

Invoice #: Invoice Date: 20-053-01 7/13/2020

Contract / P.O. No.

Net Due In

Bill To:

RNCREQ 50 rue Sainte-Catherine Ouest Bureau 380 Montreal, Quebe H2X 3V4 In Reference To:

RNCRE HQD Supply Plan Hearing

| | Description | Hours/Qty | Rate | Amount |
|--|--|-----------|--------|------------|
| Principal Associate \$250 | | 17.25 | 250.00 | 4,312.50 |
| Please Remit to: Synapse Energy Economics | Questions about this invoice? Contact: The finance department E-mail: finance@synapse-energy.com | Total | | \$4,312.50 |
| 485 Massachusetts Avenue, Suite 2 | Phone: 617-661-3248 Fed ID# 04-3316408 | Payments | | \$0.00 |
| Cambridge, MA 02139 | Note: This invoice may contain confidential information. If you | Balance I | Due | \$4,312.50 |

Note: This invoice may contain confidential information. If you received this in error, please contact the sender and delete the

material from any computer.

Project Detail by Task

Report Date: Jul 14, 2020 2:32:20 PM

Access Level: All Report Data

Project Leader (All Projects)

Generated By: Depena, Eunice

Date Range: Jan 1, 2020 - Jun 30, 2020

Project: Client: < All >
Project Code: 20-053
Project Leader: < All >
Project Status: Open

Project Type (Project): < None >

Admin Dept Billable Expense Marketing more...

Project Type: < None >

Admin Dept Billable Expense Marketing more...

| Project Code | Project Name | Task Name | User Name | Entry Date | Billable Amt | Comments |
|-----------------|--|--|-------------------------------|--------------|--------------|---|
| 20-053 | | | | | | |
| | RNCRE Hearing | RNCRE HQD Supply Plan | | | | |
| | | RNCRI | E HQD | | | |
| | | Supply Hearing | | | | |
| | | | Kwok, Shelley | | | |
| | | | | Jun 15, 2020 | \$ 125.00 | Kickoff meeting with Steve |
| | | | | Jun 16, 2020 | \$ 62.50 | Researched Nova Scotia EE procurement process |
| | | | | Jun 19, 2020 | \$ 125.00 | Researching MassSave and DOER laws |
| | | | | Jun 22, 2020 | \$ 62.50 | Case study research |
| | | | | Jun 23, 2020 | \$ 312.50 | Case study research |
| | | | | Jun 24, 2020 | \$ 250.00 | Completed research and sent memo to Steve |
| | | Kwok, Shelley Summary | | | \$ 937.50 | |
| | | | Letendre, Steve | | | |
| | | | | Jun 15, 2020 | \$ 250.00 | Met with Shelley and misc. project communications etc |
| | | | | Jun 16, 2020 | \$ 125.00 | Project management and research. |
| | | | | Jun 24, 2020 | \$ 1,125.00 | Reviewed case filings and IR responses. |
| | | | | Jun 25, 2020 | \$ 250.00 | Met via video conference with Phil and his staff attorne to discuss the case. |
| | | | | Jun 26, 2020 | \$ 625.00 | Drafted outline for report and additional research. |
| | | | | Jun 29, 2020 | \$ 500.00 | Continued work on HQD DR report. |
| | | | | Jun 30, 2020 | \$ 500.00 | Continued to work on draft report. |
| | | | Letendre, Steve Summary | | \$ 3,375.00 | |
| | | RNCRE HQD Supply Plan Hearing Summary | | | \$ 4,312.50 | |
| | RNCRE HQD Supply Plan Hearing Summary | | | | \$ 4,312.50 | |
| 20-053 5 | Summary | | | | \$ 4,312.50 | |
| Full Sun | nmary | | | | \$ 4,312.50 | |

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Invoice #:
Invoice Date:

Net Due In

20-053-02 8/10/2020

Contract / P.O. No.

Bill To:

RNCREQ 50 rue Sainte-Catherine Ouest Bureau 380 Montreal, Quebe H2X 3V4 In Reference To:

RNCRE HQD Supply Plan Hearing

| | Description | Hours/Qty | Rate | Amount |
|---|--|--------------|------------------|--------------------|
| Principal Associate \$250 Communication \$150/ho | /hour - CAD | 11.5 1.25 | 250.00 150.00 | 2,875.00 187.50 |
| Please Remit to: Synapse Energy Economics | Questions about this invoice? Contact: The finance department E-mail: finance@synapse-energy.com | Total | | \$3,062.50 |
| 485 Massachusetts Avenue, Suite 2 | Phone: 617-661-3248 Fed ID# 04-3316408 | Payments | | \$0.00 |
| Cambridge, MA 02139 | Note: This invoice may contain confidential information. If you | Balance [| Due | \$3,062.50 |

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material from any computer.

