVA
- balances, especially those amortized over one year. In Canada, while the BC and
- Ontario commissions have turned to debt rates, the Alberta commission reinforced
- the use of the WACC. The precedents are not completely one-sided on this matter,
- but do suggest greater reliance on the WACC.
- 16 Q. Do you believe the "matching principle" has been appropriately interpreted
- by the OC for HQD?
- 18 A. No. As discussed earlier, and addressed in response to IRs²⁷, Concentric agrees that
- it is generally advisable to match the financing term to the life of the asset being
- 20 financed. However, in utility regulation for rate-setting purposes, utility assets are
- 21 assumed to be financed in accordance with a deemed capital structure, i.e. a

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²⁷ See Concentric responses to AQCIE/CIFQ 1.5 and 1.10.

percentage allocation of debt, preferred equity and common equity. It is further assumed for regulatory purposes that all assets are financed at the WACC. Rates are set such that prudently acquired assets will be financed in accordance with the deemed capital structure at the allowed rate of return. The deemed capital structure is designed to approximate how the utility is actually financed (or how the regulator wants to see the utility financed.) Within the utility's range of investments, are those of varying asset lives and risks. To pick and choose assets and suggest they had been/or should be financed with lower-cost debt ignores the assets at the other end of the spectrum that are financed with longer term higher cost debt, but still earn only the WACC. Furthermore, at both ends of the spectrum, debt must be accompanied by an equity component. Even low risk utilities finance with both debt and equity. A deemed capital structure and WACC is designed to compensate the utility and investors for the complete basket of risks across all capital assets in rate This is fair to ratepayers and allows the utility a reasonable opportunity to base. earn its allowed return. The OC's recommendation would not adequately compensate HQD for its DVA carrying costs.

17 **Q.** Does this conclude your testimony?

18 A. Yes.

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Concentric Evidence - R-3905-2014, Attachment A Canadian Utilities

Regulatory Board	Regulated Company	List of Applicable DVA	DVA amongst IR's 4 types (Weather, DSM, Purchased Gas, Contributions)	Included in Rate Base?	Recovery Period	Carrying Cost	Comments	Source
Régie de l'énergie	Gaz Métropolitain	Weather and wind stabilization account Energy supply account EEP Expenditures and Subsidies Energy Efficiency Incentives	1) Weather stabilization account 2) Energy supply account 3) and 4) Demand side Management (DSM)/Energy Efficiency account	1) Yes 2) No 3) and 4) Yes	1) 1 to 5 years 2) within 12 months 3) and 4) 1 year	Weighted Average Cost of Capital (WACC) WACC and 4) WACC		- Gaz Métro - 2013 Annual Financial statements on September 30,2013, Note 5, pages 19-22 - Correspondence with key company personnel
	Gazifère	Weather stabilization deferral account DSM variance account Purchased gas variance	Weather stabilization account DSM account Energy supply account	1) Yes 2) No 3) Yes	1) 5 years 2) 1 year 3) 1 year	1) No return 2) WACC 3) No return		- Documents B-0013 and B-0016 Gazifère Regulatory Book Closing on December 31, 2013, Docket R-3884-2014 - Decision D-2012-163, para 53 - Decision D-2008-144, p 19 - Correspondence with key company personnel
Alberta Utilities Commission	AltaGas	Deferred Cost of Gas	Energy supply account	No	Monthly	No return		- AltaGas - Consolidated Financial Statements 2013, pages 30-32 - AltaGas Utilities Inc 2013 Rule 005, Financial Statement, Note 7, page 17 - AUC Decision 2001-75, 4.4.2, page 66
	ATCO Gas	1) Rider L, Load Balancing Deferral Account (LBDA) 2) Rider W, Weather Deferral Account	Energy Supply Weather Stabilization	1) No 2) No	1) Varies. Typically 2 to 3 months 2) 1 Year	1) WACC 2) WACC	- The load balancing deferral account relates to the physical operation of the gas distribution system. This is not an energy supply account in the conventional sense.	- ATCO - MD&A march 2014, page 20 - AUC Decision 2014-268 - AUC Decision 2014-263 - AUC ATCO 2013 Rule 005 - Correspondence with key company personnel
	FortisAB	Rider E - Special Facilities Charge	Contribution for new customer connections	Yes	Life of the agreement	WACC	- Costs associated with special facilities constructed on customer property are recovered through special facilities rate, and facilities are treated as utility property and are included in rate base ATCO Electric has a similar Rider E tariff.	- AUC Decision 2011-176 - Fortis Alberta Tariff (October 1, 2014) - Correspondence with key company personnel
	EPCOR	None	None	N/A	N/A	N/A		- Correspondence with key
	ENMAX	None	None	N/A	N/A	N/A		company personnel - Correspondence with key company personnel

Concentric Evidence - R-3905-2014, Attachment A Canadian Utilities

Regulatory Board	Regulated Company	List of Applicable DVA	DVA amongst IR's 4 types (Weather, DSM, Purchased Gas, Contributions)	Included in Rate Base?	Recovery Period	Carrying Cost	Comments	Source
Bristish Columbia Utilities Commission	BC Hydro	1) Non-heritage deferral account (variance account) 2) Heritage deferral account (variance account) 3) Trade income deferral account (variance account) 4) DSM deferral account (deferral account)	1)Weather Stabilization 2)and 3) Energy supply accounts 4) DSM account	1) No 2) and 3) No 4) Yes	1), 2), and 3) Heritage Deferral Account, Non- Heritage Deferral Account, Trade Income Deferral Account recovered through Deferral Account Rate Rider (DARR) - has historically provided recovery over 10 years but in 2015- 2016 RRA, was increased to 20 year recovery period. 4) DSM 15 years	1), 2) and 3) HDA, NHDA, TIDA: Weighted average cost of debt 4) DSM: No return earned before asset goes into service (DSM expenditures generally go into service in the year of expenditure) - once in service unamortized balance earns the WACC.		- BC Hydro - Annual Report 2014, pages 55-56; 87-91 - BC Hydro F2015-2016 RRA, Appendix C, Schedule 8.0, page 38 - BC Hydro F2015-20216 RRA, Appendix H, page 55 - Order G-77-12A, page 5 - Correspondence with key company personnel
	Fortis BC	1) Commodity Cost Reconciliation Account (gas variance account); Midstream Cost Reconciliation Account (gas variance account) 2) Power Purchase Expense variance account (electric) 3) EEC Deferral Account (gas) 4) Revenue Stabilization Adjustment Mechanism (gas variance account)	1) Energy supply account (Gas) 2) Energy supply (Electric) 3) DSM account (Gas) 4) Weather Stabilization (Gas only)	1) Yes 2) No 3) Yes 4) Yes	1) 1 - 2 years 2) 1 year 3) 10 years 4) 2 years	1) WACC 2) Short-term Debt Return 3) WACC 4) WACC	Historically, the majority of FBC (Electric) deferral accounts were included in rate base and attracted the WACC. FBC Order G-110-12 established a new policy for the electric utility whereby the WACC only applies to the financing of capital assets. Otherwise, WACD for DVA recovered > 1 year and Short term Interest Rate < 1 year. For FEI (Gas) regulatory deferrals continue to attract the WACC.	- FortisBC - Consolidated Financial Statements December 31, 2013, pages 16-18 - FortisBC Exhibit B-9 - Responses to Celgar IR No.2, Question 21.0, Page 43 - G-44-12, pp. 151, 183 - G-110-12, pp. 105, 115 - Correspondence with key company personnel
Ontario Energy Board	Hydro One	None	None	N/A	N/A	N/A	N/A	- Hydro One - 2013 Consolidated Financial statements, Note 11, pages 22- 25

Concentric Evidence - R-3905-2014, Attachment A Canadian Utilities

Regulatory Board	Regulated Company	List of Applicable DVA	DVA amongst IR's 4 types (Weather, DSM, Purchased Gas, Contributions)	Included in Rate Base?	Recovery Period	Carrying Cost	Comments	Source
	Enbridge	1) Purchased Gas Variance Account 2) Unaccounted for Gas Variance Account 3) Storage and Transportation Deferral Account 4) Lost Revenue Adjustment Mechanism Variance Account 5) Demand Side Management Deferral Account	1), 2) and 3) Energy supply account 4) and 5) DSM Deferral	1) No 2) No 3) No 4) No 5) No	Quarterly 4) and 5) Apply	1), 2) and 3) 90-day interest rate 4) and 5) 1 year interest rate	90-day short term interest rate plus a corporate spread for accounts that are adjusted quarterly, i.e. PGVA; Use one-year short term interest rate plus corporate spread for regulatory accounts that are not adjusted quarterly.	- Enbridge 2013 Annual Financial Statement, Note 5, pages 14-16 - Letter to all gas and electric utilities re.: Approval of Accounting Interest Rates Methodology for Regulatory Accounts Board File No. EB- 2006-0117 (November 28, 2006) - OEB Accounting Order EB- 2012-0459, EGDI (August 22, 2014) - Correspondence with key company personnel
New Brunswick Energy and Utilities Board	NB Power	None	None	N/A	N/A	N/A		- Decision - In the Matter of Point Lepreau Nuclear Generating Station Deferral Account and section 143.1 of the Electricity Act (March 13,2013) NB Power Consolidated Financial Statements, Note 4, pages 7-9 and Note 14, page 25 - Correspondence with key company personnel
National Energy Board	TCPL	1) Long-term Adjustment account (deferral) 2) Toll Stabilization Adjustment (deferral)	1) and 2) Revenue Stabilization	1) Yes 2) No	· ·	1) WACC 2) WACC	- Deferral accounts cited, pertain to stabilization of revenues inclusive of weather related variances Board stated in Order "Also, we are not prepared to assume how TransCanada will finance the TSA; we deem the entirety of the Mainline's financing needs to be met with a 60-40 debt-equity split, rather than deeming how individual accounts are financed."	- TCPL - 2013 MD&A and Consolidated Statements,Note 9, pages 118-121 - Business and Services Restructuring and Mainline 2012-2013 Tolls Application, Part C: Business and Services Restructuring Proposal, Section 7.0: Toll Design, page 46 Reasons for Decision, TransCanada PipeLines Limited, NOVA Gas Transmission Ltd., and Foothills Pipe Lines Ltd. RH-003-2011, March 2013