Project Detail by Task

Report Date: Aug 11, 2020 4:43:16 PM

Access Level: All Report Data

Project Leader (All Projects)

Generated By: Depena, Eunice

Date Range: Jul 1, 2020 - Jul 31, 2020

Project: Client: < All >
Project Code: 20-053
Project Leader: < All >
Project Status: Open

Project Type (Project): < None >

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Project Type: < None >

Admin Dept Billable Expense Marketing more...

| Project Code | Project Name | Task Name | User Name | Entry Date | Billable Hrs | Billable Amt | Comments | Billing Rate |
|-----------------|--|-----------------------------------|-------------------------------|-------------|--------------|--------------|--------------------------------------|--------------|
| 20-053 | | | | | | | | |
| | RNCRE HQD Supply Plan Hearing | | | | | | | |
| | | RNCRI Supply Hearing | Plan | | | | | |
| | | | Letendre, Steve | | | | | |
| | | | | Jul 1, 2020 | 2.50 | \$ 625.00 | Research and work on HQD report. | \$ 250.00 |
| | | | | Jul 2, 2020 | 1.50 | \$ 375.00 | Research and work on HQD report. | \$ 250.00 |
| | | | | Jul 3, 2020 | 0.50 | \$ 125.00 | | \$ 250.00 |
| | | | | Jul 7, 2020 | 2.50 | \$ 625.00 | | \$ 250.00 |
| | | | | Jul 8, 2020 | 3.50 | \$ 875.00 | Completed final draft of HQD report. | \$ 250.00 |
| | | | | Jul 9, 2020 | 1.00 | \$ 250.00 | Finalized report and sent to client. | \$ 250.00 |
| | | | Letendre, Steve Summary | | 11.50 | \$ 2,875.00 | | |
| | | | Marusiak, Jenny | | | | | |
| | | | | Jul 9, 2020 | 1.25 | \$ 187.50 | Copyedit report | \$ 150.00 |
| | | | Marusiak, Jenny Summary | | 1.25 | \$ 187.50 | | |
| | | RNCRI Supply Hearin Summ | / Plan g | | 12.75 | \$ 3,062.50 | | |
| | RNCRE HQD Supply Plan Hearing Summary | | | | 12.75 | \$ 3,062.50 | | |
| 20-053 5 | Summary | | - | | 12.75 | \$ 3,062.50 | | |
| Full Sun | nmary | | | | 12.75 | \$ 3,062.50 | | |

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Invoice #:
Invoice Date:

20-053-03 9/8/2020

Contract / P.O. No.

Net Due In

Bill To: RNCREQ 50 rue Sainte-Catherine Ouest Bureau 380 Montreal, Quebe H2X 3V4 In Reference To:

RNCRE HQD Supply Plan Hearing

| Dringing Associate COEN | İ | | | |
|---|--|-----------------|-----------|------------|
| Principal Associate \$250/ | hour - CAD | 4 | 250.00 | 1,000.00 |
| Please Remit to: Synapse Energy Economics 485 Massachusetts Avenue, | Questions about this invoice? Contact: The finance department E-mail: finance@synapse-energy.com Phone: 617-661-3248 | Total Payments | s/Credits | \$1,000.00 |
| Suite 2 Cambridge, MA 02139 | Fed ID# 04-3316408 | Balance D | | \$1,000.00 |

Note: This invoice may contain confidential information. If you received this in error, please contact the sender and delete the

material from any computer.

Project Detail by Task

Report Date: Sep 8, 2020 9:22:32 AM

Access Level: All Report Data

Project Leader (All Projects)

Generated By: Depena, Eunice

Date Range: Aug 1, 2020 - Aug 31, 2020

Project: Client: < All >
Project Code: 20-053
Project Leader: < All >
Project Status: Open

Project Type (Project): < None >

Admin Dept Billable Expense Marketing

more...

Project Type: < None >

Admin Dept Billable Expense Marketing more...

| Project Code | Project Name | Task Name | User Name | Entry Date | Billable Hrs | Billable Amt | Comments | Billing Rate |
|--|------------------|-------------------------------------|-------------------------------|--------------|--------------|--------------|---------------------------------|--------------|
| 20-053 | | | | | | | | |
| | RNCRE Hearing | HQD Supply Plan | | | | | | |
| | | Non-Bi | llable Task | | | | | |
| | | | < None > | | | | | |
| | | | | | 0.00 | | | |
| | | | < None > Summary | | 0.00 | | | |
| | | Non-B Task S | illable summary | | 0.00 | | | |
| | | RNCRE HQD Supply Plan Hearing | | | | | | |
| | | | Letendre, Steve | | | | | |
| | | | | Aug 17, 2020 | 4.00 | \$ 1,000.00 | Responded to IRs from the Regi. | \$ 250.00 |
| | | | Letendre, Steve Summary | _ | 4.00 | \$ 1,000.00 | | |
| | | RNCRI Supply Hearin Summ | E HQD / Plan g | | 4.00 | \$ 1,000.00 | | |
| RNCRE HQD Supply Plan Hearing Summary | | | 4.00 | \$ 1,000.00 | | | | |
| 20-053 Summary | | | | 4.00 | \$ 1,000.00 | | | |
| Full Sun | nmary | | | | 4.00 | \$ 1,000.00 | | |

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