Concentric Evidence - R-3905-2014, Attachment A U.S. Proxy Utilities

Regulatory Board	Regulated Company	List of Applicable DVA	DVA amongst IR's 4 types (Weather, DSM, Purchased Gas, Contributions)	Included in Rate Base?	Recovery Period	Carrying Cost	Comments	Source
Alabama Public Service Commission	Alabama Power	Deferral and Variance Accounts - Generally	Deferral and Variance Accounts - Generally	Yes	Generally one year	WACC, unless otherwise stated		- Southern Company 2013 10-K
Public Utilities Commission of Colorado	Public Service Company of Colorado	1) Expenditures for renewable resources and environmental expenditures 2) Energy rider 3) DSM rider 4) Capacity cost rider 5) Renewable energy rider 6) Transmission cost rider 7) Other deferral and variance accounts not recoverable within the year	1), 3) and 5) Energy efficiency/DSM/ renewable energy 2) and 4) Energy supply 6) Transmission costs 7) Other long-term DVAs	1) - 6) No 7) Yes	1) - 6) within 1 year 7) greater than 1 year	1) - 6) No return 7) WACC		- Decision No. C12-0494, PUC of CO, Docket No. 11AL-947E, Order Approving Settlement Agreement, May 9, 2012, Adopted Date: April 26, 2012 at 17 PSCO 2013 10-K at 80.
Connecticut Public Utilities Regulatory Authority	Connecticut Light and Power	Storm fund balance Derivative accounts to purchase energy and energy related products	Storm fund balance Energy supply	1) No/Yes 2) No	6 years Contract specific	1) A portion at 5-year constant maturity Treasury 1.30%, the remainder allowed in rate base and amortized over the life of the plant 2) No return		- NU 2013 10-K at 117-118 - CT PURA Order, Docket No. 13-03-23, Petition of Connecticut Light and Power for Approval to Recover Its 2011-2012 Major Storm Costs (March 12, 2014)
Florida Public Service	Florida Power and Light Company Gulf Power	1) Fuel and purchased power recovery 2) DSM / Energy Efficiency 3) Interchange costs 4) Construction related to nuclear and solar generating facilities 5) Conservation and environmental deferral accounts	1) Energy Supply 2) DSM / Energy Efficiency 3) Interchange costs 4) Construction related to nuclear and solar generating facilities 5) Conservation and environmental deferral accounts 1) Energy Supply	1) - 5) Yes on certain DVA	1) - 5) Not disclosed, but recovery is assumed to be at least annual	1) - 5) WACC on certain DVA, or other return set by the Commission	Not goveletory exacts are subject to	- FPL 2013 10-K at 81.
Commission	Guir Power	Fuel and purchased power recovery Revenue recovery DSM / Energy Efficiency	Energy Supply Revenue recovery DSM / Energy Efficiency	1) - 3) Yes	1) - 3) Generally annually	1) - 3) WACC	Net regulatory assets are subject to Commission approved cost of capital	- Southern Company 2013 10-K - Gulf Power Stipulation and Settlement Agreement, Docket No. 130 140-EJ (November 22, 2013) at 3 - Smith Exhibit RCS-2, Schedule A p. 1 of 1 Staff Revenue Requirements Witness, Docket 36989, at 9 of the .pdf (October 2013)

Concentric Evidence - R-3905-2014, Attachment A U.S. Proxy Utilities

Regulatory Board	Regulated Company	List of Applicable DVA	DVA amongst IR's 4 types (Weather, DSM, Purchased Gas, Contributions)	Included in Rate Base?	Recovery Period	Carrying Cost	Comments	Source
Georgia Public Service Commission	Georgia Power	2) Revenue recovery	Energy Supply Revenue recovery DSM / Energy Efficiency	1) - 3) Yes	1) - 3) Generally annually	1) - 3) WACC	Net regulatory assets are subject to Commission approved cost of capital	- Southern Company 2013 10-K - Smith Testimony, Staff Revenue Requirements Witness, Docket 36989, at 17 and 26 (October 22, 2013) - Exhibit RCS-2, Schedule B p. 1 of 4, Docket No. 36989 (October 22, 2013)
Massachusetts Department of Public	NSTAR Electric	Revenue decoupling Storm Fund Derivative accounts to purchase energy and energy related products	1)Weather Stabilization 2) Storm Fund 3) Energy supply account	1) No 2) Yes 3) No	1) Semi-annual 2) 5 years 3) Contract specific	1) Customer deposit rate (set at the prime rate of interest) 2) WACC 3) No return		- MA DPU, National Grid Decoupling Order, November 30, 2009, at 88, 205, 208 - NU 2013 10-K at 117-118
Utilities	Western Massachusetts Electric Company (WMECO)	/	1)Weather Stabilization 2) Storm Fund 3) Energy supply account	1) No 2) Yes 3) No	Semi-annual Semi-annual	Customer deposit rate (set at the prime rate of interest) WACC No return		- MA DPU, National Grid Decoupling Order, November 30, 2009, at 88, 205, 208 - NU 2013 10-K at 117-118
Minnesota Public Utilities Commission	Northern States Power Company of Minnesota	Deferral and Variance Accounts - Generally	Deferral and Variance Accounts - Generally	Yes	Generally one year	WACC		- NSP-MN 2013 10-K, at 94-95 - MPUC Order, NSP-MN Docket No. E-002/GR-12-961 (September 3, 2013) at 39.
Mississippi Public Service Commission	Mississippi Power	Deferral and Variance Accounts - Generally	Deferral and Variance Accounts - Generally	Yes	Generally one year	WACC, unless otherwise stated		- Southern Company 2013 10-K
New Hampshire Public Utilities Commission	Public Service New Hampshire	accounts generally 2) Storm fund balance	generally 2) Storm fund balance	1) Yes 2) No 3) No	1) Not disclosed 2) 7 years 3) Contract specific	1) WACC 2) Fixed rate of 4.5% 3) No return		- PSNH Witness Baumann Exhibit, Docket No. DE-09- 035, Schedule 3, p. 1 of 2 - PSNH Order Approving Settlement, June 2010 at 10. - NU 2013 10-K at 117-118

Concentric Evidence - R-3905-2014, Attachment A U.S. Proxy Utilities

Regulatory Board	Regulated Company	List of Applicable DVA	DVA amongst IR's 4 types (Weather, DSM, Purchased Gas, Contributions)	Included in Rate Base?	Recovery Period	Carrying Cost	Comments	Source
	New York (CECONY)	Deferral and Variance Accounts - Generally	Deferral and Variance Accounts - Generally	No	Not disclosed	Order, deferral and variance accounts earn the , at the Other Customer-Provided Capital Rate, set by formula annually based on long term debt rate	At the time of Concentric's research, Other Customer-Provided Capital Rate was 3%.	- ConEd 2013 10-K - Memo dated, November 14, 2013, Subject Case 13-M-0463 - Customer Deposits Interest Rates Effective January 1, 2014
Public Utilities Comission of Texas	Southwestern Public Service Company	Expenditures for renewable resources and environmental expenditures Other deferral and variance accounts - generally	1) Energy efficiency/DSM/ renewable energy 2) Other DVAs	1) No 2) Yes	Not disclosed Not disclosed	1) No return 2) WACC		- SPS 2013 10-K at 68
Public Service Commission of Wisconsin	Wisconsin Electric Power Company Northern States Power Company of Wisconsin	Deferral and variance accounts - generally 1) Power purchase recovery 2) Deferral and Variance Accounts - Generally	Deferral and variance accounts - generally 1) Energy supply 2) Deferral and Variance Accounts - Generally	No No	Not disclosed Not disclosed	2) Mostly short-term debt cost	Generally enviornmental remediation projects do not earn a return, but NSP-WI was granted a 3% return on the cleanup of the Ashland site due to its magnitude.	- We-Energies 2013 10-K at 54, 73, and 75 - NSP-WI 2013 10-K at 41, 65, and 70